KENAI PENINSULA BOROUGH

The South Kenai Peninsula Hospital Service Area Board will meet Thursday, October 8, 2026, at 6:30 p.m. in the SPH conference room and virtually via Zoom.

NOTICE TO THE PUBLIC:

You are welcome to attend in-person in the South Peninsula Hospital conference room or, if preferred, virtually via Zoom

Devony Lehner is inviting you to a scheduled Zoom meeting.
Topic: SAB monthly meeting, 6:30 PM Alaska (every month on the Second Thursday)

Join Zoom Meeting
https://us02web.zoom.us/j/86958362018

Meeting ID: 869 5836 2018
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Dial by your location

+1 669 444 9171 US	+1 646 558 8656 US (New York)
+1 669 900 9128 US (San Jose)	+1 646 931 3860 US
+1 719 359 4580 US	+1 301 715 8592 US (Washington DC)
+1 253 215 8782 US (Tacoma)	+1 309 205 3325 US
+1 346 248 7799 US (Houston)	+1 312 626 6799 US (Chicago)
+1 564 217 2000 US	+1 386 347 5053 US

Meeting ID: 869 5836 2018
Find your local number: https://us02web.zoom.us/u/kcD0Y0GNJc

NOTE: The Committee of the Whole will meet at 5:30 pm.
All are welcome.

KENAI PENINSULA Borough

South Kenai Peninsula Hospital Service Area Board

Agenda – October 8, 2026

For SKPHSAB bylaws and meeting information, including minutes, go to: https://www.kpb.us/local-governance-and-permitting/learn-about-service-areas/healthcare-services/skphsa#board-meeting-information-and-documents

October 8 Regular Meeting at 6:30 PM South Kenai Peninsula Hospital Service Area Board

Zoom link: https://us02web.zoom.us/j/86958362018 Meeting ID 869 5836 2018

Storm Hansen
Seat A
Term Expires 2027

Vacant
Seat B
Term Expires 2027

Lynda Reed
Seat C
Term Expires 2027

Erin Workman
Seat D
Term Expires 2026

Francie Roberts
Chair
Seat E
Term Expires 2026

Tamara Fletcher
Treasurer
Seat F
Term Expires 2026

Brandy Zollars
Vice Chair
Seat G
Term Expires 2028

Amber Cabana
Seat H
Term Expires 2028

Catriona Reynolds
Secretary
Seat I
Term Expires 2028

Committee of the Whole will meet at 5:30 on October 8

1. **CALL TO ORDER**
2. **ROLL CALL**
3. **INTRODUCTION OF GUESTS**
4. **APPROVAL OF AGENDA**
5. **PUBLIC COMMENTS (3 minutes per speaker)**
6. **APPROVAL OF SKPHSAB MINUTES – September 10, 2026** *pg 2*
7. **PRESENTATION – Home Health Care**
8. **REPORTS**
   - **A)** Committee of the Whole, SAB Vice Chair – Brandy Zollars
   - **B)** South Peninsula Hospital CEO – Ryan Smith
   - **C)** South Peninsula Hospital CFO Financial Report – Anna Hermanson *pg 7*
   - **D)** South Peninsula Hospital, Inc. Board of Directors (BOD) – Bernie Wilson
   - **E)** SAB Representative to BOD meeting of September 30 – Brandy Zollars
   - **F)** KPB Assembly Representative – Kelly Cooper
   - **G)** SAB Treasurer – Tamara Fletcher
   - **H)** SAB Chair – Francie Roberts
9. **UNFINISHED BUSINESS – None**
10. **NEW BUSINESS**
    - **A)** Resolution 2026-06, A Resolution Recommending the Kenai Peninsula Borough Assembly Form an Advisory Task Force to Evaluate Governance Options Related to South Peninsula Hospital *pg 10*
11. **INFORMATIONAL MATERIALS**
    - SPH, Inc., Board of Directors minutes – August 26 *pg 12*
    - SKPHSAB Seat B Vacancy *pg 19*
12. **PUBLIC COMMENTS (3 minutes per speaker)**
13. **BOARD MEMBER COMMENTS AND ANNOUNCEMENTS**
    - **A)** Report about AHHA conference – Francie Roberts *pg 20*
    - **B)** Information about AHA Conference https://www.aha.org/ *pg 21*
14. **REMINDERS: NEXT SCHEDULED SAB MEETING – November 12**
    Representative to upcoming BOD meeting on October 28 – Erin Workman
15. **ADJOURN**

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SOUTH KENAI PENINSULA HOSPITAL SERVICE AREA BOARD

HYBRID MEETING in the SPH Conference Room and on ZOOM
DRAFT MINUTES Regular Meeting September 10, 2026
Devony Lehner, Recording Secretary

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1. – 2. Call to Order / Roll Call –
Chair Francie Roberts called the meeting to order at 6:30 p.m. She requested a roll call.

