

**FY2022
PRELIMINARY BUDGET PACKET**

**(Complete Mayor Proposed Budget will be
introduced on May 4, 2021)**

**For the following Service Areas of the
Kenai Peninsula Borough**

Bear Creek Fire Service Area

Eastern Peninsula Emergency Service Area

Seward Bear Creek Flood Service Area

Central Kenai Peninsula Hospital Service Area

South Kenai Peninsula Hospital Service Area

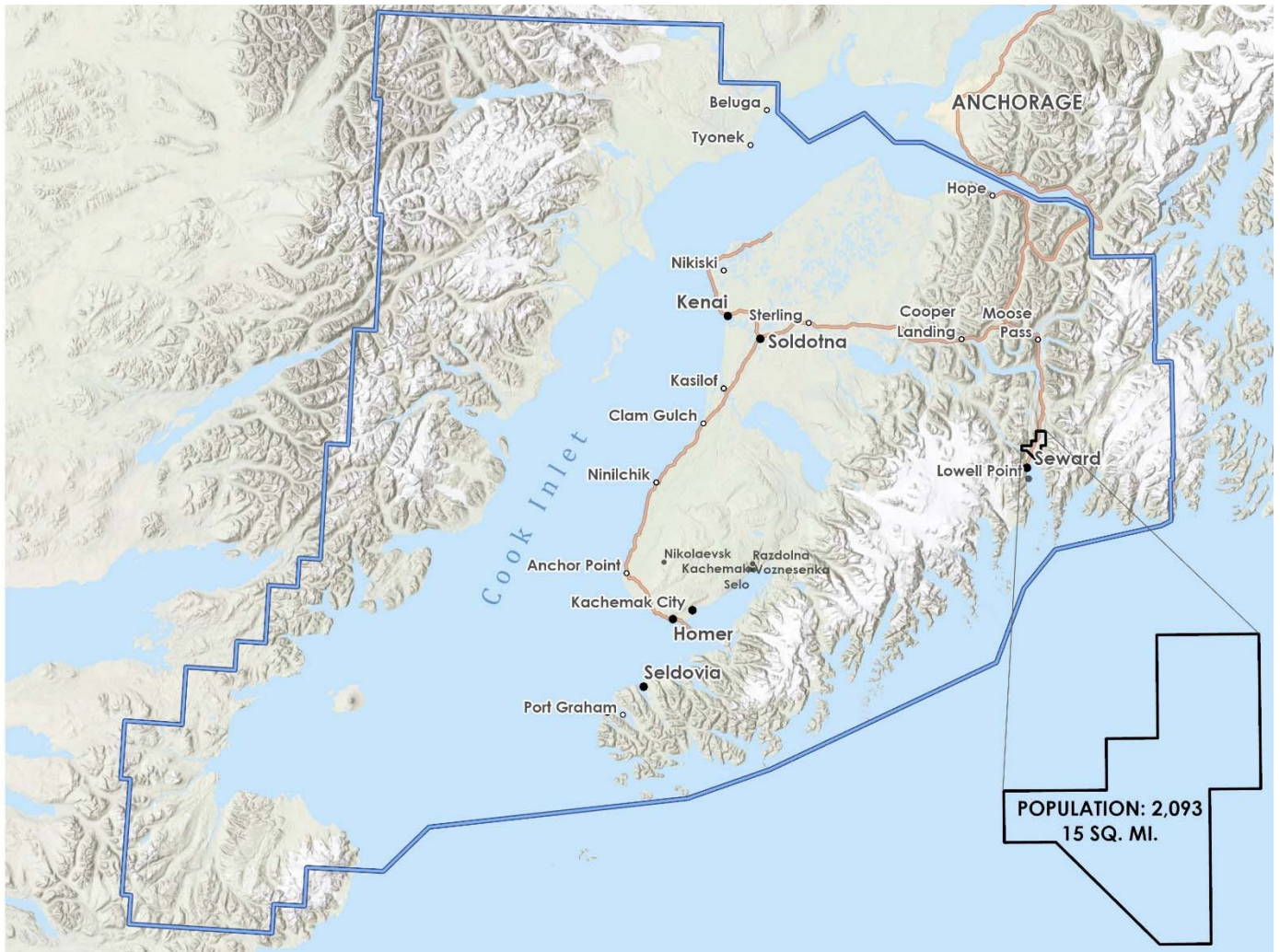
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Bear Creek Fire Service Area

This service area was created on January 25, 1977, to provide fire protection and limited ambulance service for the area outside the City of Seward's city limits. The department is staffed by two permanent employees and 29 volunteers. Five elected citizens serve on its board.

The fire station is located at 13105 Seward Highway just outside the City of Seward. Equipment consists of one rescue pumper, three tankers, one water supply unit, one brush truck, one ambulance, and one support truck.

Revenue is raised through property taxes. The mill rate is 3.25 mills for fiscal year 2022.



Board Members

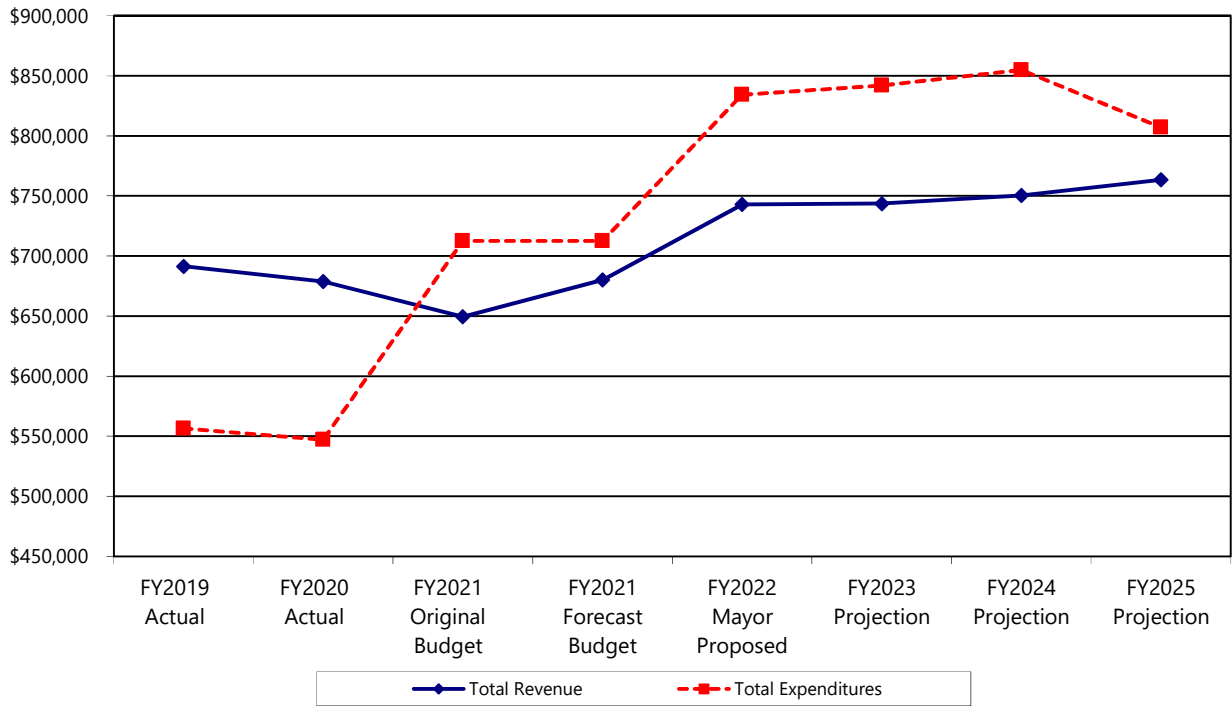
Earl Kloster
James Sheehan
Tanya Lester
Dan Logan
Jena Petersen

Fire Chief: Richard Brackin

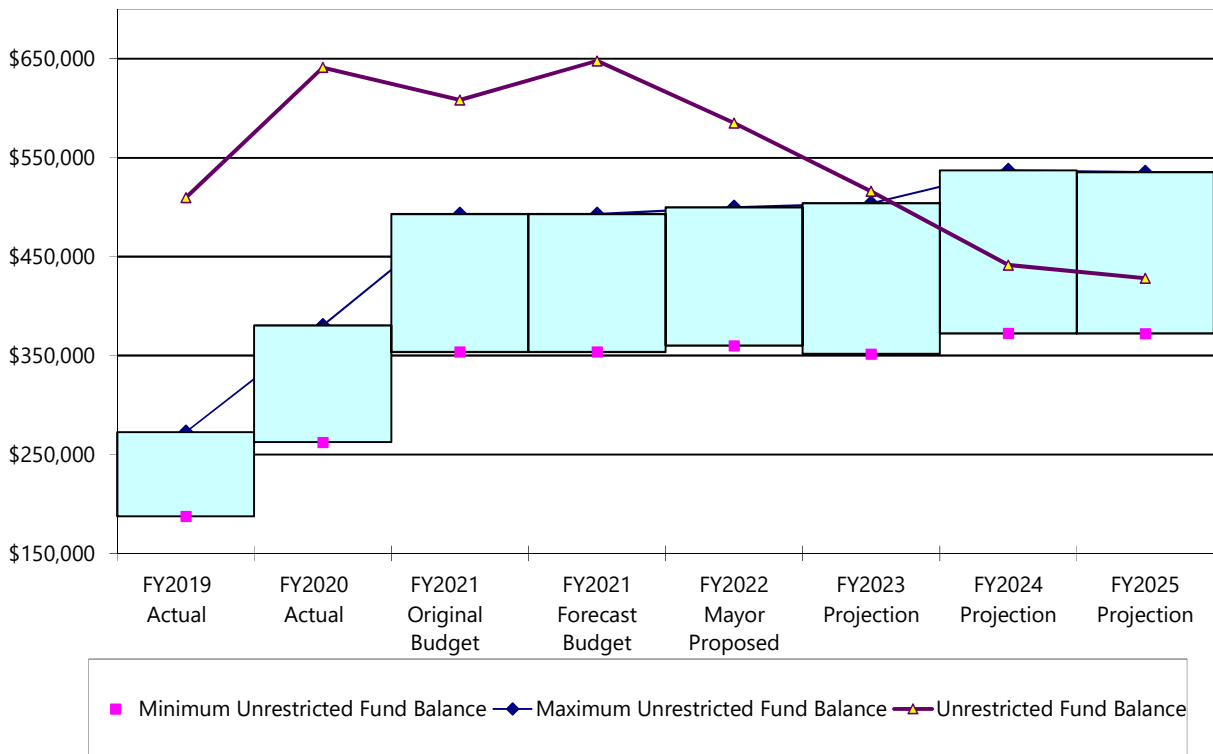
Fund: 207 Bear Creek Fire Service Area - Budget Projection

Fund Budget:	FY2019	FY2020	FY2021	FY2021	FY2022	FY2023	FY2024	FY2025
	Actual	Actual	Original Budget	Forecast Budget	Mayor Proposed	Projection	Projection	Projection
Taxable Value (000's)								
Real	171,480	178,931	183,420	182,901	189,475	189,475	191,370	195,197
Personal	1,334	1,192	2,285	2,297	495	500	505	510
Oil & Gas (AS 43.56)	2,696	9	0	0	0	0	0	0
	<u>175,510</u>	<u>180,132</u>	<u>185,705</u>	<u>185,198</u>	<u>189,970</u>	<u>189,975</u>	<u>191,875</u>	<u>195,707</u>
Mill Rate	3.25	3.25	3.25	3.25	3.25	3.25	3.25	3.25
Revenues:								
Property Taxes								
Real	\$ 551,362	\$ 580,802	\$ 548,426	\$ 565,527	\$ 615,794	\$ 615,794	\$ 621,953	\$ 634,390
Personal	3,596	3,851	6,832	10,500	1,577	1,593	1,608	1,624
Oil & Gas (AS 43.56)	8,761	30	-	-	-	-	-	-
Interest	1,186	2,147	949	949	968	987	1,007	1,027
Flat Tax	3,039	3,447	2,700	2,700	2,700	2,754	2,809	2,865
Motor Vehicle Tax	15,970	13,637	16,221	16,221	14,804	15,100	15,402	15,710
Total Property Taxes	<u>583,914</u>	<u>603,914</u>	<u>575,128</u>	<u>595,897</u>	<u>635,843</u>	<u>636,228</u>	<u>642,779</u>	<u>655,616</u>
Federal Revenue	10,337	-	-	-	-	-	-	-
State Revenue	20,066	10,717	-	-	-	-	-	-
Interest Earnings	22,477	23,413	10,618	10,618	12,959	11,704	10,322	8,830
Other Revenue	54,642	40,671	63,616	73,616	94,073	95,702	97,367	99,070
Total Revenues	<u>691,436</u>	<u>678,715</u>	<u>649,362</u>	<u>680,131</u>	<u>742,875</u>	<u>743,634</u>	<u>750,468</u>	<u>763,516</u>
Expenditures:								
Personnel	235,552	201,079	265,452	265,452	260,743	265,958	271,277	276,703
Supplies	20,747	13,289	27,947	27,947	26,445	26,974	27,513	28,063
Services	130,306	126,722	187,218	187,218	169,196	172,580	176,032	179,553
Capital Outlay	14,148	4,594	14,399	14,399	10,536	10,641	10,747	10,854
Interdepartmental Charges	8,763	6,917	11,931	11,931	11,673	11,904	12,139	12,379
Total Expenditures	<u>409,516</u>	<u>352,601</u>	<u>506,947</u>	<u>506,947</u>	<u>478,593</u>	<u>488,057</u>	<u>497,708</u>	<u>507,552</u>
Operating Transfers To:								
Special Revenue Fund	-	-	8,182	8,182	10,432	10,849	11,283	11,734
Debt Service Fund	97,020	94,520	97,520	97,520	95,320	93,120	95,920	92,920
Capital Projects Fund	50,000	100,000	100,000	100,000	250,000	250,000	250,000	195,000
Total Operating Transfers	<u>147,020</u>	<u>194,520</u>	<u>205,702</u>	<u>205,702</u>	<u>355,752</u>	<u>353,969</u>	<u>357,203</u>	<u>299,654</u>
Total Expenditures and Operating Transfers	<u>556,536</u>	<u>547,121</u>	<u>712,649</u>	<u>712,649</u>	<u>834,345</u>	<u>842,026</u>	<u>854,911</u>	<u>807,206</u>
Net Results From Operations	134,900	131,594	(63,287)	(32,518)	(91,470)	(98,392)	(104,443)	(43,690)
Projected Lapse	-	-	30,417	39,249	28,716	29,283	29,862	30,453
Change in Fund Balance	134,900	131,594	(32,870)	6,731	(62,754)	(69,109)	(74,581)	(13,237)
Beginning Fund Balance	374,715	509,615	641,209	641,209	647,940	585,186	516,077	441,496
Ending Fund Balance	<u>\$ 509,615</u>	<u>\$ 641,209</u>	<u>\$ 608,339</u>	<u>\$ 647,940</u>	<u>\$ 585,186</u>	<u>\$ 516,077</u>	<u>\$ 441,496</u>	<u>\$ 428,259</u>

Bear Creek Fire Service Area Revenue and Expenditures



Bear Creek Fire Service Area Unrestricted Fund Balance



Department Function

Fund 207

Bear Creek Fire Service Area

Dept 51210

Mission

Provide rapid emergency fire, EMS, and rescue response services to the residents and visitors of the Bear Creek Fire Service Area.

Program Description

The Bear Creek Fire Service Area provides support staff consisting of a three-quarter Fire Chief, a three-quarter Fire Technician, and a Board of Directors to assist the Bear Creek Volunteer Fire & EMS, Inc., consisting of 29 volunteers, in providing emergency response to the residents of BCFSA and the State of Alaska. The Service Area and volunteer group work cooperatively in providing community fire suppression, rescue and emergency medical services, firefighter and EMS training, and public education to residents in the community as well as the greater Seward Area.

Major Long Term Issues and Concerns:

- Rebuilding the Capital Projects Fund to reflect a realistic and sustainable asset replacement program.
- Increase training requirements for certification of volunteers in firefighting and EMS.
- Providing training and apparatus replacement program that supports a unit based response.

FY2021 Accomplishments

- Established a Driver/Operator program with a clearly defined pathway to Engineer.
- Initiated Monthly Officer’s Meetings/Training to build a formal training platform at the Officer Level.
- Haz-Mat Awareness and Operations Course. Anticipated 10 students participating.

FY2022 New Initiatives/Goals:

- Host a Firefighter I course with an anticipated 10 attendees.
- Host an ETT/EMT I Bridge course for Bear Creek responders.
- Host an ETT course for the Seward Police Department.
- Expand social media presence.
- Transition from structural gear to EMS gear on EMS-only responses.
- Begin the multi-year plan to transition to a unit-based response.

Performance Measures

Priority/Goal: Public Safety

Goal: Volunteer recruitment and retention

- Objective:**
1. Continue with paid weekly training meetings for our volunteers
 2. Post on website and Facebook page notifying the public of up and coming activities, photos, training and events
 3. Post on electronic road sign

Measures:

Membership Numbers	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Proposed
Staffing history	2	2	2	2
Volunteer firefighters	27	28	29	30
Total number of new volunteer recruits	5	6	6	5

Department Function

Fund 207

Bear Creek Fire Service Area - Continued

Dept 51210

Priority/Goal: Public Safety

Goal: Fire Prevention Education

- Objective:**
1. Increased contact with the general public, through community activities, open house, and current Public Safety Programs.
 2. Continued efforts to educate children in fire prevention through increased involvement with schools.

Measures:

Fire Prevention & Education Functions	FY2019 Actual	FY2020 Actual	FY2021 Projected	FY2022 Estimated
Open houses/activities exposing general public to fire prevention education	5	5	1	2
In-school visits for fire prevention education	1	1	0	1
Smoke detector installation/evaluation	2	2	5	20
Community Q-CPR &/or 1 st Aid courses	35	35	15	10

Priority/Goal: Public Safety

Goal: Improved Response Times/Types

- Objective:**
1. To provide the appropriate training to the volunteers.
 2. Increasing the number of available responders.