SAB present:	Storm Hanson, Helen Armstrong, Lynda Reed, Erin Workman, Francie Roberts, Tamara Fletcher, Brandy Zollars, Catriona Reynolds
Excused absent	Amber Cabana
SPH staff:	CEO Ryan Smith, CFO Anna Hermanson, Director Public Relations Derotha Ferraro
SPH, Inc., BOD:	Beth Wythe
KPB staff:	KPB Attorney Sean Kelley

3. Introduction of Guests – About 20 members of the public joined the meeting in the conference room and another 20 or so on Zoom. Ms. Roberts clarified that the SAB uses Robert's Rules of Order and that the agenda provides two opportunities for public comment.

4. Approval of Agenda –
MOTION: Ms. Armstrong moved/Ms. Zollars seconded to approve the agenda.

DISCUSSION: Ms. Armstrong moved/Ms. Zollars seconded to change agenda item 5.B under Reports (Committee of the Whole) to reflect that SAB Secretary Catriona Reynolds will make that report.

VOTE, YES, NON OBJECTION – Agenda approved as amended.

5. Public comments – Chair Roberts clarified that public comments would first be provided by individuals in the conference room, then those attending via Zoom

Chris Story expressed appreciation for the wide-ranging COTW discussion and agreed that there are concerns related to upending the existing operating agreement. He expressed support for advancing the resolution regarding an elected operating board to the borough assembly to allow for research, public involvement, and broader representation.

Tiffany Story urged the board to forward the resolution to the borough assembly so the proposal for an elected SPH operating board can be fully considered to ensure independent governance, accountability, and proper public oversight.

Matt Freund commended the hospital's success and board service, shared the concern that SPH has lost touch with the community, encouraged self-reflection and consideration of governance structures seen in comparable organizations (e.g., HEA, CPH, SPH), and emphasized the importance of community engagement.

Mike Jones expressed appreciation for COTW discussions, framed the community goal as that SPH offer excellence in execution and responsiveness to community needs. He recommended forwarding the resolution to the borough assembly with a request to establish a dedicated task force to analyze SPH governance problems and solutions.

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Ashley Story noted concerns regarding governance transparency and the role politics already plays within the hospital operating board structure.

Jeff Mayfield expressed concern that electing operating board members would introduce partisan politics into healthcare and noted that a comparison with HEA governance structure is flawed, since that elected board oversaw rapidly increasing utility rates. He contended that the current system works but lacks applicants because citizens fail to apply, rather than that the board is intentionally self-selecting.

Christy Martinez encouraged clearly defining problems being solved and identified key concerns as (a) inconsistent standards of care at SPH and (b) lack of ways to communicate with SPH and to ensure accountability. While an elected board may not be the solution, she supported initiatives aimed at an operating board that is quality focused, community minded, transparent, and welcoming of public input.

Chris Perry expressed concerns that the proposed resolution will politicize and degrade the high-quality healthcare currently available in the service area and potentially destroy a system that functions well. He argued that hospital boards require industry professionals and that an elected board will lead to vacant board positions and increasing costs. Existing operating board meetings are already open to the public, with designated comment periods, making the changes in the resolution unnecessary.

Dr. Paul Raymond listed his qualifications, e.g., former president of the state medical association and on a national board representing thousands of physicians, and noted that both these organizations use nominating committees followed by member elections; disruptive elected board members can be managed via bylaws and codes of conduct. He argued that the current operating board does not necessarily represent the local community, noting that nationwide, hospital boards have neutered medical staffs so that doctors no longer have a say in managing hospitals. He closed by asserting that control should be local and with medical care the top priority.

Scott Adams supported forwarding the resolution to the borough for evaluation of governance issues. He cited a concern that SPH priorities have shifted from patient care to profit and shared a related personal experience. He raised the concern that connecting SPH across multiple states via MyChart leads to loss of local identity and is turning SPH into a money factory that no longer acts like a small local institution.

6. Approval of SKPHSAB Minutes of August 13

MOTION: Ms. Zollars moved/Ms. Reynolds seconded to approve SAB minutes of August 13, 2026.

DISCUSSION: Ms. Reynolds noted that she had been in attendance but was not listed as attending. Ms. Armstrong appreciated the new format as more compact and easier to read, but noted that board comments should identify individuals commenting so as not to imply comments reflect the entire board.

VOTE, YES, NON OBJECTION – August 13 minutes were approved as corrected.

7. Presentation – Brandy Zollars

Ms. Zollars reported for the South Peninsula Hospital Foundation and shared that the "Rooted in Community" fundraising event at Bar Five on Diamond Ridge Rd was very successful. The primary goal had been raising funds for a new 3D mammography machine—the first of its kind in Alaska—which will be owned by the borough as a community asset. Through community donations, grants, and a challenge match, the total so far raised reached $275,000, surpassing the $250,000 goal set by the SPHF.

8. Reports –

A) Committee of the Whole (COTW) – SAB Secretary Catriona Reynolds

The Committee of the Whole met at 5:30 pm. The COTW discussed meeting mechanics and

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parliamentary procedures for handling resolutions. The Committee had an extensive preliminary discussion regarding Resolution 2026-05 concerning operating board governance.

B) South Peninsula Hospital CEO Ryan Smith –
Mr. Smith introduced two capital updates: (1) information on the funding requested tonight for excess costs associated with generator replacement and (2) two Rural Health Transformation Program grant awards that Ms. Hermanson will present.

C) South Peninsula Hospital Financial Report – CFO Anna Hermanson
Ms. Hermanson shared that SPH has so far received two Rural Health Transformation Program (RHTP) grants totaling over $1.17 million:

- **$958,000** to establish Level 2 Cardiopulmonary Rehabilitation services locally.
- **$220,000** for an automated pharmacy dispensing system to enhance medication safety.

Ms. Hermanson also shared that income from urgent care was 38% above budget in July and the infusion clinic was 12% above budget. Medicare now accounts for 50% of SPH's payer mix. Starting January 1, 2027, Medicaid recipients will need to undergo eligibility redetermination every 6 months. Alaska obtained a waiver delaying Medicaid work requirements until 2028.

D) South Peninsula Hospital, Inc. Board of Directors (BOD) – Beth Wythe
Ms. Wythe shared that the BOD conducted routine rolling 3-year policy reviews, approved generator project funding allocations, and finalized required IRS plan restatements for employee pension documentation.

E) SAB Representative to August 26 BOD meeting – Storm Hansen
Ms. Hanson added that public participation at the operating board meeting was very engaging. She also expressed appreciation for a retirement proclamation from the BOD honoring her 25 years of service to the organization, which was presented to her during the meeting.

F) Kenai Peninsula Borough Assembly Representative – Kelly Cooper
Ms. Cooper listened online but for medical reasons did not provide a report.

G) SAB Treasurer Tamara Fletcher – Ms. Fletcher had no updates to report.

H) SAB Chair Francie Roberts – Ms. Roberts clarified that meeting minutes are shifting toward summary action minutes per borough preference. Audio recordings and complete packets remain hosted on the official Kenai Peninsula Borough Service Area Board website. That website also provides an online public comment form, and comments are relayed to the SAB. She noted that candidate election information for service area board seats is available on the borough's dedicated election webpage.

9. Unfinished Business – None.

10. New Business – None.

A) Resolution 2026-04
A resolution of the South Kenai Peninsula Hospital Service Area Board supporting obligation of $230,793 from the Plant Replacement and Expansion Fund (PREF) to fund the generator replacement project at South Peninsula Hospital.

MOTION: Ms. Zollars moved/Ms. Reynolds seconded to approve Resolution 2026-04
DISCUSSION: Ms. Hermanson explained that SPH secured a $5,000,000 Congressionally Designated Spending grant for the generator project. Final engineering updates brought total project costs to

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$5,230,793. The $230,793 PREF allocation will cover the remaining balance. The project complies with Build America, Buy America (BABA) procurement rules.

Roll Call VOTE on motion, Yes: Erin Workman, Francie Roberts, Tamara Fletcher, Brandy Zollars, Catriona Reynolds, Lynda Reed, Storm Hansen, Helen Armstrong; motion passed unanimously

B) Resolution 2026-05

A resolution of the South Kenai Peninsula Hospital Service Area Board recommending that the Kenai Peninsula Borough Assembly amend the operating agreement with South Peninsula Hospital Inc. to provide an elected operating board and to require compliance with open meeting requirements.