Measures:

Average Times & Types of Calls	FY2019 Actual	FY2020 Actual	FY2021 Projected	FY2022 Estimated
First responding unit from time of call to enroute	7:08	6:57	6:42	6:29
Response time: from time of call to scene of incident – inside the Service Area	8:45	8:50	8:30	8:15
Response time: from time of call to scene of incident – outside the Service Area (Mutual Aid)	17:20	28:00	25:00	20:00
Total number of calls	136	119	137	130
Total number of EMS/Rescue calls	74	62	84	73
Total number of fire calls	16	17	11	15
Total number of other calls	9	9	12	15
Total number of cancelled in-route	37	31	30	27

	FY2019 Actual		FY2020 Actual		FY2021 Projected		FY2022 Estimated	
Call Volume Vs. Responder Average	Calls	Responders	Calls	Responders	Calls	Responders	Calls	Responders
Response/Aid provided by Bear Creek Fire SA								
Bear Creek Fire Service Area	112	4	94	4	119	5	113	6
Seward Fire - Automatic Aid given – fire calls	13	7	15	5	8	4	7	4
Lowell Point - Mutual Aid given - fire calls	1	7	0	0	2	3	2	3
Moose Pass Fire – Mutual Aid given– fire calls	2	4	9	5	3	3	3	3
SAR – Alaska State Troopers	8	7	1	5	5	8	5	8
Aid provided to Bear Creek								
Seward Fire - Automatic Aid received– fire calls	10	7	9	7	5	7	5	7
Lowell Point Fire - Automatic Aid received– fire calls	0	0	0	0	2	3	2	3

Department Function

Fund 207

Bear Creek Fire Service Area - Continued

Dept 51210

Priority/Goal: Public Safety

Goal: Standardized Level of Certification for Responders

- Objective:**
1. Establish Emergency Trauma Technician as a basic level of training for all volunteers.
 2. Expand Emergency Medical Services to include transport for service area.
 3. Establish four levels of qualifications for all volunteers.

Measures:

Certified First Responders	FY2019 Actual	FY2020 Actual	FY2021 Projected	FY2022 Estimated
Volunteer first responders	27	28	29	30
ETT – Certifications	8	6	8	7
EMT-1 Certifications	18	19	21	20
Exterior Firefighter/ FFI / FFII & Fire Officer	14	14	17	12
Fire ground Support Personnel (Rehab, etc.)	13	15	20	21
Weekly Operational/Administrative & Non-Certified Training sessions days / hours	81 sessions 189 hrs.	101 sessions 162 hrs.	76 sessions 190 hrs.	90 sessions 220 hrs.
Additional Certified Firefighter & EMS Training sessions / hours	98 sessions 284 hrs.	43 sessions 148 hrs.	14 sessions 80 hrs.	70 sessions 280 hrs.

Commentary

The department administration, with the support of volunteers, will continue to build upon and foster the relationship with the service area board and assembly to move the service area ahead financially & as a vital community service.

**Kenai Peninsula Borough
Budget Detail**

Fund 207

Department 51210 - Bear Creek Administration

	FY2019 Actual	FY2020 Actual	FY2021 Original Budget	FY2021 Forecast Budget	FY2022 Mayor Proposed	Difference Between Mayor Proposed & Original Budget %	
Personnel							
40110 Regular Wages	\$ 121,014	\$ 97,119	\$ 134,189	\$ 134,189	\$ 135,395	\$ 1,206	0.90%
40120 Temporary Wages	8,807	12,494	17,200	17,200	14,525	(2,675)	-15.55%
40130 Overtime	671	-	4,296	4,296	876	(3,420)	-79.61%
40210 FICA	10,353	8,572	13,215	13,215	12,739	(476)	-3.60%
40221 PERS	35,971	32,884	30,971	30,971	30,494	(477)	-1.54%
40321 Health Insurance	47,478	40,646	50,500	50,500	53,000	2,500	4.95%
40322 Life Insurance	198	137	330	330	332	2	0.61%
40410 Leave	10,916	9,103	14,751	14,751	13,382	(1,369)	-9.28%
40511 Other Benefits	144	124	-	-	-	-	-
Total: Personnel	235,552	201,079	265,452	265,452	260,743	(4,709)	-1.77%
Supplies							
42120 Computer Software	-	-	315	315	315	-	0.00%
42210 Operating Supplies	3,267	1,055	4,750	4,750	4,250	(500)	-10.53%
42220 Fire/Medical/Rescue Supplies	3,788	68	4,670	4,670	4,170	(500)	-10.71%
42230 Fuel, Oils and Lubricants	2,999	1,679	8,000	8,000	6,500	(1,500)	-18.75%
42250 Uniforms	1,206	792	1,270	1,270	2,270	1,000	78.74%
42263 Training Supplies	2,456	2,800	3,340	3,340	2,340	(1,000)	-29.94%
42310 Repair/Maintenance Supplies	934	1,325	2,500	2,500	2,500	-	0.00%
42360 Motor Vehicle Repair Supplies	4,617	4,474	1,942	1,942	3,000	1,058	54.48%
42410 Small Tools & Equipment	1,480	1,096	1,160	1,160	1,100	(60)	-5.17%
Total: Supplies	20,747	13,289	27,947	27,947	26,445	(1,502)	-5.37%
Services							
43011 Contractual Services	20,557	16,436	29,083	28,931	25,728	(3,355)	-11.54%
43014 Physical Examinations	3,158	456	12,100	12,100	11,100	(1,000)	-8.26%
43019 Software Licensing	4,192	3,914	3,940	4,090	4,044	104	2.64%
43110 Communications	6,098	9,033	8,684	8,684	9,000	316	3.64%
43140 Postage and Freight	42	46	100	100	100	-	0.00%
43210 Transportation/Subsistence	2,789	2,671	6,003	6,003	2,450	(3,553)	-59.19%
43260 Training	1,199	202	950	950	1,080	130	13.68%
43510 Insurance Premium	35,290	37,037	36,274	36,274	21,123	(15,151)	-41.77%
43610 Utilities	40,655	45,394	50,000	50,000	50,000	-	0.00%
43720 Equipment Maintenance	6,491	1,536	10,000	10,000	8,000	(2,000)	-20.00%
43750 Vehicle Maintenance	350	480	15,000	15,000	15,000	-	0.00%
43780 Buildings/Ground Maintenance	7,769	7,685	12,800	12,800	20,191	7,391	57.74%
43810 Rents & Operating Leases	46	92	90	92	95	5	5.56%
43920 Dues and Subscriptions	1,670	1,740	2,194	2,194	1,285	(909)	-41.43%
Total: Services	130,306	126,722	187,218	187,218	169,196	(18,022)	-9.63%
Capital Outlay							
48710 Minor Office Equipment	-	2,077	-	-	-	-	-
48720 Minor Office Furniture	918	-	-	-	-	-	-
48750 Minor Medical Equipment	1,512	1,345	250	4,250	5,536	5,286	2114.40%
48760 Minor Fire Fighting Equipment	11,718	1,172	14,149	10,149	5,000	(9,149)	-64.66%
Total: Capital Outlay	14,148	4,594	14,399	14,399	10,536	(3,863)	-26.83%
Transfers							
50264 911 Communications	-	-	8,182	8,182	10,432	2,250	27.50%
50342 Bear Creek Debt Service	97,020	94,520	97,520	97,520	95,320	(2,200)	-2.26%
50442 Bear Creek Capital Projects	50,000	100,000	100,000	100,000	250,000	150,000	150.00%
Total: Transfers	147,020	194,520	205,702	205,702	355,752	150,050	72.95%

**Kenai Peninsula Borough
Budget Detail**

Fund 207

Department 51210 - Bear Creek Administration - Continued

	FY2019 Actual	FY2020 Actual	FY2021 Original Budget	FY2021 Forecast Budget	FY2022 Mayor Proposed	Difference Between Mayor Proposed & Original Budget %	
Interdepartmental Charges							
60004 Mileage Ticket Credits	-	-	(434)	(434)	-	434	-
61990 Admin Service Fee	8,763	6,917	12,365	12,365	11,673	(692)	-5.60%
Total: Interdepartmental Charges	8,763	6,917	11,931	11,931	11,673	(258)	-2.16%
Department Total	\$ 556,536	\$ 547,121	\$ 712,649	\$ 712,649	\$ 834,345	\$ 121,696	17.08%

Line-Item Explanations

40110 Regular Wages. Staff includes 1 Fire Chief and 1 Firefighter Technician. Positions increased to full-time in FY2019 to cover 1/2 time EPHESA coordinator position which will be reimbursed through contract agreement with EPHESA.

42230 Fuel, Oils, & Lubricants. Reduced to reflect a more accurate value for fuel usage.

42250 Uniforms. Increase due to new EMS response wear (\$1,000). Also includes station wear (\$750), helmet shields (\$450), and uniform allowance (\$70).

42360 Motor Vehicle Repair Supplies. Apparatus tires (\$2,000), apparatus batteries (\$500), and misc. apparatus supplies (\$500).

43011 Contractual Services. Reduced due to Swiftwater Rescue class and Low-Angle Rope Rescue class being taught in-house at no cost to the service area. Medical directors program (\$15,144), voice notification program/eDispatch (\$1,600), on-call maintenance and vehicle/small engine maintenance (\$5,000), out-of-state background checks and DMV checks on perspective employees (\$500), air quality testing for SCBA compressor (\$500), EMT I /Bridge course (\$2,400), embroidery services for uniforms (\$500), and radio frequency contract for DVRS (\$84).

43210 Transportation/Subsistence. Reduced due to EMS Symposium and Leadership Summit cancellation. Quarterly medical director run review & leadership meetings (\$500), administrative travel and per diem to Soldotna for budget, dispatch, and service area related meetings (\$1,450), and meal allowance for volunteers on long-term incidents (\$500).

43260 Training. Course fees for CPR (\$50), ETT (\$80), EMT I (\$200), and Firefighter I Courses (\$750).

43510 Insurance Premium. Change in calculation due to personnel changes that influenced projected costs (\$21,123).

43720 Equipment Maintenance. Reduced due to lower anticipated radio maintenance costs. Copier maintenance contract (\$600), SCBA compressor annual maintenance (\$1,400), extrication tools annual maintenance (\$2,100), SCBA annual inspection (\$1,300), Fit Tester annual calibration (\$585), and radio maintenance (\$2,015).

43780 Building/Grounds Maintenance. Increase due to one-time cost to upgrade control systems (\$7,391).

43920 Dues & Subscriptions . Reduced due to initial certifications being moved to Training. KPB Fire Chief's Association membership (\$60), Alaska Fire Chiefs Association membership (\$200), Kenai Peninsula Emergency Services, Inc. membership, (\$25), State of Alaska Firefighters Association Phoenix Chapter (\$300), State of AK Search and Rescue (\$100), apparatus registrations for SOA/DMV (\$100), agency cost for Amazon Prime (\$60), recertification for CPR, ETT, and EMT I (\$440).

48750 Minor Medical Equipment. Match for Code Blue grant funds for radio replacement, plus shipping (\$3,036), EMS gear for EMS calls. (\$2,500). Transitioning from structural gear to EMS gear for EMS-only calls.

48760 Minor Firefighting Equipment. Purchase two sets of structural firefighting gear (\$2,500 each).

50264 911 Communications. To cover charges from E911 for the cost of operating the E911 dispatch center in Soldotna (\$10,432).

50342 Transfer to Debt Service. To cover the current portion of principal and interest for bonds issued in FY2013 to finance the construction of the multi-use facility (\$95,320).

50442 Transfer to Capital Projects. Annual transfer to fund long-term capital projects/replacement requirements. See capital projects section.

61990 Admin Service Fee. The admin service fee is charged to service areas and various funds to cover a portion of costs associated with providing general government services. The amount proposed for FY2022 is 2.5% of the personnel, supplies, services, and capital outlay budgets.

For capital projects information of this department - See the Capital Projects section - Pages 344, 348, 359, & 393.


**Kenai Peninsula Borough
Projected Revenues and Appropriations**

Fund 442

Department 51210 - Bear Creek Fire Service Area Capital Projects Fund

	FY2021 Active Projects	FY2022 Mayor Proposed	FY2023 Projected	FY2024 Projected	FY2025 Projected	FY2026 Projected
Funds Provided:						
Interest Revenue	\$ 779	\$ 3,445	\$ 8,754	\$ 8,557	\$ 13,250	\$ 17,485
Operating Transfers In From:						
Bear Creek Fire Service Area Operations	100,000	250,000	250,000	250,000	195,000	150,000
General Fund - PILT grant	-	175,000	175,000	-	-	-
Total Funds Provided	100,779	428,445	433,754	258,557	208,250	167,485
Funds Applied						
Dispatch/communications equipment	2,547	-	-	-	-	-
Turnout gear/boots/helmet (replacements)	10,820	-	-	-	-	-
SCBA bottles (replacements)	20,786	-	-	-	-	-
Type III/Wildland/Heavy Rescue	400,000	-	-	-	-	-
SCBA/Radio Communications - PILT Grant	-	192,500	192,500	-	-	-
Ambulance (Unit 139)	-	-	250,000	-	-	-
Replace Breathing Air Compressor	-	-	-	50,000	-	-
Replace Snow Machine (1)	-	-	-	-	20,000	-
Replace 1986 Tanker (Unit 125)	-	-	-	-	-	450,000
ATV 4-Wheelers	-	-	-	-	-	20,000
Total Funds Applied	434,153	192,500	442,500	50,000	20,000	470,000
Net Results From Operations	(333,374)	235,945	(8,746)	208,557	188,250	(302,515)
Beginning Fund Balance	486,496	153,122	389,067	380,321	588,878	777,128
Ending Fund Balance	\$ 153,122	\$ 389,067	\$ 380,321	\$ 588,878	\$ 777,128	\$ 474,613

Bear Creek Fire Service Area Capital Improvement Project

Project Name	SCBA & Radio Replacement	
Priority	Priority 1	
Department - Service Area	Bear Creek Fire Service	
Total FY20 Funding	\$192,500	
Project Manager	Richard Brackin	
Project Location	Bear Creek Fire Service	
Funding Source/ Project Number	General Fund & BCFSA Local 442.51210.22XXX.49999	

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	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Five Year Total
Radio equipment and installation/SCBAs & components*	\$ 192,500	192,500				\$ 385,000
Total	\$ 192,500	\$ 192,500	\$ -	\$ -	\$ -	\$ 385,000

Description (Justification and Explanation)

Bear Creek Fire Service Area is in need of breathing apparatus to replace existing packs that are now out of compliance. Attempts were made during FY20 and FY21 to obtain a grant to cover the cost of this purchase through regional grants with AFG with no success. . The compliance expectancy of this equipment is 15 years with an anticipated replacement cost of \$250,000.

Bear Creek Fire Service Area is in need of radios to replace the mobiles and portables. The State of Alaska is undergoing ALMR site upgrades that will no longer allow access to the existing Bear Creek radios. The life expectancy of this equipment is 15 years with an anticipated replacement cost of \$250,000.

*\$175,000 from each year is a Borough grant provided with Payment in Lieu of Taxes (PILT) funds received on an annual basis by the Kenai Peninsula Borough. Cost of Emergency Services are eligible expenditures for these funds. There is a 10% local service area match required for the grant portion of each years' proposed funding.

Impact on Annual Operating Budget

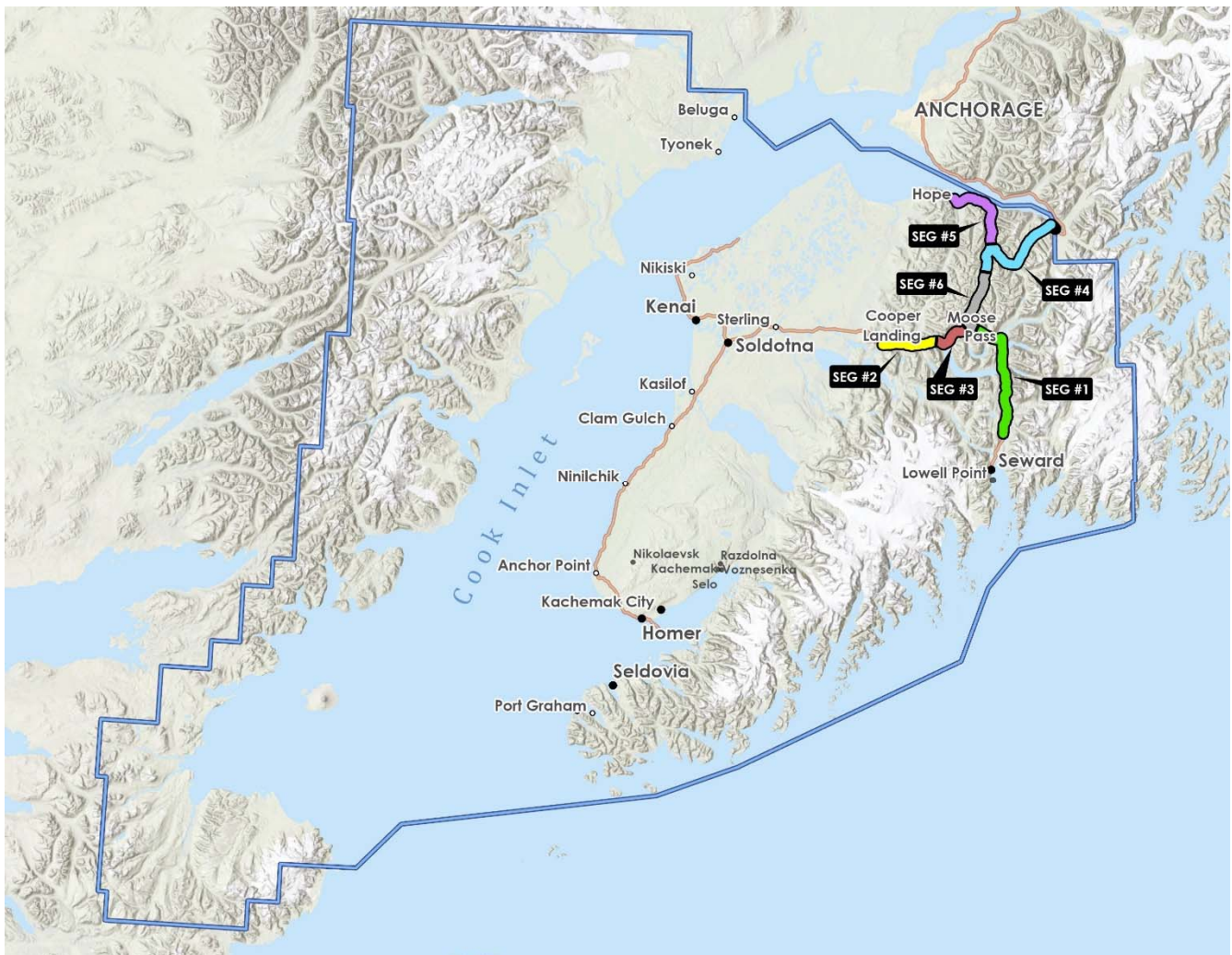
Personnel		The transfers to the Capital Projects Fund will increase by \$16,667 annually to compensate for the anticipated replacement cost in FY2037.
Operating	\$ 16,667	
Capital Outlay		
Other		
Total	\$ 16,667	

Eastern Peninsula Highway Emergency Service Area

This service area was created on May 16, 2017, to provide fire protection and emergency services along the heavily traveled highways that serves as the sole road connections between various communities of the Kenai Peninsula and Turnagin Pass. The department is staffed by .50 contracted FTEs. Five Borough residents are appointed by the Mayor and confirmed by the Assembly to serve on its board.

The response area covered by the service area is between milepost 8.5 and 75 along the Seward Highway and between mile post 37 and 58 along the Sterling Highway and between milepost 0 and 13 along the Hope Highway near the communities of Hope, Cooper Landing, Moose Pass, and Seward. Emergency services will be contracted with community volunteer groups in the area.

The major source of revenue is a transfer from the General Fund utilizing the federal Payment in Lieu of Taxes (PILT) funds.



Board Members

Edward Kahles
Jessica Hogan
Sean Carrington
Riley Shurtleff
Michelle Stewart

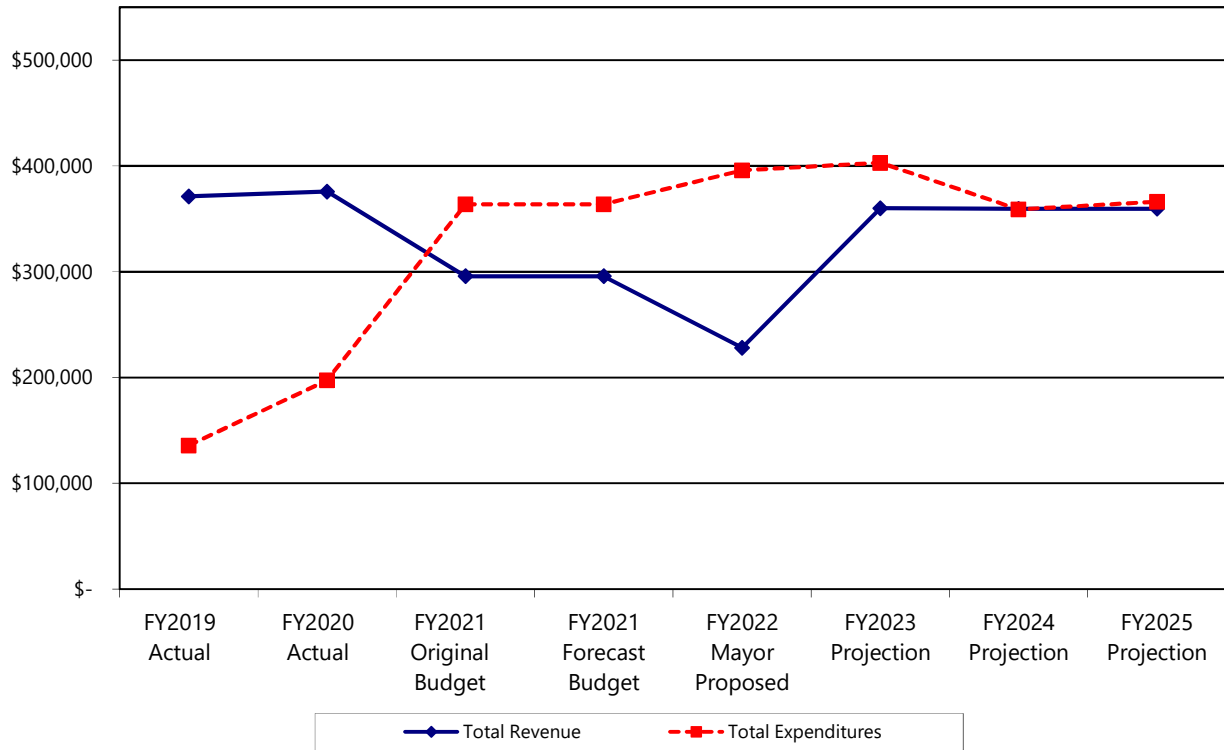
EPHESA DISPATCH RESPONSE AREAS

Segment#1: Seward Hwy MP 8.5 to Seward Hwy MP 37
Segment#2: Sterling Hwy MP 46 to Sterling Hwy MP 58
Segment#3: Seward Hwy MP 37 (Sterling Y) to Sterling Hwy MP45
Segment#4: Seward Hwy MP 51 to Seward Hwy MP 75 (Borough boundary)
Segment#5: Hope Hwy (Seward Hwy MP 55) to end of Hope Hwy
Segment#6: Seward Hwy MP 37.1 to Seward Hwy MP 50

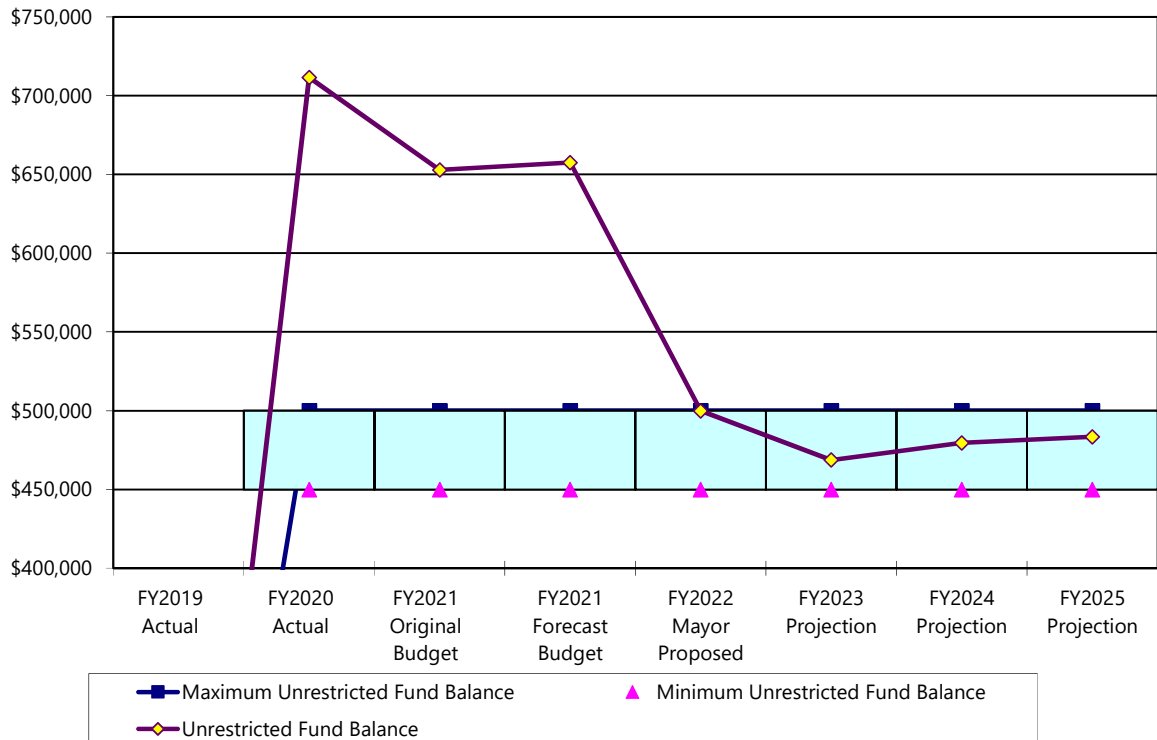
Fund: 235 Eastern Peninsula Highway Emergency Service Area - Budget Projection

Fund Budget:	FY2019	FY2020	FY2021	FY2021	FY2022	FY2023	FY2024	FY2025
	Actual	Actual	Original Budget	Forecast Budget	Mayor Proposed	Projection	Projection	Projection
Revenues:								
Interest Earnings	\$ 21,172	\$ 25,693	\$ 11,173	\$ 11,173	\$ 13,151	\$ 10,000	\$ 9,374	\$ 9,591
Total Revenues	21,172	25,693	11,173	11,173	13,151	10,000	9,374	9,591
Operating Transfers From:								
General Fund	350,000	350,000	284,621	284,621	215,067	350,000	350,000	350,000
Total Operating Transfers	350,000	350,000	284,621	284,621	215,067	350,000	350,000	350,000
Total Revenues and Operating Transfers	371,172	375,693	295,794	295,794	228,218	360,000	359,374	359,591
Expenditures:								
Supplies	2,383	17	4,560	4,560	2,393	2,441	2,490	2,540
Services	130,243	176,091	329,230	327,730	310,777	316,993	323,333	329,800
Capital Outlay	-	12,229	16,070	17,570	61,000	61,610	11,726	11,843
Interdepartmental Charges	3,316	4,236	8,872	8,872	9,653	9,526	8,439	8,605
Total Expenditures	135,942	192,573	358,732	358,732	383,823	390,570	345,988	352,788
Operating Transfers To:								
Special Revenue Fund	-	5,000	5,000	5,000	11,954	12,432	12,929	13,446
Total Operating Transfers	-	5,000	5,000	5,000	11,954	12,432	12,929	13,446
Total Expenditures and Operating Transfers	135,942	197,573	363,732	363,732	395,777	403,002	358,917	366,234
Net Results From Operations	235,230	178,120	(67,938)	(67,938)	(167,559)	(43,002)	457	(6,643)
Projected Lapse	-	-	9,266	13,852	10,019	11,717	10,380	10,584
Change in Fund Balance	235,230	178,120	(58,672)	(54,086)	(157,540)	(31,285)	10,837	3,941
Beginning Fund Balance	298,276	533,506	711,626	711,626	657,540	500,000	468,715	479,552
Ending Fund Balance	\$ 533,506	\$ 711,626	\$ 652,954	\$ 657,540	\$ 500,000	\$ 468,715	\$ 479,552	\$ 483,493

Eastern Peninsula Highway Emergency Service Area Revenue and Expenditures



Eastern Peninsula Highway Emergency Service Area Unrestricted Fund Balance



Department Function

Fund 235

Eastern Peninsula Highway Emergency Service Area

Dept 51710

Mission

The mission of the Eastern Peninsula Highway Emergency Service Area is to provide consistent and coordinated response to incidents requiring fire and emergency medical services along heavily traveled highway corridor.

Program Description

- The Eastern Peninsula Highway Emergency Service Area provides fire protection and emergency medical services within the highway corridor between mileposts 8.5 - 75 Seward Highway, mile 0 – 13 Hope Highway, and mile 37- 58 of the Sterling Highway, consisting of 103.5 highway miles.
- The Service Area has .50 contracted FTE employees, and 5 appointed board members.

Major Long Term Issues and Concerns:

- Providing consistent, coordinated responses that can provide reliable resources to all emergencies along the highway corridor.
- Restricted and lack of maintenance of the Seward Highway and Hope Highway limiting first responder and ambulance response.
- Slow enroute response times from interior contracted agencies and the ability to provide timely service to calls.
- Poor communications along the highway corridor.

FY2021 Accomplishments

- Established KPB East as the common dispatch area.
- Created a run-times matrix to assist with segment award in future FYs.
- Provided more portable extrication equipment to Girdwood Fire for responses along the north portion of EPHESA.

FY2022 New Initiatives/Goals:

- Introduction of Cooperative Agreement that spans multiple years.
- Limit award of segments based on performance and location.
- Provide ETT/EMT I Bridge, Extrication, and Fire courses to the contracted agencies.

Performance Measures

Measures:

Staffing	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Proposed
Contracted FTEs	.50	.50	.50	.50

Priority/Goal: Consistent Emergency Medical/Fire/Rescue Extrication response on the Highway Corridor

Goal: 100% coverage for all identified segments and emergency response activities

Measures: Percent covered per segment in fiscal year

Segments	Benchmark	FY2021 Response Coverage		
		First Response	Fire Rescue	Ambulance transport
8.5 to 37 Seward Hwy	100%	100%	0%	100%
37.1 to 50 Seward Hwy	100%	100%	100%	100%
51 to 75 Seward Hwy	100%	64%	50%	100%
37 to 45 Sterling Hwy	100%	100%	100%	100%
46 to 58 Sterling Hwy	100%	100%	100%	100%
0 to 13 Hope Hwy	100%	100%	N/A	100%

Department Function

Fund 235

Eastern Peninsula Highway Emergency Service Area

Dept 51710

- Priority:** Public Safety
Goal: Improve coverage through Tiered Dispatch
Objective: 1. Improve the success of Primary Dispatch Response for Medical/Fire/Rescue Extrication
 2. Award dispatch priority based on agency strength and location
 3. Improve communications
Measures: Level of Service call volume for each Segment
 Percent of Primary Secondary Tertiary Response in each segment for each Level of Service

FY2021 to Current date	Segment 1 8.5 to 37 Seward Hwy	Segment 2 46 to 58 Sterling Hwy	Segment 3 37 to 45.9 Sterling Hwy	Segment 4 50.1 to 75 Seward Hwy	Segment 5 0 to 13 Hope Hwy	Segment 6 37.1 to 50 Seward Hwy
EPHESA – MVC	5	3	5	14	1	6
EPHESA – Fire calls only	4	N/A	1	N/A	N/A	3
EPHESA – EMS calls only	N/A	N/A	N/A	1	N/A	N/A

Primary Dispatch	Segment 1 8.5 to 37 Seward Hwy		Segment 2 46 to 58 Sterling Hwy		Segment 3 37 to 45.9 Sterling Hwy		Segment 4 50.1 to 75 Seward Hwy		Segment 5 0 to 13 Hope Hwy		Segment 6 37.1 to 50 Seward Hwy	
	FY20	FY21	FY20	FY21	FY20	FY21	FY20	FY21	FY20	FY21	FY20	FY21
1 st Responder	100%	78%	100%	100%	91%	100%	52%	27%	100%	0%	100%	89%
Ground Transport	100%	100%	92%	100%	100%	100%	91%	93%	0%	100%	100%	100%
Fire / Rescue Extrication	86%	44%	92%	N/A	100%	100%	100%	N/A	100%	N/A	100%	100%

Secondary Dispatch	Segment 1 8.5 to 37 Seward Hwy		Segment 2 46 to 58 Sterling Hwy		Segment 3 37 to 45.9 Sterling Hwy		Segment 4 50.1 to 75 Seward Hwy		Segment 5 0 to 13 Hope Hwy		Segment 6 37.1 to 50 Seward Hwy	
	FY20	FY21	FY20	FY21	FY20	FY21	FY20	FY21	FY20	FY21	FY20	FY21
1 st Responder	0%	78%	0%	0%	9%	0%	48%	73%	0%	100%	0%	11%
Ground Transport	0%	56%	8%	0%	0%	0%	8%	0%	100%	0%	0%	0%
Fire / Rescue Extrication	14%	0%	8%	N/A	0%	0%	0%	N/A	0%	N/A	0%	0%

Tertiary Dispatch	Segment 1 8.5 to 37 Seward Hwy		Segment 2 46 to 58 Sterling Hwy		Segment 3 37 to 45.9 Sterling Hwy		Segment 4 50.1 to 75 Seward Hwy		Segment 5 0 to 13 Hope Hwy		Segment 6 37.1 to 50 Seward Hwy	
	FY20	FY21	FY20	FY21	FY20	FY21	FY20	FY21	FY20	FY21	FY20	FY21
1 st Responder	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%	0%
Ground Transport	0%	0%	0%	0%	0%	0%	1%	7%	0%	0%	0%	0%
Fire / Rescue Extrication	0%	0%	0%	N/A	0%	0%	0%	N/A	0%	N/A	0%	N/A

*N/A = Not applicable

- Priority:** Public Safety
Goal: Improve Response Times by Interior Agencies on the Highway Corridor
Objective: 1. Award dispatch priority based on agency strength and location
 2. Award dispatch priority based on Dispatch to Enroute Times
 3. Financially incentivize agencies to improve Response Times
Measures: Average times for Interior Agencies from Dispatch to Enroute with Apparatus

Enroute Times	Cooper Landing		Moose Pass		Hope	
	FY20	FY21	FY20	FY21	FY20	FY21
Dispatch to Enroute Times	12 min 41 sec	5 min 34 sec	16 min 18 sec	22 min 55 sec	18 min 15 sec	15 min 40 sec