MOTION: Ms. Zollars moved/Ms. Reynolds seconded to bring Resolution 2026-05 to the floor for discussion.

DISCUSSION: Discussion followed on ways that the SAB could support the process of evaluating and improving SPH governance based on issues and suggestions raised in public comments and Resolution 2026-05. Actions discussed included tabling the current motion or making a different motion. KPB Attorney Sean Kelley clarified that an alternative motion could be as simple as requesting that the chair work with the borough attorney or the borough on bringing back a motion regarding the governance and operation of the operating board. Attorney Kelley recommended taking action on the resolution currently on the floor, after which the SAB could consider a separate motion to create its own resolution.

Roll Call VOTE on Resolution 2026-05, NO: Francie Roberts, Tamara Fletcher, Brandy Zollars, Catriona Reynolds, Storm Hansen, Helen Armstrong, Lynda Reed, Erin Workman. Motion failed.

MOTION: Helen Armstrong moved/Brandy Zollars seconded that the SAB Chair work with the Kenai Peninsula Borough and borough attorney on bringing back a motion to the next SAB meeting regarding the governance and operation of the operating board.

VOTE, YES, NON OBJECTION – This motion passed without objection.

C) Resignation of SAB member Helen Armstrong

MOTION: Catriona Reynolds moved/Lynda Reed seconded to accept the resignation of board member Helen Armstrong due to her upcoming relocation to Anchorage.

DISCUSSION – Members noted their deep appreciation for Mrs. Armstrong's 9 years of dedicated service to the SAB and the community.

VOTE, YES, NON OBJECTION – Motion passed without objection.

11. Public Comments (Second Hearing)

- Dr. Kira Nixon shared her experience applying for appointment to the BOD when she worked at SPH. The experience led her to support more physician oversight, better quality assurance, and structural improvements. Despite extensive qualifications when she applied, she was told to gain more experience within the organization but felt attempts to do so were blocked. She left SPH due to concerns about quality of care delivered. She now works at SVT and acknowledged that change takes courage and solutions. She expressed concern that individuals remain silent due to fear of retaliation. She sees Resolution 2026-05 as one path forward and expressed appreciation for tonight’s discussion.
- Chris Story thanked the board for considering governance options and requested that future draft resolutions originate directly from the SAB rather than from the borough. He supported avoiding politicization of SPH management but suggested politics is already part of the process. He offered to answer questions and be part of conversations. He asserted that SPH has outgrown the existing

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operational model.

- Scott Adams reiterated the importance of public communication and thorough review before involving the borough attorney. He suggested that the SAB not rush the process so that new ideas have time to emerge—draft resolutions can be developed and fine tuned before involving borough legal staff.
- Patricia J. (via Zoom) cautioned against abrupt organizational change without clear systemic evidence of need for change. She sees no preponderance of evidence suggesting widespread community concern about SPH operations and urged more evidence be collected to clarify and better understand issues and motives underlying Resolution 2026-05. She noted that most U.S. nonprofit hospitals have unelected operating boards and that these hospitals are expected to reinvest earnings in patient care and community outreach, which SPH does. She advised individuals with concerns to go directly to their borough representatives, who are the final decision-makers about hospital management.

12. Board Comments and Adjournment

In response to a question from Ms. Armstrong, Ms. Hermanson clarified that SPH will offer Level 2 Cardiopulmonary Rehab, which provides medically supervised recovery programs that begin shortly after a patient leaves the hospital following an acute cardiac event or surgery. SPH already provides Levels 3 and 4 cardiopulmonary rehab.

Ms. Reynolds noted that she saw an ad in the current *Homer News* inviting people to apply for a seat on the SPH Board of Directors.

Tamara Fletcher hoped that next year, there would be more than one individual running for each vacant seat on the SAB.

Ms. Zollars thanked the public for commenting and noted that for the sake of quality consideration of public comments, addressing tonight's comments not be rushed.

In response to a question from Ms. Reed, Mr. Smith explained that satisfaction surveys filled out by patients after they visit SPH are summarized on the balance scorecard, and the SPH Quality Department follows up on every comment included on those surveys. The SAB could receive these analyses.

Ms. Armstrong thanked borough attorney Sean Kelley for attending in person and for his support over the years. She also expressed appreciation for getting to know SPH leadership staff—particularly Mr. Smith and Ms. Hermanson—and how welcoming staff have been.