**Kenai Peninsula Borough
Budget Detail**

Fund 235

Department 51710 - Eastern Peninsula Highway Emergency Service Area

	FY2019 Actual	FY2020 Actual	FY2021 Original Budget	FY2021 Forecast Budget	FY2022 Mayor Proposed	Difference Between Mayor Proposed & Original Budget %	
Supplies							
42210 Operating Supplies	\$ 1,006	\$ -	\$ 1,395	\$ 1,395	\$ 750	\$ (645)	-46.24%
42250 Uniforms	19	17	20	20	18	(2)	-10.00%
42263 Training Supplies	1,027	-	1,895	1,895	1,125	(770)	-40.63%
42310 Repair & Maintenance Supplies	-	-	500	500	500	-	0.00%
42410 Small Tools & Equipment	331	-	750	750	-	(750)	-100.00%
Total: Supplies	2,383	17	4,560	4,560	2,393	(2,167)	-47.52%
Services							
43011 Contractual Services	125,242	169,818	316,384	314,784	301,868	(14,516)	-4.61%
43019 Software Licensing	-	-	15	15	16	1	6.67%
43110 Communications	1,993	1,908	2,000	2,000	2,100	100	5.00%
43140 Postage and Freight	52	-	500	500	100	(400)	-80.00%
43210 Transportation/Subsistence	551	1,911	5,903	5,903	2,600	(3,303)	-55.95%
43260 Training	-	400	450	450	1,110	660	146.67%
43310 Advertising	-	-	1,000	1,000	-	(1,000)	-100.00%
43510 Insurance Premium	800	334	334	334	673	339	101.50%
43610 Utilities	1,337	1,474	2,000	2,000	2,000	-	0.00%
43720 Equipment Maintenance	95	146	250	250	100	(150)	-60.00%
43780 Buildings/Grounds Maintenance	173	100	194	294	210	16	5.44%
43810 Rents & Operating Leases	-	-	200	200	-	(200)	-100.00%
Total: Services	130,243	176,091	329,230	327,730	310,777	(18,453)	-5.63%
Capital Outlay							
48311 Machinery & Equipment	-	-	-	9,131	-	-	-
48514 Fire Fighting/Rescue Equipment	-	9,337	7,910	8,310	-	(8,310)	100.00%
48760 Minor Fire Fighting Equipment	-	2,892	8,160	129	61,000	52,840	100.00%
Total: Capital Outlay	-	12,229	16,070	17,570	61,000	44,530	100.00%
Transfers							
50264 911 Communications	-	5,000	5,000	5,000	11,954	6,954	100.00%
Total: Transfers	-	5,000	5,000	5,000	11,954	6,954	100.00%
Interdepartmental Charges							
61990 Admin Service Fee	3,316	4,236	8,872	8,872	9,653	781	8.80%
Total: Interdepartmental Charges	3,316	4,236	8,872	8,872	9,653	781	8.80%
Department Total	\$ 135,942	\$ 197,573	\$ 363,732	\$ 363,732	\$ 395,777	\$ 31,645	8.70%

**Kenai Peninsula Borough
Budget Detail**

Fund 235

Department 51710 - Eastern Peninsula Highway Emergency Service Area - Continued

Line-Item Explanations

42210 Operating Supplies. Amount reduced to reflect a more accurate annual cost.

42263 Training Supplies. To assist with minimum training requirements. ETT books (\$125), EMT I books (\$500), and Firefighter Essential books (\$500).

43011 Contractual Services. Reduced due to removal of ambulance billing option, removal of one-time MOA for mutual aid agreement, and reduction of misc. small contracts. Includes Agency strengthening contracts (\$60,000), Agency performance stipends (\$150,000), contracted personnel (\$63,095), physician sponsor contract (\$13,073), standardized dispatch-voice notification program-eDispatch (\$2,500), Medicare validation (\$750), Instructor provided training for extrication course (\$3,550), ETT course (\$1,500), EMT 1 course (\$2,400), and misc. small contracts (\$5,000).

43140 Postage and Freight. Amount reduced to reflect a more accurate annual cost.

43210 Transportation/Subsistence. Amount reduced due to Leadership Summit cancellation. Mileage reimbursement for personnel for board, budget, & quarterly reviews (\$2,600).

43260 Training. Certification Fees for ETT(\$60), EMT I (\$150), Haz-Mat (\$450), and Firefighter I courses (\$450).

43510 Insurance Premiums. Change in calculation due to personnel changes that influenced projected costs.

43610 Utilities. Includes shared utility expenses with BCFSa (\$2,000).

43720 Equipment Maintenance. Reduced to reflect a more accurate annual projection of shared expenses with BCFSa for the copier (\$100).

43780 Buildings/Grounds Maintenance. Also includes shared building/grounds maintenance expenses with BCFSa (\$210).

48760 Minor Fire Fighting/Rescue Equipment. Purchase of approximately 10 mobile/portable radio equipment including programming and accessories for the four primary responding agencies for the purpose of providing the minimum for radio communications and dispatching (\$61,000).

50264 911 Communications. E911 Dispatch from Soldotna (\$11,954).

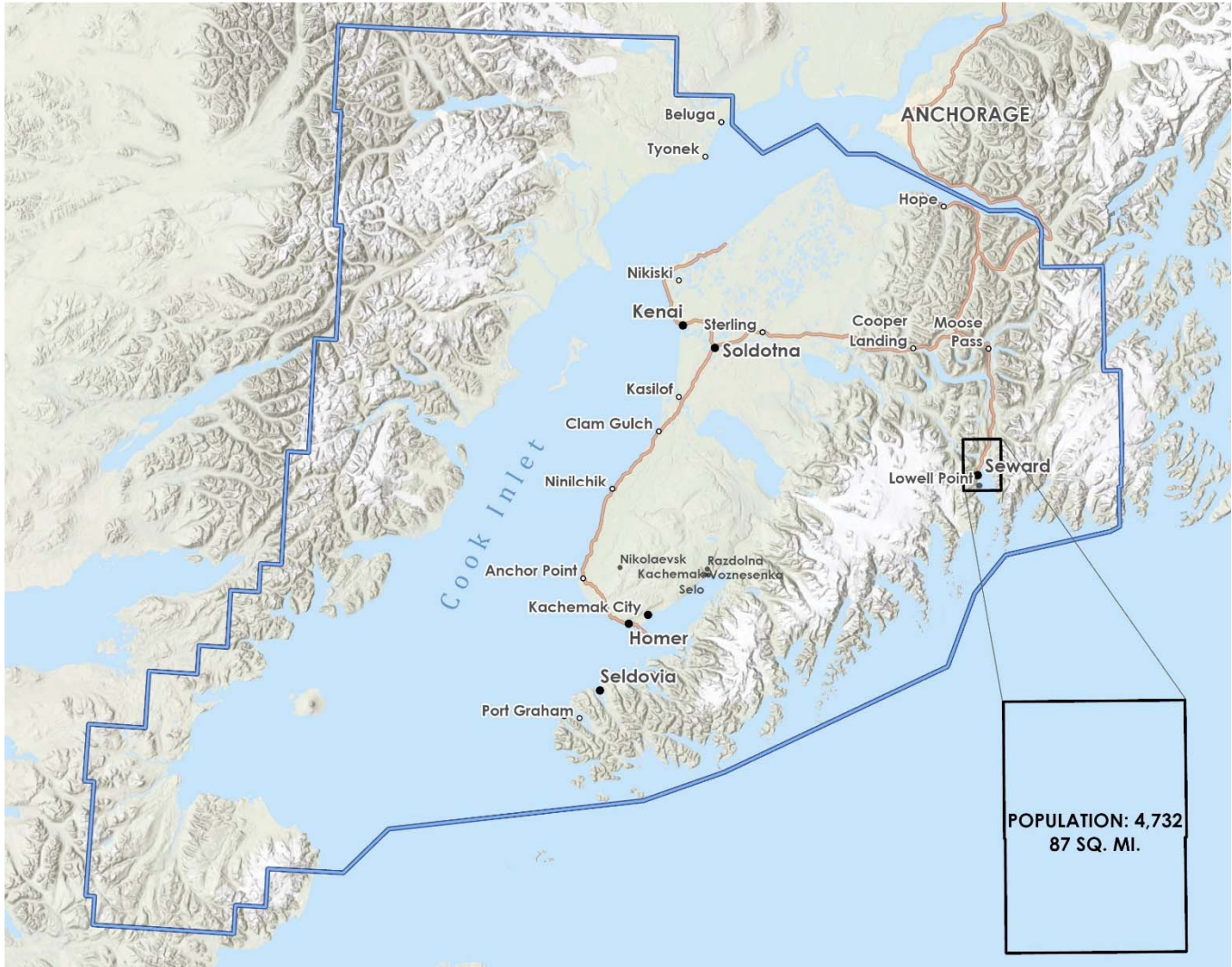
61990 Admin Service Fee. The admin service fee is charged to service areas and various funds to cover a portion of costs associated with providing general government services. The amount is 2.5% of the personnel, supplies, services, and capital outlay budgets.

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Seward-Bear Creek Flood Service Area

Established in August 2003, this service area was established to provide flood planning, protection and mitigation services to the residents of the service area. The service area is overseen by an elected seven-member board, each serving one to three-year terms. The department is staffed by 1.5 permanent employees.

Revenue is raised through property tax. The mill rate is .75 mills for fiscal year 2022.



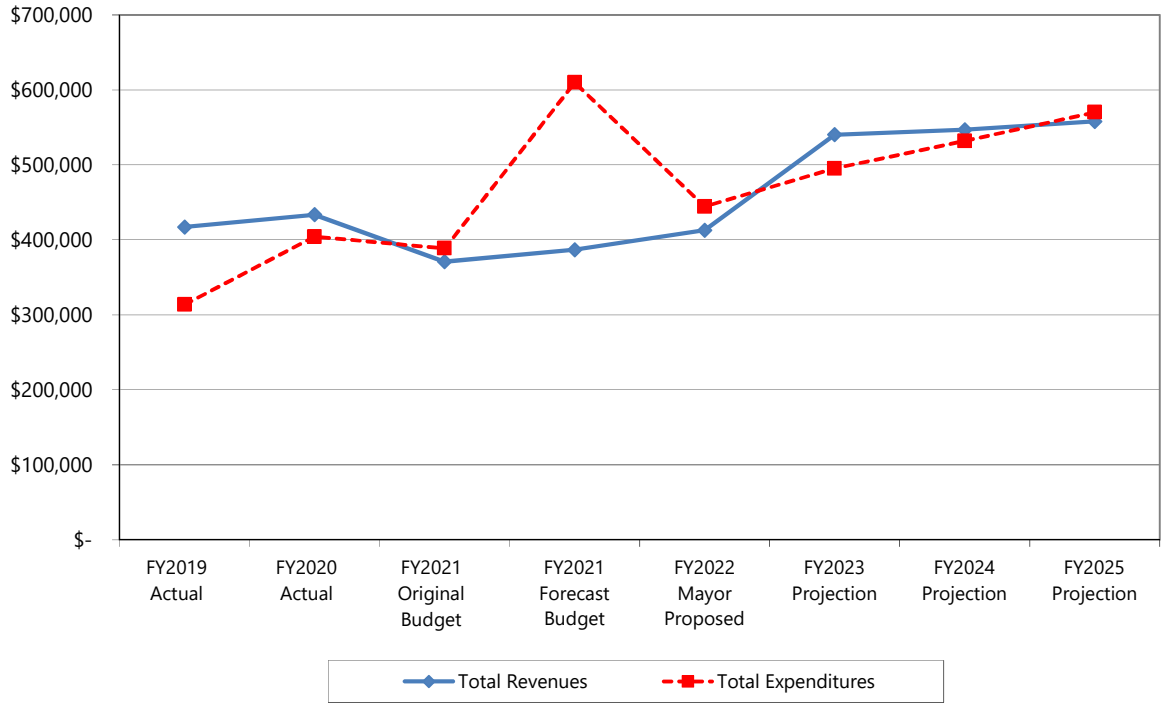
Board Members

David Hettick
Robert (Bob) Reisner
Edward Decastro
Dwayne Atwood
Steven Taylor
Orson Smith
Mark Ganser

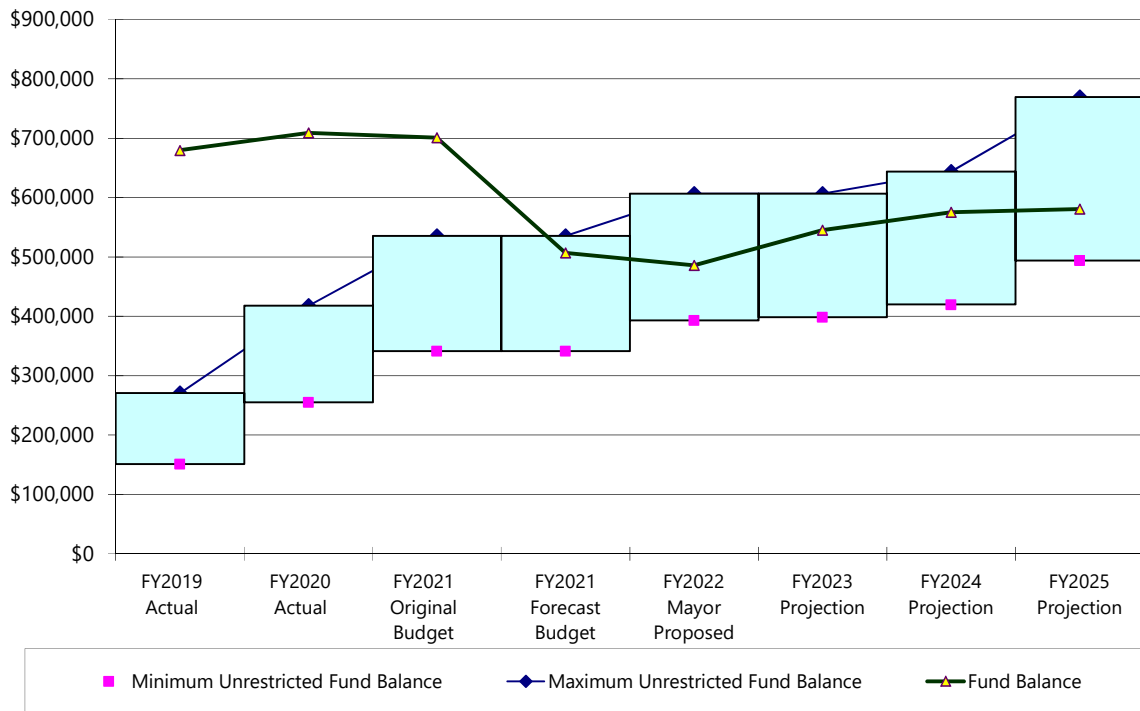
Fund: 259 Seward-Bear Creek Flood Service Area - Budget Projection

Fund Budget:	FY2019	FY2020	FY2021	FY2021	FY2022	FY2023	FY2024	FY2025
	Actual	Actual	Original Budget	Forecast Budget	Mayor Proposed	Projection	Projection	Projection
Taxable Value (000's)								
Real	436,279	457,359	472,028	470,194	487,783	487,783	492,661	502,514
Personal	24,285	24,558	21,294	25,267	20,748	20,955	21,165	21,377
Oil & Gas (AS 43.56)	15,946	7,014	-	-	106	103	100	100
	476,510	488,931	493,322	495,461	508,637	508,841	513,926	523,991
Mill Rate	0.75	0.75	0.75	0.75	0.75	1.00	1.00	1.00
Revenues:								
Property Taxes								
Real	\$ 325,550	\$ 342,919	\$ 325,699	\$ 335,657	\$ 365,837	\$ 487,783	\$ 492,661	\$ 502,514
Personal	19,250	22,578	14,693	20,607	15,250	20,536	20,742	20,949
Oil & Gas (AS 43.56)	11,960	5,261	-	-	80	103	100	100
Interest	1,014	1,464	681	681	762	1,017	1,027	1,047
Flat Tax	18,784	20,023	12,712	12,712	12,712	12,966	13,225	13,490
Motor Vehicle Tax	8,490	7,381	9,044	9,044	7,936	8,095	8,257	8,422
Total Property Taxes	385,048	399,626	362,829	378,701	402,577	530,500	536,012	546,522
State Revenue	5,723	6,771	-	-	-	-	-	-
Interest Earnings	26,246	27,189	8,022	8,022	10,133	9,717	10,900	11,510
Total Revenues	417,017	433,586	370,851	386,723	412,710	540,217	546,912	558,032
Total Revenues and Operating Transfers	417,017	433,586	370,851	386,723	412,710	540,217	546,912	558,032
Expenditures:								
Personnel	170,590	176,698	176,801	176,801	189,103	192,885	197,707	203,638
Supplies	2,535	1,575	7,700	6,980	4,260	4,345	4,432	4,521
Services	130,757	216,912	182,007	401,536	198,619	273,619	304,591	335,683
Capital Outlay	1,924	-	2,700	3,420	12,147	2,190	2,234	2,279
Interdepartmental Charges	7,844	8,983	19,480	20,951	40,136	22,076	22,974	23,903
Total Expenditures	313,650	404,168	388,688	609,688	444,265	495,115	531,938	570,024
Total Expenditures and Operating Transfers	313,650	404,168	388,688	609,688	444,265	495,115	531,938	570,024
Net Results From Operations	103,367	29,418	(17,837)	(222,965)	(31,555)	45,102	14,974	(11,992)
Projected Lapse	-	-	9,620	20,597	10,751	14,008	15,563	17,124
Change in Fund Balance	103,367	29,418	(8,217)	(202,368)	(20,804)	59,110	30,537	5,132
Beginning Fund Balance	576,255	679,622	709,040	709,040	506,672	485,868	544,978	575,515
Ending Fund Balance	\$ 679,622	\$ 709,040	\$ 700,823	\$ 506,672	\$ 485,868	\$ 544,978	\$ 575,515	\$ 580,647

Seward Bear Creek Flood Service Area Revenues and Expenditures



Seward Bear Creek Flood Service Area Unrestricted Fund Balance



Department Function

Fund 259

Seward/Bear Creek Flood Service Area

Dept 21212

Mission

The mission of the Seward/Bear Creek Flood Service Area is to provide flood planning, protection, and mitigation services in coordination with the appropriate agencies, to reduce the risk of flood damage to private and public property.

Program Description

The Flood Service Area is responsible for providing flood planning and mitigation services to the Seward/ Bear Creek/ Lowell Point community. The Board of Directors is tasked to determine flood planning needs and to advise and facilitate flood hazard reduction measures.

Major Long Term Issues and Concerns:

- Development of a sediment management and maintenance program for local area creeks is a long-term process and requires agency and private property owner partnerships, determining access to sites and areas outside the floodplain for gravel deposition, funding, permits, and plans for regular sediment and debris removal at critical maintenance sites.

SBCFSA requests assistance from KPB Departments on these long term issues:

- Gaining site control of Box Canyon Creek water diversion structure, through land acquisition, easement or other mechanism, to be eligible for US Army Corps of Engineers programs or other hazard mitigation grant funding.
- Replacement and elevation of the Bruno Road Bridge over Kwechak Creek in the Questawoods subdivision.
- Replacement or relocation of the Forest Road Bridge over Lost Creek in the Old Mill subdivision.

FY2021 Accomplishments

- In partnership with the US Army Corps of Engineers, SBCFSA/ KPB and the City of Seward began a two-year feasibility study for flood risk management on Japanese Creek.
- Contracted with Alaska Water Resource (AWR) Engineering to update the Seward Mapped Flood Data Area (SMFDA) with flood hazard analyses and base flood depth maps in three high development neighborhoods.
- Established benchmarks and baseline channel design plans for five sediment management and maintenance sites.
- Completed two pilot sediment management (material extraction) and maintenance projects on Sawmill and Kwechak Creeks.
- Completed emerging situation repairs to address rapidly eroding embankments at Kwechak, Sawmill and Lost Creeks in fall of 2020 and cleared an ice jam at the Forest Road Bridge over Lost Creek in late 2020.

FY2022 New Initiatives:

- Implement a Sediment Management & Maintenance Program to maintain active channels and embankments at five regular maintenance sites.
- In partnership with US Fish & Wildlife Service, State of Alaska Fish & Game, Kachemak Heritage Land Trust, and other local stakeholders, develop a strategic conservation plan for the Salmon Creek Conservation Area including acquisition of high risk parcels in the floodplain.
- In partnership with US Fish & Wildlife Service and City of Seward, complete a culvert optimization project on Second Avenue to the Seward Lagoon.

Performance Measures

Priority/Goal: Public Outreach and Education

Goal: Raise public awareness of floodplain risks, mitigation efforts, and national flood insurance program

- Objective:**
1. Send out educational mailing to all service area property owners
 2. Conduct Community Work Sessions/ Public meetings

Measures:

	FY2019 Actual	FY2020 Actual	FY2021 Projected	FY2022 Estimated
Number of bulk educational mailings	1	0	1	1
Number of community work sessions/ public meetings	2	2	0	2

Measures:

Staffing	FY2019 Actual	FY2020 Actual	FY2021 Actual	FY2022 Proposed
Service Area staffing history	1.5	1.5	1.5	1.5

Department Function

Fund 259

Seward/Bear Creek Flood Service Area - Continued

Dept 21212

Priority/Goal: Flood Mitigation

Goal: Prioritize, plan, and facilitate flood mitigation projects

Objective: 1. Obtain grant funding for risk assessment or mitigation projects
2. Complete in-stream and multi-agency mitigation projects

Measures:

	FY2019 Actual	FY2020 Actual	FY2021 Projected	FY2022 Estimated
Grant /Partnership mitigation funding applications	2	2	2	1
In-stream mitigation projects	4	4	4	4
Multi-agency mitigation projects	2	2	2	2

Commentary

In-progress and completed FY21 mitigation projects approved by the Service Area under contractual services:

Grant Applications or Partnership Agreements (grant/project costs expended in FY21)

- Seward Mapped Flood Data Area (SFMDA) Flood Risk Assessment & Mapping Update – State Grant Funded \$87,255 (completed)
- US Army Corps of Engineers Japanese Creek Feasibility Study – SBCFSA/ KPB/ City of Seward Local Sponsor Partnership – SBCFSA local match \$180,000 (in progress)

Flood mitigation projects (project costs expended in FY21)

- Kwechak Creek (KC11) Embankment Maintenance – \$18,500 (completed)
- Kwechak Creek Sediment Management & Embankment Maintenance – Spring 2021 – Project budget \$80,000 (projected)

Emerging situation projects (project costs expended in FY21)

- Kwechak, Lost, and Sawmill Creeks Eroding Embankments – \$10,933 (completed)
- Lost Creek Forest Road Bridge Ice Jam – \$8,504 (completed)

Multi-agency mitigation projects (project costs expended in FY21)

- Sawmill Creek Sediment Management & Embankment Maintenance – \$89,000 (completed)
- US Fish & Wildlife Service/ City of Seward Second Avenue Culvert Optimization – Survey \$16,700 (grant applications in progress)

Anticipated Supplemental Appropriations from Unrestricted Fund Balance	FY2022	FY2023	FY2024
Flood Mitigation Projects			
Projects in the planning phase. Exact costs, partnership agreements, grant funding and project years to be determined. Anticipated SBCFSA match listed with funding/ agreements from other partner agencies expected.			
<ul style="list-style-type: none"> • City of Seward Partnership Second Avenue Culvert Optimization 	\$75,000		
<ul style="list-style-type: none"> • Japanese Creek Parcel Acquisitions 		\$100,000	
<ul style="list-style-type: none"> • US Dept. of Agriculture Forest Service Small Land Tract Conveyance – Box Canyon Water Diversion Structure 			\$125,000

**Kenai Peninsula Borough
Budget Detail**

Fund 259

Department 21212 - Seward-Bear Creek Flood Service Area

	FY2019 Actual	FY2020 Actual	FY2021 Original Budget	FY2021 Forecast Budget	FY2022 Mayor Proposed	Difference Between Mayor Proposed & Original Budget %	
Personnel							
40110 Regular Wages	\$ 80,755	\$ 81,016	\$ 87,700	\$ 87,700	\$ 91,034	\$ 3,334	3.80%
40130 Overtime Wages	75	946	-	-	2,731	2,731	-
40210 FICA	6,327	6,540	7,783	7,783	8,392	609	7.82%
40221 PERS	26,093	26,936	20,066	20,066	21,431	1,365	6.80%
40321 Health Insurance	47,364	50,498	50,500	50,500	53,000	2,500	4.95%
40322 Life Insurance	141	124	222	222	230	8	3.60%
40410 Leave	9,557	10,362	10,530	10,530	12,285	1,755	16.67%
40511 Other Benefits	278	276	-	-	-	-	-
Total: Personnel	170,590	176,698	176,801	176,801	189,103	12,302	6.96%
Supplies							
42020 Signage Supplies	680	-	500	500	300	(200)	-40.00%
42120 Computer Software	248	-	200	200	200	-	0.00%
42210 Operating Supplies	1,266	411	3,000	2,280	3,000	-	0.00%
42250 Uniforms	195	268	200	200	200	-	0.00%
42310 Repair/Maintenance Supplies	15	-	-	-	60	60	-
42410 Small Tools & Equipment	131	896	3,800	3,800	500	(3,300)	-86.84%
Total: Supplies	2,535	1,575	7,700	6,980	4,260	(3,440)	-44.68%
Services							
43011 Contractual Services	109,163	199,222	160,000	379,529	175,000	15,000	9.38%
43110 Communications	2,211	2,080	2,232	2,232	856	(1,376)	-61.65%
43140 Postage and Freight	669	91	1,000	1,000	1,000	-	0.00%
43210 Transportation/Subsistence	5,276	2,237	5,142	5,142	6,123	981	19.08%
43220 Car Allowance	169	5	-	-	-	-	-
43260 Training	125	399	475	475	965	490	103.16%
43310 Advertising	816	416	500	500	600	100	20.00%
43510 Insurance Premium	314	390	434	434	796	362	83.41%
43610 Utilities	-	-	-	-	2,975	2,975	-
43720 Equipment Maintenance	1,213	1,057	700	700	500	(200)	-28.57%
43810 Rents and Operating Leases	10,431	10,433	10,849	10,849	8,738	(2,111)	-19.46%
43920 Dues and Subscriptions	370	582	675	675	1,066	391	57.93%
Total: Services	130,757	216,912	182,007	401,536	198,619	16,612	9.13%
Capital Outlay							
48610 Land Purchase	-	-	-	600	-	-	-
48710 Minor Office Equipment	1,400	-	2,300	2,300	5,557	3,257	141.61%
48720 Minor Office Furniture	524	-	400	520	3,600	3,200	800.00%
48740 Minor Machinery & Equipment	-	-	-	-	2,990	2,990	-
Total: Capital Outlay	1,924	-	2,700	3,420	12,147	9,447	349.89%
Interdepartmental Charges							
60000 Charges (To) From Other Depts.	1,382	-	10,000	10,000	30,000	20,000	200.00%
60004 Mileage Ticket Credits	(1,188)	-	-	-	(700)	(700)	-
61990 Administrative Service Fee	7,650	8,983	9,480	10,951	10,836	1,356	14.30%
Total: Interdepartmental Charges	7,844	8,983	19,480	20,951	40,136	20,656	106.04%
Department Total	\$ 313,650	\$ 404,168	\$ 388,688	\$ 609,688	\$ 444,265	\$ 55,577	14.30%

**Kenai Peninsula Borough
Budget Detail**

Fund 259

Department 21212 - Seward-Bear Creek Flood Service Area - Continued

Line-Item Explanations

40110 Regular Wages. Staff includes 3/4 time Service Area Program Lead and 3/4 time Administrative Assistant.

42250 Uniforms. Rain gear for staff.

42410 Small Tools & Equipment. Microwave and mini-fridge for new office break area (\$500).

43011 Contractual Services. Primary increase related to office moving costs (\$2,000) and an increase to emerging situations (\$20,000). Removed channel /embankment maintenance contract, and City of Seward culvert optimization contract budgeted in FY21. Replaced with sediment management and maintenance program (\$88,000), and Japanese Creek short-term mitigation project (65,000).

43110 Communications. Telephone line monthly charge and one-time reconnect fee (\$160). Decrease due to office move (lease includes data line).

43210 Transportation/Subsistence. Mileage for in-field work in personal vehicle (\$2,000), and travel to out-of-state floodplain conferences (\$2,356). Also includes travel for meetings/training in Anchorage & Soldotna (\$1,047) and board meeting food allowance (\$720).

43260 Training. Registration fees for out-of-state conferences for staff (\$965). Floodplain management certification requires 16 continuing education credits every 2 years. Program Lead has been CFM since 2011.

43610 Utilities. Increase due to move to new office.

43720 Equipment Maintenance. Konica Minolta copier agreement.

43810 Rents & Operating Leases. Office space lease agreement (\$8,640), and post box fee (\$98). Decrease due to move of offices to Bear Creek Fire Station.

43920 Dues & Subscriptions. Increase is due to data transmission for 2 iridium stream gages (\$392). Other items include Staff Floodplain Managers Certification (every other year \$120), NORFMA and ASFPM floodplain managers memberships for training and support (\$410), satellite communication subscription for emergency locator for in-field safety (\$144).

48710 Minor Office Equipment. Replacement of 2 phones for new office (\$700), IT network switch for new office (\$2,500), desktop computer and monitor for board meetings in new office space (shared expenditure with OEM \$2,357).

48720 Minor Office Furniture. Tables and chairs for the new office meeting room (shared expenditure with OEM \$3,600).

48740 Minor Machinery & Equipment. One-time purchase of 2 iridium stream gages (\$2,990).

60000 Charges (To) From Other Depts. These are charges paid to the Purchasing & Contracting department for project management on SBCFSA projects.

61990 Admin Service Fee. The admin service fee is charged to service areas and various funds to cover a portion of costs associated with providing general government services. The amount proposed for FY2022 is 2.5% of the personnel, supplies, services, capital outlay and interdepartmental wage charges.

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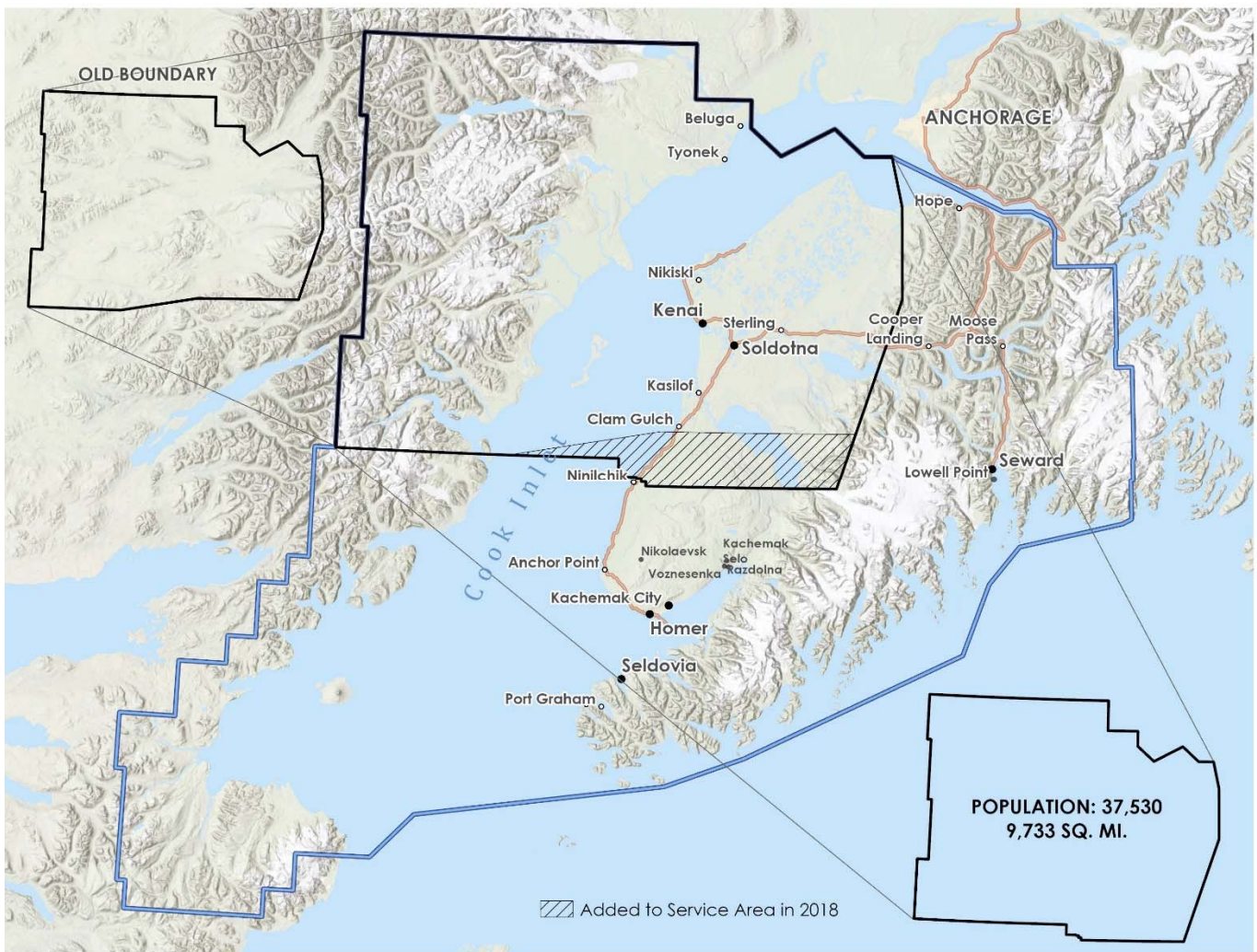
Central Kenai Peninsula Hospital Service Area

Established in April of 1969, this was the first service area in the Borough. Its purpose is to provide a hospitalization facility for residents in the Central Peninsula area. Management of the hospital is contracted out to, CPGH, Inc., a non-profit entity. The CPGH, Inc. board hires an independent CEO to manage its operations.

Effective July 1, 2016 with the enactment of Ordinance 2016-11, the Kenai Peninsula Borough Assembly has oversight of the Service Area.

In the October 2018 election, voters from the southern peninsula approved moving the service area boundaries. This created the requirement to continue to assess a mill rate against parcels that were a part of the previous service area boundaries for both the Central Peninsula Hospital Service Area and the South Peninsula Hospital Service Area and no longer a part of the new service area boundaries to pay for bonded indebtedness. Parcels that were a part of the service area at the time of the vote to approve each bond must continue to pay the debt service while it is outstanding. Central Peninsula Hospital Service Area debt service is currently paid for with Hospital operational monies, therefore no mill is currently being levied for debt service.

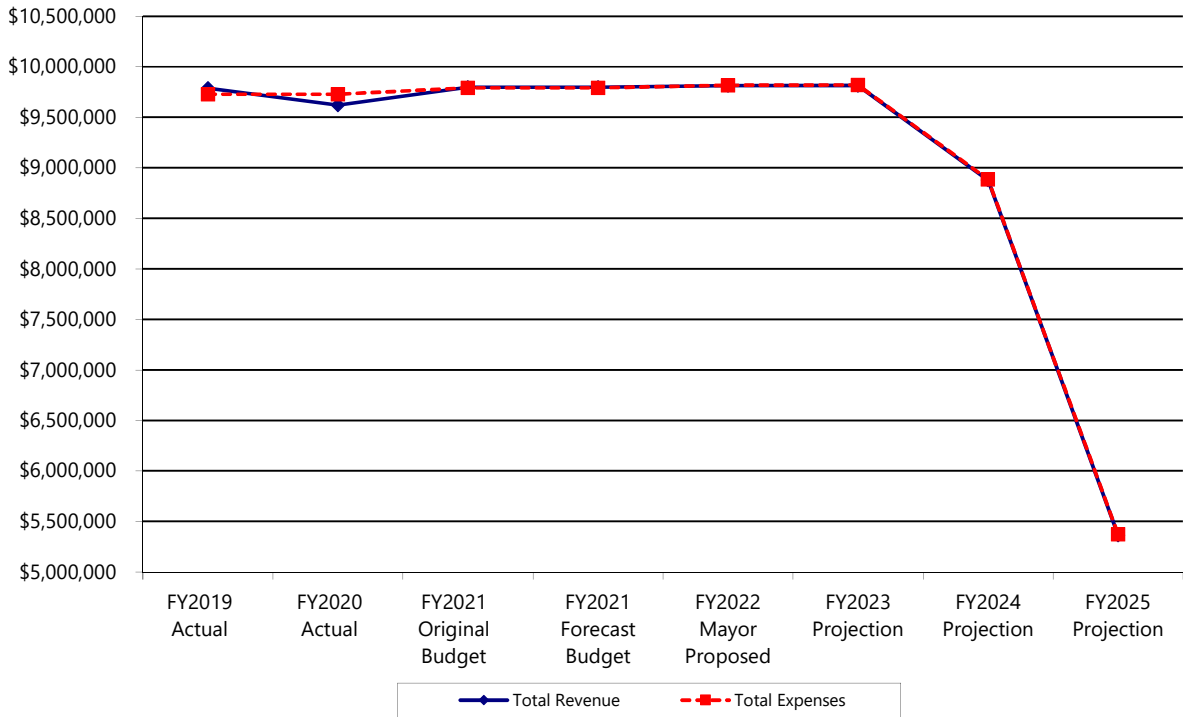
Service area taxes have provided for debt service requirements, equipment purchases, construction, auditing costs, and board expenses. The mill rate for fiscal year 2022 is 0.01 mills.



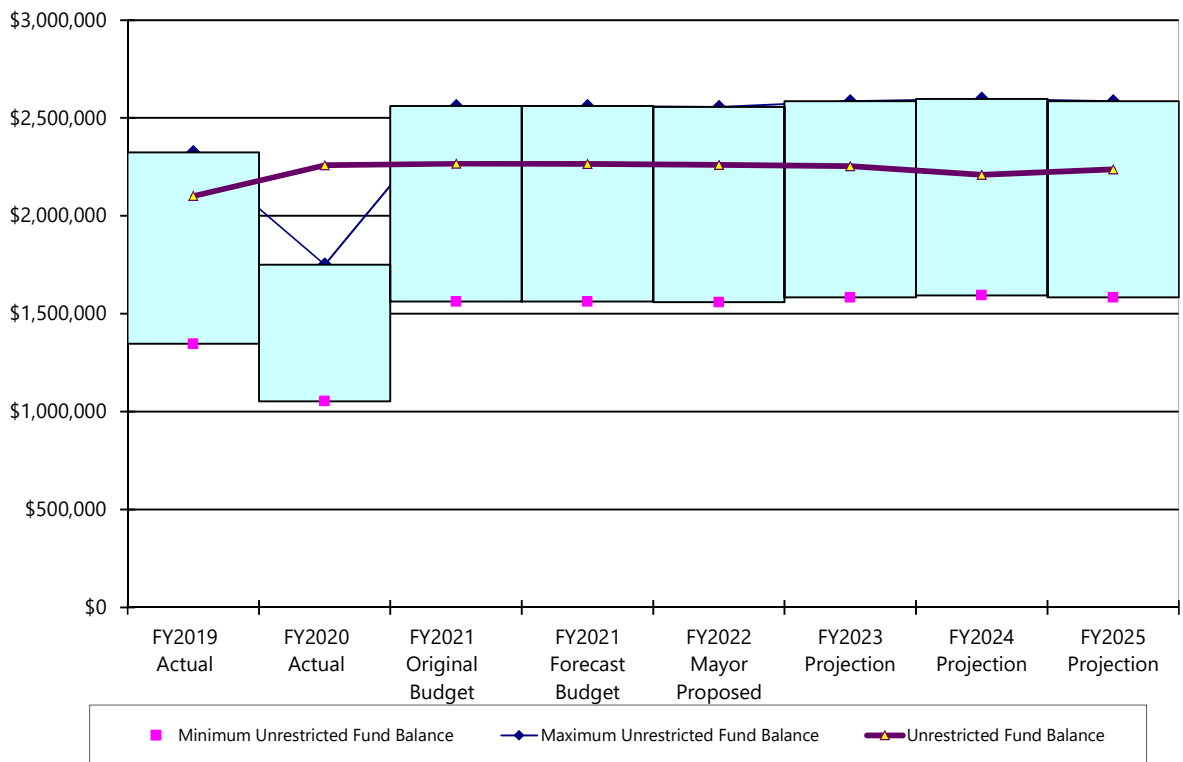
Fund: 600 Central Kenai Peninsula Hospital Service Area

Fund Budget:	FY2019	FY2020	FY2021	FY2021	FY2022	FY2023	FY2024	FY2025
	Actual	Actual	Original Budget	Forecast Budget	Mayor Proposed	Projection	Projection	Projection
Taxable Value (000's)								
Real	4,039,850	4,182,224	4,257,969	4,240,944	4,295,164	4,295,164	4,338,116	4,424,878
Personal	196,984	192,659	185,399	194,335	187,192	189,064	190,955	192,865
Oil & Gas (AS 43.56)	1,274,303	1,364,185	1,295,955	1,295,670	1,245,327	1,207,967	1,171,728	1,171,728
Total Taxable Value:	5,511,137	5,739,068	5,739,323	5,730,949	5,727,683	5,692,195	5,700,799	5,789,471
Mill Rate:	0.01	0.01	0.01	0.01	0.01	0.01	0.01	0.01
Revenues:								
Property Taxes								
Real	\$ 39,310	\$ 41,404	\$ 42,580	\$ 41,026	\$ 42,952	\$ 42,952	\$ 43,381	\$ 44,249
Personal	2,155	2,478	1,817	1,801	1,834	1,853	1,871	1,890
Oil & Gas (AS 43.56)	12,736	13,633	12,960	12,970	12,453	12,080	11,717	11,717
Interest	163	176	115	112	114	114	114	116
Flat Tax	333	480	1,068	1,068	1,068	1,089	1,111	1,133
Motor Vehicle Tax	1,005	867	1,040	1,040	936	955	974	993
Total Property Taxes	55,702	59,038	59,580	58,017	59,357	59,043	59,168	60,098
Interest Earnings	95,518	88,794	48,647	48,647	45,305	45,199	45,084	44,926
CPH - Bond Payment/Other	9,630,068	9,469,874	9,689,922	9,689,922	9,708,001	9,709,949	8,773,506	5,261,168
Other Revenue	7,889	1,481	-	-	-	-	-	-
Total Revenues	9,789,177	9,619,187	9,798,149	9,796,586	9,812,663	9,814,191	8,877,758	5,366,192
Total Revenues and Operating Transfers	9,789,177	9,619,187	9,798,149	9,796,586	9,812,663	9,814,191	8,877,758	5,366,192
Expenditures:								
Services	253,971	257,237	306,256	306,256	336,214	336,214	342,938	349,797
InterDepartmental Charges	6,349	-	7,656	7,656	8,405	8,405	8,573	8,745
Total Expenditures:	260,320	257,237	313,912	313,912	344,619	344,619	351,511	358,542
Operating Transfers To:								
Debt Service Fund	9,466,705	9,471,999	9,475,980	9,475,980	9,473,351	9,475,299	8,534,163	5,017,038
Total Operating Transfers:	9,466,705	9,471,999	9,475,980	9,475,980	9,473,351	9,475,299	8,534,163	5,017,038
Total Expenditures and Operating Transfers	9,727,025	9,729,236	9,789,892	9,789,892	9,817,970	9,819,918	8,885,674	5,375,580
Net Results From Operations	62,152	(110,049)	8,257	6,694	(5,307)	(5,727)	(7,916)	(9,388)
Beginning Fund Balance	2,306,444	2,368,596	2,258,547	2,258,547	2,265,241	2,259,934	2,254,207	2,246,291
Ending Fund Balance	\$ 2,368,596	\$ 2,258,547	\$ 2,266,804	\$ 2,265,241	\$ 2,259,934	\$ 2,254,207	\$ 2,246,291	\$ 2,236,903

Central Kenai Peninsula Hospital Service Area Revenues and Expenditures



Central Kenai Peninsula Hospital Service Area Unrestricted Fund Balance



Department Function

Fund 600

Central Kenai Peninsula Hospital Service Area

Dept 81110

Mission

Meet the changing health care needs of the residents of the Service Area.

Program Description

Provide funding for payment of debt service, purchase of capital equipment, operational expenses of a hospital, operating cost of the Service Area and other health care related items within the Service Area.

Major Long Term Issues and Concerns:

- Governance of CPH.

FY2021 Accomplishments:

- Spring 2021, refinanced the remaining 2011 CPGH GO Bonds, saving approximately \$400,000 in interest over the remaining life of the bonds.
- Spring 2021 worked to provide early payoff \$1,779,000 in 2015 and 2016 taxable debt, originally issued to provide equipment for the medical office building in conjunction with the 2014 revenue bond issuance. Estimated saving of approximately \$22,000 as a result of early payoff.

Performance Measures

Priority/Goal: Effective Governance

Goal: Provide funding for payment of debt service, capital expenditures, and other related hospital expenses

Objective: Providing funding as needed to supplement revenue generated from hospital operations for payment of debt service, capital purchases and other related hospital expenses

Measures:

	FY2019 Actual	FY2020 Actual	FY2021 Projected	FY2022 Estimated
Mill rate	.01	.01	.01	.01
Property tax revenue	\$55,702	\$59,038	\$58,017	\$59,357

Priority/Goal: Effective Governance

Goal: Provide funding for payment of debt service, capital expenditures, and other related hospital expenses

Objective: Providing funding as needed to supplement revenue generated from hospital operations for payment of debt service, capital purchases and other related hospital expenses

Measures:

	FY2019 Actual	FY2020 Actual	FY2021 Projected	FY2022 Estimated
Service Area funds used for payment of debt service, capital purchases, and other related hospital expenses	\$0	\$0	\$0	\$0
Hospital funds used for payment of debt service, capital purchases, and other related expenses	\$9,630,068	\$9,469,874	\$9,689,922	\$9,708,001

**Kenai Peninsula Borough
Budget Detail**

Fund 600

Department 81110 - Central Kenai Peninsula Hospital Service Area Administration

	FY2019 Actual	FY2020 Actual	FY2021 Original Budget	FY2021 Forecast Budget	FY2022 Mayor Proposed	Difference Between Mayor Proposed & Original Budget %	
Services							
43011 Contractual Services	\$ 83	\$ -	\$ 5,000	\$ 5,000	\$ 4,250	\$ (750)	-15.00%
43012 Audit Services	87,650	86,150	87,314	87,314	97,314	10,000	11.45%
43510 Insurance Premium	166,238	171,087	213,942	213,942	234,650	20,708	9.68%
Total: Services	253,971	257,237	306,256	306,256	336,214	29,958	9.78%
Transfers							
50360 Debt Service	9,466,705	9,471,999	9,475,980	9,475,980	9,473,351	(2,629)	-0.03%
Total: Transfers	9,466,705	9,471,999	9,475,980	9,475,980	9,473,351	(2,629)	-0.03%
Interdepartmental Charges							
61990 Administrative Service Fee	6,349	-	7,656	7,656	8,405	749	9.78%
Total: Interdepartmental Charges	6,349	-	7,656	7,656	8,405	749	9.78%
Department Total	\$ 9,727,025	\$ 9,729,236	\$ 9,789,892	\$ 9,789,892	\$ 9,817,970	\$ 28,078	0.29%

Line-Item Explanations

43011 Contract Services. Annual debt arbitrage calculation fees (\$1,500), and annual debt reserve depository account fees (\$750), and misc. small contracts (\$2,000).

43012 Audit Services. As required by Alaska Administrative Code 45.010 and in conformance with Alaska State Statute 29.35.120. Anticipated contract increase due to anticipated single audit cost associated with receipts of federal coronavirus funding.

43510 Insurance Premium. Premium for property insurance coverage; workman's compensation, liability, and other insurance requirements are required to be met by the Operator (CPGH, Inc.) per the Lease and Operating Agreement.

50360 Debt Service Fund. Debt service on GO bonds issued in the amount of \$49.9 million in FY2004 and revenue bonds issued in the amount of \$41.3 million between FY2014 and FY2016, and \$28.9M in FY2018.

61990 Admin Service Fee. The admin service fee is charged to service areas and departments to cover a portion of costs associated with providing general government services. The amount proposed for FY2022 is 2.5% of the personnel, supplies, services, and capital outlay budgets.

For capital projects information on this department - See the capital projects section - Page 344 & 365.

**Kenai Peninsula Borough
Projected Revenues and Appropriations**

Fund 490

Department 81110 - Central Kenai Peninsula Hospital Service Area Capital Projects Fund

	FY2021 Active Projects	FY2022 Mayor Proposed	FY2023 Projected	FY2024 Projected	FY2025 Projected	FY2026 Projected
Funds Provided:						
Interest Revenue	\$ 10,241	\$ 17,864	\$ 18,266	\$ 18,677	\$ 19,097	\$ 19,527
Other Financing Sources						
Grants and Debt Issuance	235,305					
CPGH Plant Replacement and Expansion Fund	1,455,621	14,895,000	12,680,000	8,266,500	804,825	-
Total Funds Provided	1,701,167	14,912,864	12,698,266	8,285,177	823,922	19,527
Funds Applied						
Specialty Clinic Building (Bond proceeds)	93,027	-	-	-	-	-
OB Renovation/Cath Lab (Bond proceeds)	142,278	-	-	-	-	-
OB Cardiac Cath Lab	979,999	-	-	-	-	-
Imaging Department project	75,622	-	-	-	-	-
High capacity molecular testing unit	400,000	-	-	-	-	-
DaVinci surgical robot system	-	-	-	-	-	-
Kenai Clinic expansion	-	-	-	-	-	-
Emergency department expansion	-	-	-	-	-	-
Renovate former OB area for observation patients	-	-	-	-	-	-
O-Arm surgical imaging	-	-	-	-	-	-
Lab expansion/remodel	-	-	-	-	-	-
OB clinic	-	-	-	-	-	-
Buildout primary data center in Specialty Clinic building	-	750,000	500,000	-	-	-
IT equipment replacement (end of life/service)	-	695,000	730,000	766,500	804,825	-
Secondary data center expansion	-	-	-	-	-	-
Replace X-ray rooms 1 & 2	-	-	-	-	-	-
Wireless network upgrade	-	-	-	-	-	-
Microscope - Operating Room	-	-	-	-	-	-
Stealth surgical system	-	-	-	-	-	-
Med/Surg patient room remodel	-	-	-	-	-	-
Autoclaves for instrument sterilization	-	-	-	-	-	-
Defibrillator replacement (entire hospital)	-	-	-	-	-	-
Operationalize 2nd endoscopy suite	-	-	-	-	-	-
10GB modules for 2 core network switches	-	-	-	-	-	-
Laundry department remodel	-	-	-	-	-	-
Full-size C-Arm, OEC Elite	-	-	-	-	-	-
D.A. Tank replacement	-	-	-	-	-	-
Epiq Ultrasound system with cardiac	-	-	-	-	-	-
Negative pressure chemo storage room	-	-	-	-	-	-
Tertiary Data Domain (in Anchorage for disaster recovery)	-	-	-	-	-	-
Heritage Place Expansion	-	5,000,000	-	-	-	-
Operating room expansion	-	4,000,000	-	-	-	-
Central building mechanical upgrade	-	2,200,000	-	-	-	-
IV pump replacement (entire hospital)	-	1,000,000	-	-	-	-
Diagnostic ultrasound systems (2)	-	750,000	-	-	-	-
Fire alarm system replacement	-	500,000	650,000	-	-	-
Phase VII hospital expansion - Tower (increase bed capacity)	-	-	10,000,000	-	-	-
Replace inhouse monitoring equipment (entire hospital)	-	-	800,000	-	-	-
Medical office expansion	-	-	-	7,500,000	-	-
Total Funds Applied	1,690,926	14,895,000	12,680,000	8,266,500	804,825	-
Net Results From Operations	10,241	17,864	18,266	18,677	19,097	19,527
Beginning Fund Balance	783,707	793,948	811,812	830,078	848,755	867,852
Ending Fund Balance	\$ 793,948	\$ 811,812	\$ 830,078	\$ 848,755	\$ 867,852	\$ 887,379

PLACE HOLDER

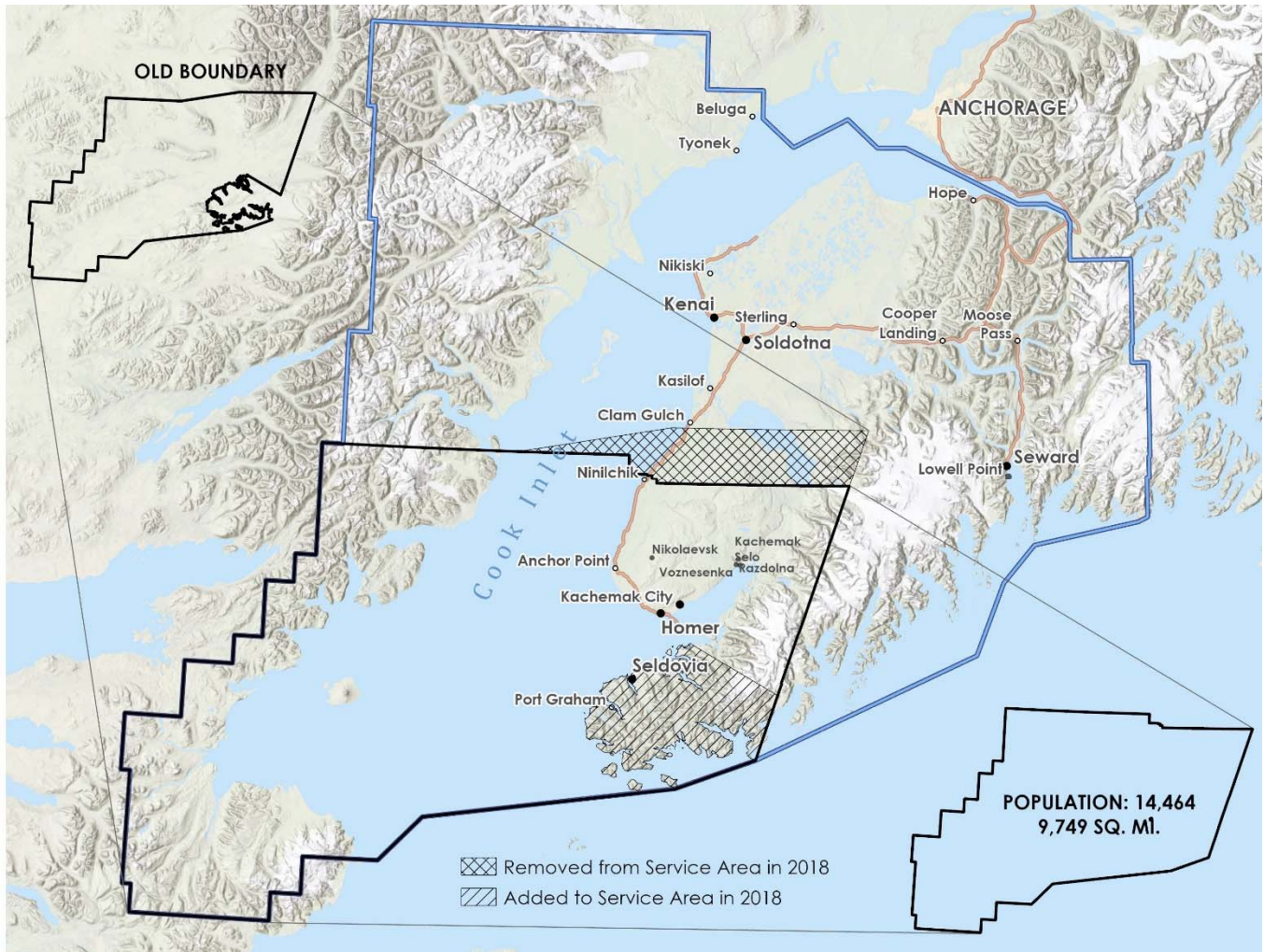
The schedule is for information purposes only, and the projects shown are not being appropriated through the budget process. Appropriation of capital projects for the hospital will come back to the Assembly and the Service Area in separate appropriations as required by the contract.

South Kenai Peninsula Hospital Service Area

Established in April of 1969, the service area was formed to provide hospitalization and medical services to the residents of Homer and the surrounding areas. A nonprofit corporation operates the hospital and other medical facilities pursuant to a contract with the borough. The nine-member service area board is elected by the service area residents. It advises and make recommendations to the mayor and the assembly concerning the operation and management of service area activities, reviews and recommends the annual service area budget, and performs such additional functions as the assembly may authorize. The hospital is located in Homer.

In the October 2018 election, voters approved moving the service area boundaries. This created the requirement to continue to assess a mill rate against parcels that were a part of the previous service area boundaries and no longer a part of the new service area boundaries to pay for bonded indebtedness. These parcels were a part of the service area at the time of the vote to approved each bond and participated in elections that approved bonded indebtedness, therefore they must continue to pay the debt service while it is outstanding.

Service area taxes fund the hospital's debt service requirements, equipment purchases, capital improvements, major repairs, and board expenses. The mill rate for fiscal year 2022 is 2.24.



Board Members

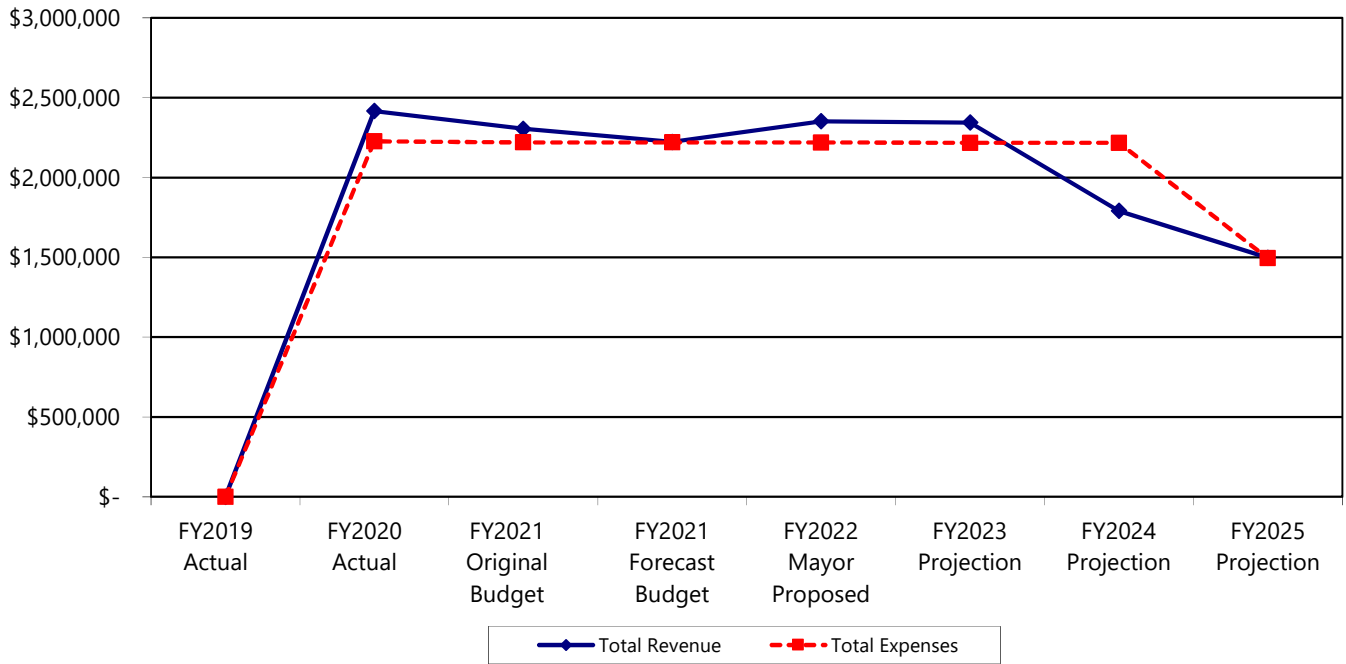
Jacqueline (Jacque) Lenew
 William Runnoe
 Judith Lund
 Nora Raymond

Ralph Broshes
 Helen Armstrong
 Roberta Highland
 Marie Walli
 Doris Cabana

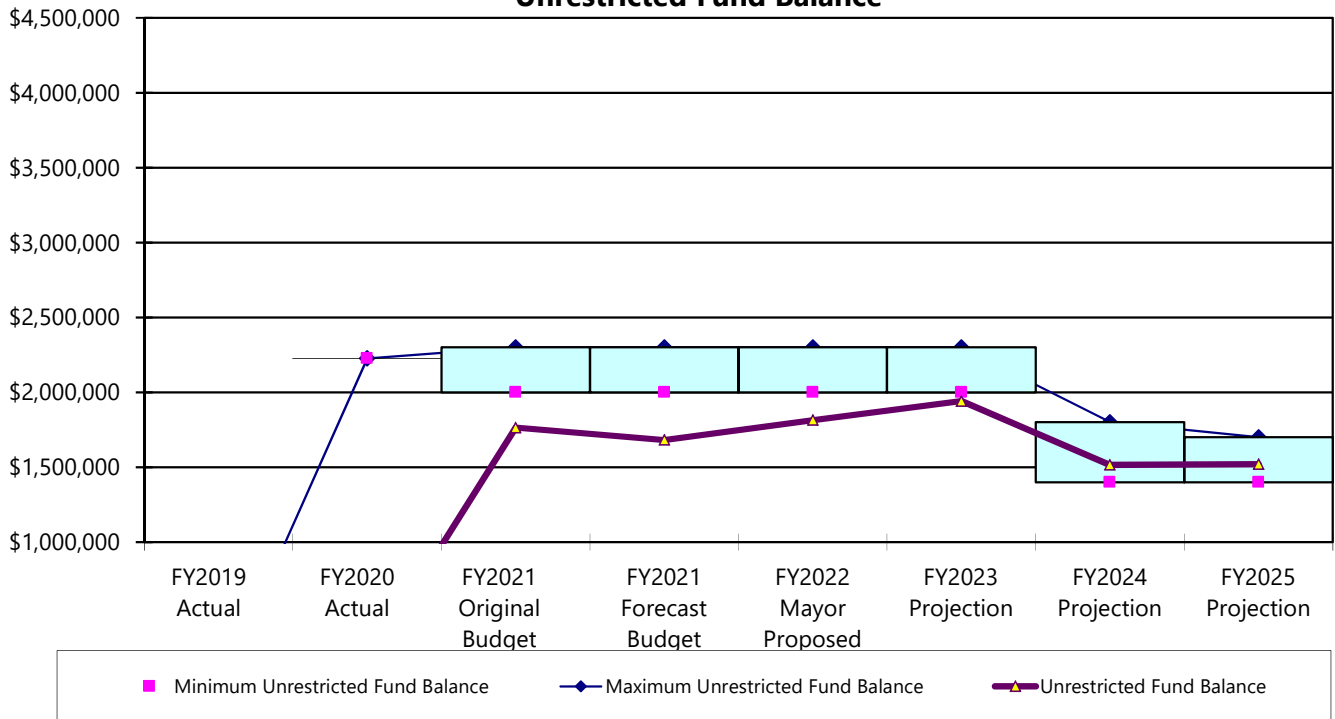
Fund: 601 South Kenai Peninsula Hospital Service Area (Debt issued prior to 7/1/19)

Fund Budget:	FY2019	FY2020	FY2021	FY2021	FY2022	FY2023	FY2024	FY2025
	Actual	Actual	Original Budget	Forecast Budget	Mayor Proposed	Projection	Projection	Projection
Taxable Value (000's)								
Real	-	1,649,393	1,702,728	1,692,039	1,730,009	1,730,009	1,736,309	1,770,565
Personal	-	93,773	93,588	96,051	95,111	93,411	94,345	95,288
Oil & Gas (AS 43.56)	-	244,744	259,396	259,396	242,439	235,166	228,111	228,111
Total Taxable Value:	-	1,987,910	2,055,712	2,055,712	2,067,559	2,058,586	2,058,765	2,093,964
Mill Rate:	-	1.12	1.12	1.12	1.12	1.12	0.85	0.70
Revenues:								
Property Taxes								
Real	\$ -	\$ 1,865,708	\$ 1,907,055	\$ 1,821,597	\$ 1,937,610	\$ 1,937,610	\$ 1,475,863	\$ 1,239,396
Personal	-	108,215	102,722	106,328	104,394	102,528	78,588	65,367
Oil & Gas (AS 43.56)	-	274,147	290,524	290,524	271,532	263,386	193,894	159,678
Interest	-	12,159	4,601	4,437	4,627	4,607	3,497	2,929
Flat Tax	-	47,798	-	-	-	-	-	-
Total Property Taxes	-	2,308,027	2,304,902	2,222,886	2,318,163	2,308,131	1,751,842	1,467,370
Interest Earnings	-	107,723	44	44	33,630	36,278	38,832	30,310
Other Revenue	-	627	-	-	-	-	-	-
Total Revenues:	-	2,416,377	2,304,946	2,222,930	2,351,793	2,344,409	1,790,674	1,497,680
Operating Transfers From:								
SPH Operating Fund	-	-	1,489,045	1,489,045	-	-	-	-
Total Revenues and Operating Transfers	-	2,416,377	3,793,991	3,711,975	2,351,793	2,344,409	1,790,674	1,497,680
Operating Transfers To:								
Debt Service Fund - Bonds	-	2,226,694	2,220,169	2,220,169	2,219,369	2,216,719	2,216,794	1,494,169
Total Operating Transfers:	-	2,226,694	2,220,169	2,220,169	2,219,369	2,216,719	2,216,794	1,494,169
Total Expenditures and Operating Transfers	-	2,226,694	2,220,169	2,220,169	2,219,369	2,216,719	2,216,794	1,494,169
Net Results From Operations	-	189,683	1,573,822	1,491,806	132,424	127,690	(426,120)	3,511
Beginning Fund Balance	-	-	189,683	189,683	1,681,489	1,813,913	1,941,603	1,515,483
Ending Fund Balance	\$ -	\$ 189,683	\$ 1,763,505	\$ 1,681,489	\$ 1,813,913	\$ 1,941,603	\$ 1,515,483	\$ 1,518,994

South Kenai Peninsula Hospital Service Area Revenues and Expenditures (Debt issued prior 7/1/19)



South Kenai Peninsula Hospital Service Area (Debt Issued Prior to 7/1/19) Unrestricted Fund Balance



**Kenai Peninsula Borough
Budget Detail**

Fund 601

Department 81210 - South Kenai Peninsula Hospital Service Area (Debt issued prior to 7/1/19)

	FY2019 Actual	FY2020 Actual	FY2021 Original Budget	FY2021 Forecast Budget	FY2022 Mayor Proposed	Difference Between Mayor Proposed & Original Budget %	
Transfers							
50361 SKPH-Debt Service Fund	-	2,226,694	2,220,169	2,220,169	2,219,369	(800)	-0.04%
Total: Transfers	-	2,226,694	2,220,169	2,220,169	2,219,369	(800)	-0.04%
Department Total	\$ -	\$ 2,226,694	\$ 2,220,169	\$ 2,220,169	\$ 2,219,369	\$ (800)	\$ (0)

Line-Item Explanations

50361 Transfer to Debt Service Fund. For debt on hospital expansion project phase II (\$726,650); for debt on hospital expansion project phase III (\$1,092,800), Homer Medical Center expansion and hospital HVAC improvements (\$398,419), and debt fees (\$1,500).

Fund: 602 South Kenai Peninsula Hospital Service Area

Fund Budget:	FY2019	FY2020	FY2021	FY2021	FY2022	FY2023	FY2024	FY2025
	Actual	Actual	Original Budget	Forecast Budget	Mayor Proposed	Projection	Projection	Projection
Taxable Value (000's)								
Real	1,571,577	1,661,086	1,718,962	1,707,524	1,743,667	1,743,667	1,761,104	1,796,326
Personal	94,425	93,642	93,595	96,275	95,329	96,282	97,245	98,217
Oil & Gas (AS 43.56)	228,357	192,199	197,759	197,759	176,766	171,463	166,319	166,319
Total Taxable Value:	1,894,359	1,946,927	2,010,316	2,001,558	2,015,762	2,011,412	2,024,668	2,060,862
Mill Rate:	2.30	1.18	1.12	1.12	1.12	1.12	1.12	1.12
Revenues:								
Property Taxes								
Real	\$ 3,603,679	\$ 1,916,759	\$ 1,925,237	\$ 1,831,465	\$ 1,952,907	\$ 1,952,907	\$ 1,972,436	\$ 2,011,885
Personal	224,509	110,167	102,730	106,534	104,633	105,679	106,736	107,803
Oil & Gas (AS 43.56)	525,220	226,794	221,490	221,490	197,978	192,039	186,277	186,277
Interest	13,609	2,710	4,499	4,319	4,511	4,501	4,531	4,612
Flat Tax	92,647	49,093	87,464	87,464	87,464	89,213	90,997	92,817
Motor Vehicle Tax	70,765	61,625	72,166	72,166	66,195	67,519	68,869	70,246
Total Property Taxes	4,530,429	2,367,148	2,413,586	2,323,438	2,413,688	2,411,858	2,429,846	2,473,640
Interest Earnings	123,914	21,199	66,290	66,290	42,846	52,377	53,925	55,748
Other Revenue	1,833	1	-	-	-	-	-	-
Total Revenues:	4,656,176	2,388,348	2,479,876	2,389,728	2,456,534	2,464,235	2,483,771	2,529,388
Expenditures:								
Services	239,165	236,901	271,971	271,971	274,361	279,848	285,445	291,154
InterDepartmental Charges	5,979	-	6,799	6,799	6,859	6,996	7,136	7,279
Total Expenditures	245,144	236,901	278,770	278,770	281,220	286,844	292,581	298,433
Operating Transfers To:								
Debt Service Fund - Bonds	2,229,944	-	-	-	-	-	-	1,400,000
Special Revenue Fund - SPH Debt	-	-	1,489,045	1,489,045	-	-	-	-
Capital Projects Fund	1,700,000	1,700,000	1,700,000	1,700,000	1,698,768	2,100,000	2,100,000	2,100,000
Total Operating Transfers:	3,929,944	1,700,000	3,189,045	3,189,045	1,698,768	2,100,000	2,100,000	3,500,000
Total Expenditures and Operating Transfers	4,175,088	1,936,901	3,467,815	3,467,815	1,979,988	2,386,844	2,392,581	3,798,433
Net Results From Operations	481,088	451,447	(987,939)	(1,078,087)	476,546	77,391	91,190	(1,269,045)
Beginning Fund Balance	2,287,840	2,768,928	3,220,375	3,220,375	2,142,288	2,618,834	2,696,225	2,787,415
Ending Fund Balance	\$ 2,768,928	\$ 3,220,375	\$ 2,232,436	\$ 2,142,288	\$ 2,618,834	\$ 2,696,225	\$ 2,787,415	\$ 1,518,370

Department Function

Fund 602

South Kenai Peninsula Hospital Service Area

Dept 81210

Mission

Meet the health care needs of the residents of the Service Area.

Program Description

Provide funding for payment of debt service, purchase of capital equipment, operational expenses of a hospital and other health care related items within the Service Area.

Major Long Term Issues and Concerns:

- Changing health care industry and the impact the Accountable Care Act will have on the Service Area and Hospital.
- Changes in Medicare/Medicaid reimbursement rates for the hospital.

FY2021 Accomplishments:

- Funding provided for \$1.7 million in capital expenditures.
- Funding provided for community health needs assessment.

FY2022 New Initiatives:

- Support and develop addiction services
- SPH, Inc. to provide printing services to Service Area Board, which will cost less than outside contractors.

Performance Measures

Priority/Goal: Effective Governance

Goal: Provide funding for payment of debt service, capital expenditures, and other related hospital expenses.

Objective: Providing funding as needed to supplement revenue generated from hospital operations for payment of debt service, capital purchases and other related hospital expenses.

Measures:

	FY2019 Actual	FY2020 Actual	FY2021 Projected	FY2022 Estimated
Mill rate – Operations and debt issued after July 1, 2019	2.30	1.18	1.12	1.12
Total Revenues	\$4,530,429	\$2,388,348	\$2,389,728	\$2,473,758
Mill rate – Debt issued prior to July 1, 2019	*	1.12	1.12	1.12
Total Revenues	*	\$2,416,377	\$2,222,930	\$2,403,443

* In FY2020, the mill rate split and was collected in the prior Service Area boundaries to pay for Debt issued prior to 7/1/2019, and also a mill rate levied to pay for Service Area costs and Debt issued after 7/1/2019.

Priority/Goal: Effective Governance

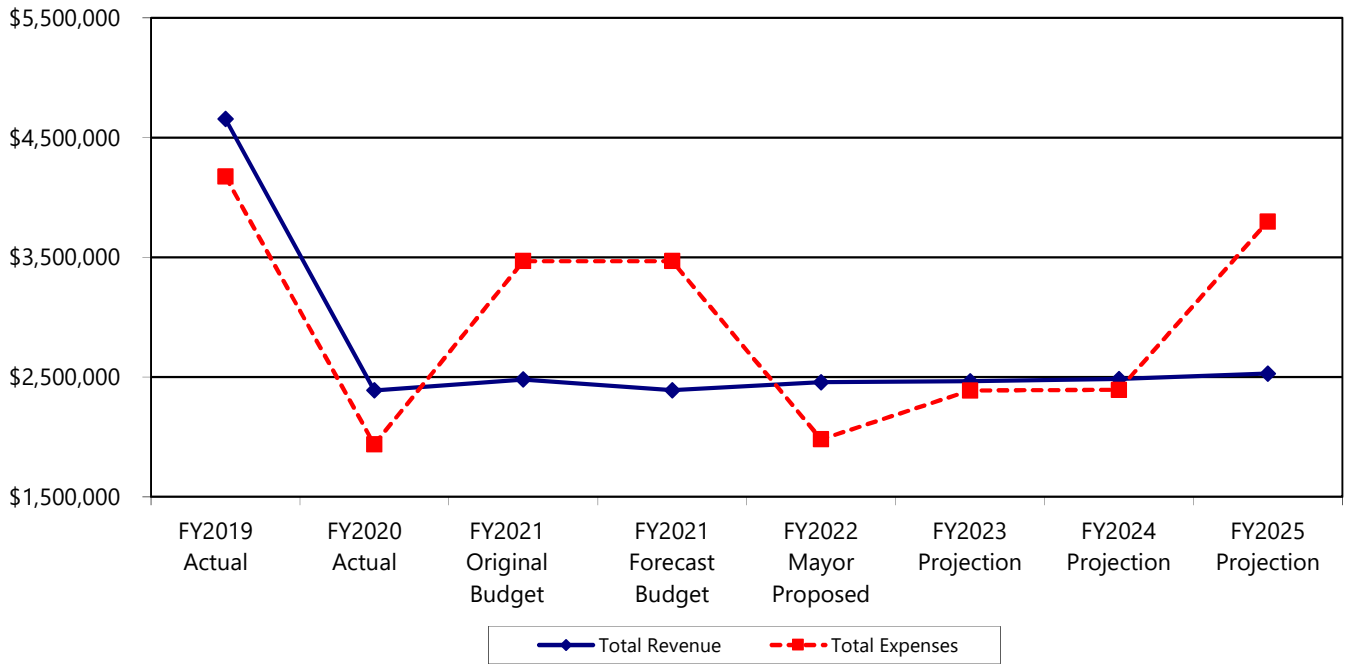
Goal: Provide funding for payment of debt service, capital expenditures, and other related hospital expenses.

Objective: Providing funding as needed to supplement revenue generated from hospital operations for payment of debt service, capital purchases and other related hospital expenses.

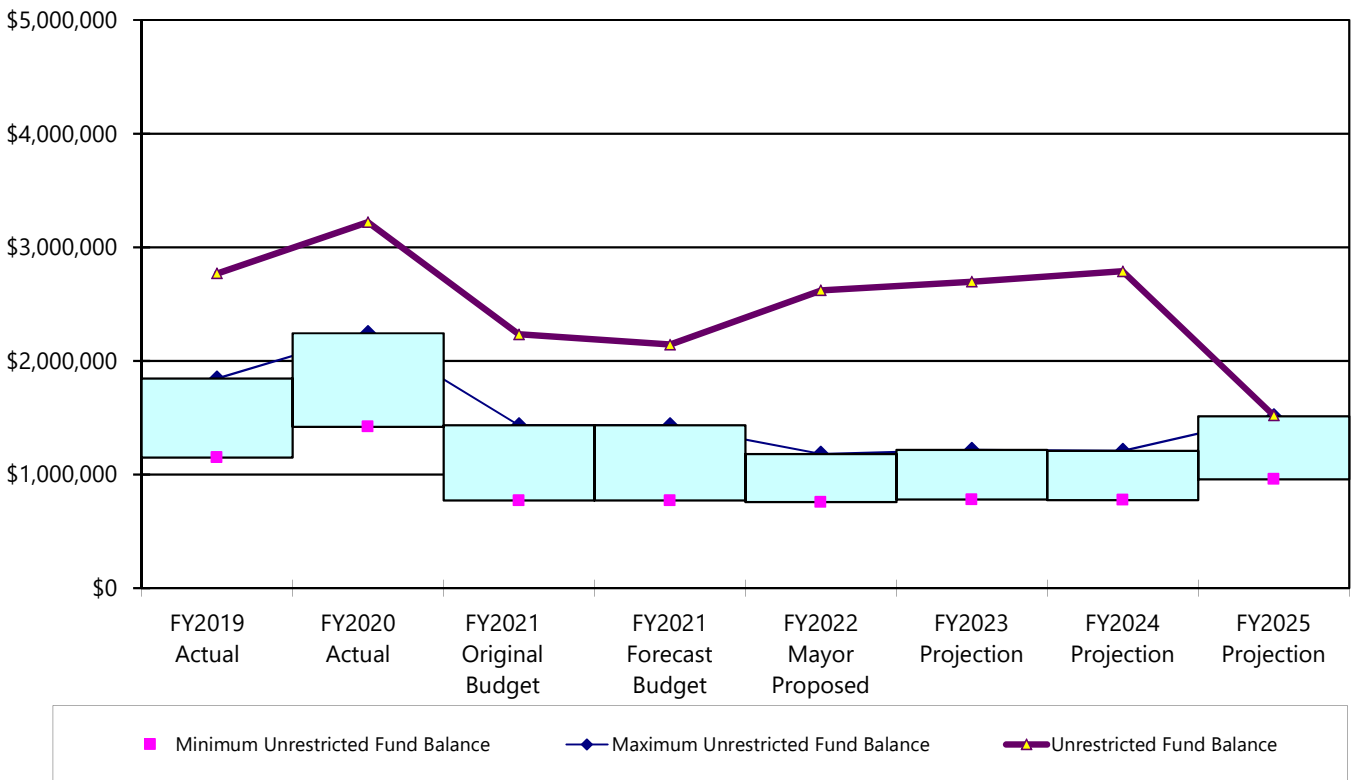
Measures:

	FY2019 Actual	FY2020 Actual	FY2021 Projected	FY2022 Estimated
Service Area funds used for payment of debt service, capital purchases, and other related hospital expenses	\$4,175,088	\$3,700,711	\$7,808,188	\$4,199,357
Hospital funds used for payment of debt service, capital purchases, and other related expenses	\$900	\$675,050	\$1,546,050	\$796,197

South Kenai Peninsula Hospital Service Area Revenues and Expenditures



South Kenai Peninsula Hospital Service Area Unrestricted Fund Balance



**Kenai Peninsula Borough
Budget Detail**

Fund 602

Department 81210 - South Kenai Peninsula Hospital Service Area Administration

	FY2019 Actual	FY2020 Actual	FY2021 Original Budget	FY2021 Forecast Budget	FY2022 Mayor Proposed	Difference Between Mayor Proposed & Original Budget %	
Services							
43011 Contractual Services	\$ 110,000	\$ 103,993	\$ 102,000	\$ 102,000	\$ 107,000	\$ 5,000	4.90%
43012 Audit Services	50,550	52,000	52,796	52,796	56,796	4,000	7.58%
43210 Transportation/Subsistence	-	-	3,000	3,000	2,000	(1,000)	-33.33%
43260 Training	-	-	3,000	3,000	2,000	(1,000)	-33.33%
43410 Printing	-	-	10,000	10,000	7,000	(3,000)	-30.00%
43510 Insurance Premium	78,615	80,908	101,175	101,175	99,565	(1,610)	-1.59%
Total: Services	239,165	236,901	271,971	271,971	274,361	2,390	0.88%
Transfers							
50361 SKPH-Debt Service Fund	2,229,944	-	-	-	-	-	-
50491 SKPH-Capital Projects Fund	1,700,000	1,700,000	1,700,000	1,700,000	1,698,768	(1,232)	-0.07%
50601 SKPH-Special Revenue Fund-Debt	-	-	1,489,045	1,489,045	-	(1,489,045)	-100.00%
Total: Transfers	3,929,944	1,700,000	3,189,045	3,189,045	1,698,768	(1,490,277)	-46.73%
Interdepartmental Charges							
61990 Administrative Service Fee	5,979	-	6,799	6,799	6,859	60	0.88%
Total: Interdepartmental Charges	5,979	-	6,799	6,799	6,859	60	0.88%
Department Total	\$ 4,175,088	\$ 1,936,901	\$ 3,467,815	\$ 3,467,815	\$ 1,979,988	\$ (1,487,827)	-42.90%

Line-Item Explanations

43011 Contractual Services. MAPP - Community health coalition (\$45,000), secretarial services (\$12,000), MAPP - Opioid task force (\$30,000), and Kachemak Bay Family Planning (\$20,000).

43012 Audit Service. As required by Alaska Administrative Code 45.010 and in conformance with Alaska State Statute 29.35.120.

43260 Training. Fees for Service Area Board Members to attend training and board member education.

43410 Printing. Printing of service area documents (\$7,000).

50361 Transfer to Debt Service Fund. All debt issued prior to fiscal year 2020 has been presented in a different fund, to allow for taxpayers in the previous boundaries, that voted on prior debt issuances, to support the debt service outside of the operational service area funds.

50491 SKPH-Capital Projects Fund. Transfer to capital projects fund for equipment and major remodel expenditures.

61990 Admin Service Fee. The admin service fee is charged to service areas and departments to cover a portion of costs associated with providing general government services. The amount proposed for FY2022 is 2.5% of the personnel, supplies, services, and capital outlay budgets.

For capital projects information on this department - See the capital projects section - Pages 344, 350-352, & 366-367.

**Kenai Peninsula Borough
Projected Revenues and Appropriations**

Fund 491

Department 81210 - South Kenai Peninsula Hospital Service Area Capital Projects Fund

	FY2021 Active Projects	FY2022 Mayor Proposed	FY2023 Projected	FY2024 Projected	FY2025 Projected	FY2026 Projected
Funds Provided:						
Interest Revenue	\$ 6,191	\$ 5,261	\$ 4,483	\$ 38,110	\$ 72,749	\$ 34,270
Operating Transfers In From:						
SPH Operations	1,700,000	1,698,768	2,100,000	2,100,000	2,100,000	1,700,000
SPH Plant Replacement and Expansion Fund	1,546,050	796,197	2,000,000	2,000,000	2,000,000	2,000,000
Other Financing Sources						
Unauthorized SPH Debt Issuance	-	-	-	-	-	20,000,000
Total Funds Provided	3,252,241	2,500,226	4,104,483	4,138,110	4,172,749	23,734,270
Funds Applied						
Patient Monitors	80,050	-	-	-	-	-
Homer Medical Clinic Roof	360,000	-	-	-	-	-
Nuclear Medicine Renovations	606,000	-	-	-	-	-
Remodel Kachemak Prof Building	500,000	-	-	-	-	-
Homer Medical Center	50,776	-	-	-	-	-
Patient Monitoring System Upgrades	122,800	-	-	-	-	-
Elevator Upgrade	55,317	-	-	-	-	-
Access Control/Security Cameras	24,556	-	-	-	-	-
CT Scanner	2,061,757	-	-	-	-	-
HIS Server Replacement	1,841	-	-	-	-	-
Steris 1E	57,529	-	-	-	-	-
Fire Alarm Upgrade	50,190	-	-	-	-	-
Micro Analyzer	16,670	-	-	-	-	-
Virtual Server Replacement	584	-	-	-	-	-
Glidescope	4,338	-	-	-	-	-
Bladderscan	5,055	-	-	-	-	-
Blood Plasma Thawer	99	-	-	-	-	-
Deaerator Tank	451,124	-	-	-	-	-
Steris Orthovision Table	4,001	-	-	-	-	-
Roof replacement - Hospital	325,000	-	-	-	-	-
Nuclear medicine system	303,673	-	-	-	-	-
Staff Locator badge system	225,000	-	-	-	-	-
X-Ray Machine - Ortho	190,637	-	-	-	-	-
SPH WiFi System	172,500	-	-	-	-	-
EKG Storage System - Muse	122,156	-	-	-	-	-
LTC Beds (8)	78,595	-	-	-	-	-
Apollo Anesthesia Machines	64,454	-	-	-	-	-
Phaco Machine	63,500	-	-	-	-	-
Birthing Beds (3)	59,280	-	-	-	-	-
Timekeeper & HR Software	55,000	-	-	-	-	-
EKG Cart - Muse compatible	41,247	-	-	-	-	-
UPS Unit - Lab	39,300	-	-	-	-	-
HMC Lobby remodel	30,500	-	-	-	-	-
FEES Swallowing system	27,290	-	-	-	-	-
Virtual Server	24,616	-	-	-	-	-
Panda iRes Bedded Warmer	21,086	-	-	-	-	-
Innovian Upgrade	126,838	-	-	-	-	-
Holter Monitor System	39,298	-	-	-	-	-
Video Bronchoscope software	35,784	-	-	-	-	-
C-Arm	133,000	-	-	-	-	-
Ultrasound machine/probes	72,975	-	-	-	-	-
Minor Hospital equipment/software	150,882	-	-	-	-	-
Pharmacy Remodel	-	555,000	-	-	-	-
Air Conditioning for LTC & Rehab	-	450,000	-	-	-	-
MRI Chiller Replacement	-	170,000	-	-	-	-
LTC Therapeutic Surfaces (Mattresses Qty 7)	-	87,511	-	-	-	-
LTC Bariatric Beds QTY4	-	85,497	-	-	-	-
Incident Management System	-	81,760	-	-	-	-
Imaging Technology Infrastructure	-	60,000	-	-	-	-
Drager Apollo Anesthesia Machine	-	60,000	-	-	-	-
Coagulation Analyzer Replacement	-	58,000	-	-	-	-

**Kenai Peninsula Borough
Projected Revenues and Appropriations**

Fund 491

Department 81210 - South Kenai Peninsula Hospital Service Area Capital Projects Fund-Continued

	FY2021 Active Projects	FY2022 Mayor Proposed	FY2023 Projected	FY2024 Projected	FY2025 Projected	FY2026 Projected
Funds Applied (continued)						
Storage Area Network SAN	-	38,000	-	-	-	-
Virtual Host	-	27,000	-	-	-	-
Glucose Meter Interface	-	26,000	-	-	-	-
* EMG with EVAPS for Neuro Clinic	-	25,234	-	-	-	-
* Replace Roof on 1975 and 1999 Portion of Hospital	-	578,695	-	-	-	-
* LTC Flooring	-	103,199	-	-	-	-
* BACT Alert Blood Culture Incubator	-	31,000	-	-	-	-
* Airisana Mattress Acute Care	-	25,036	-	-	-	-
* Biomed Testing Simulator	-	13,200	-	-	-	-
* Bayer Power Injector Software Upgrade	-	11,500	-	-	-	-
* Sara Plus	-	8,333	-	-	-	-
Parking Lot Expansion	-	-	1,500,000	-	-	-
Replace 1985 Emergence Power Electric Generator	-	-	190,000	-	-	-
Chemestry analyzer	-	-	160,000	-	-	-
Infusion Center remodel	-	-	150,000	-	-	-
Spine Table	-	-	150,000	-	-	-
Apollo Anesthesia Machines	-	-	64,454	-	-	-
Ultrasonic washer	-	-	60,000	-	-	-
Telemedicine Cart	-	-	16,347	-	-	-
Water Distiller & holding tank	-	-	10,852	-	-	-
Microscope	-	-	9,400	-	-	-
MRI	-	-	-	1,500,000	-	-
Dining Room Expansion	-	-	-	300,000	-	-
Diagnostic Monitors (2)	-	-	-	60,000	-	-
Ultrasound software	-	-	-	50,666	-	-
Hematology Analyzer	-	-	-	120,000	-	-
Upgrade Endoscopy	-	-	-	90,000	-	-
Immunochemistry Analyzer	-	-	-	75,000	-	-
DEXA unit	-	-	-	65,000	-	-
Upgrade viseo Equipment	-	-	-	30,000	-	-
Electronic Health Record	-	-	-	-	6,000,000	-
Helipad Heating System	-	-	-	-	225,000	-
Medical Office Building	-	-	-	-	-	20,000,000
Total Funds Applied	6,855,298	2,494,965	2,311,053	2,290,666	6,225,000	20,000,000
Net Results From Operations	(3,603,057)	5,261	1,793,430	1,847,444	(2,052,251)	3,734,270
Beginning Fund Balance	3,836,890	233,833	239,094	2,032,524	3,879,968	1,827,717
Ending Fund Balance	\$ 233,833	\$ 239,094	\$ 2,032,524	\$ 3,879,968	\$ 1,827,717	\$ 5,561,987

* To be paid for with Plant Replacement Equipment Funds

** for informational purposes only, will not appropriated as part of the budget process, a separate appropriated will be needed