Ms. Roberts thanked everyone attending tonight's meeting and Ms. Armstrong for her service.

13. Informational Items in packet

- SPH, Inc., Board of Directors minutes from July 29 BOD meeting

14. Next scheduled meetings and reminders

Ms. Zollars will be the SAB representative to the September 30 SPHI BOD meeting.

15. Adjourn – The meeting was adjourned at 8:13 pm.

Respectfully submitted,

_____

Devony Lehner, SAB Recording Secretary

Minutes Approved: _____, 2026

South Peninsula Hospital

INCOME STATEMENT
As of August 31, 2026
DRAFT-UNAUDITED

		Month Ending 08/31/2026			Month Ending 08/31/2025	Year To Date 08/31/2026			Prior Year To Date 08/31/2025
		Actual	Budget FY26	Var B (W)	Actual	Actual	Budget FY26	Var B (W)	Actual
	PATIENT SERVICE REVENUE								
1	INPATIENT REVENUE	3,103,088	4,469,788	-30.6%	3,451,006	6,199,804	8,492,602	-27.0%	6,832,830
2	OUTPATIENT REVENUE	23,760,276	25,062,415	-5.2%	17,589,344	47,211,162	47,355,019	-0.3%	38,687,938
3	LONG TERM CARE	1,586,124	1,605,857	-1.2%	1,466,248	3,107,835	3,211,713	-3.2%	2,958,749
4	TOTAL PATIENT SERVICE REVENUE	28,449,488	31,138,060	-8.6%	22,506,598	56,518,801	59,059,334	-4.3%	48,479,517
	DEDUCTIONS FROM REVENUE								
5	MEDICARE	6,836,692	6,623,994	3.2%	4,726,116	14,425,225	13,247,987	8.9%	10,734,119
6	MEDICAID	2,783,799	2,988,872	-6.9%	2,703,948	5,973,321	5,977,744	-0.1%	5,704,426
7	CHARITY CARE	152,646	466,285	-67.3%	434,267	562,265	932,569	-39.7%	901,966
8	COMMERICAL AND ADMIN	2,867,258	2,539,519	12.9%	2,188,090	5,376,403	5,079,040	5.9%	4,678,426
9	BAD DEBT	1,330,230	498,157	167.0%	577,485	2,088,620	933,098	123.8%	1,057,712
10	TOTAL DEDUCTIONS	13,970,625	13,116,827	6.5%	10,629,906	28,425,834	26,170,438	8.6%	23,076,649
11	NET PATIENT SERVICES	14,478,863	18,021,233	-19.7%	11,876,692	28,092,967	32,888,896	-14.6%	25,402,868
12	USAC AND OTHER REVENUE	164,206	684,016	-76.0%	138,566	317,479	1,368,031	-76.8%	327,105
13	TOTAL OPERATING REVENUE	14,643,069	18,705,249	-21.7%	12,015,258	28,410,446	34,256,927	-17.1%	25,729,973
	TOTAL OPERATING EXPENSES								
14	SALARIES AND WAGES	6,558,584	6,616,542	-0.9%	5,818,834	13,070,169	13,233,083	-1.2%	11,772,994
15	EMPLOYEE BENEFITS	3,041,112	3,525,639	-13.7%	3,159,075	6,320,798	6,624,199	-4.6%	6,705,851
16	SUPPLIES AND DRUGS	1,924,197	1,852,657	3.9%	1,359,709	3,869,638	3,705,315	4.4%	3,131,808
17	CONTRACT STAFFING	423,534	164,126	158.1%	454,293	1,024,846	307,737	233.0%	935,428
18	PROFESSIONAL FEES	960,144	606,086	58.4%	732,641	1,657,899	1,212,404	36.7%	1,460,386
19	UTILITIES AND TELEPHONE	199,443	208,015	-4.1%	183,555	415,986	416,029	0.0%	370,228
20	INSURANCE	180,541	108,100	67.0%	86,916	325,868	231,627	40.7%	195,363
21	DUES, BOOKS, AND SUBSCRIPTIONS	18,438	23,571	-21.8%	17,933	37,228	47,141	-21.0%	36,376
22	SOFTWARE MAINT/SUPPORT	198,560	318,059	-37.6%	219,625	418,722	600,784	-30.3%	425,721
23	TRAVEL, MEETINGS AND EDUCATION	65,123	74,362	-12.4%	24,342	140,541	136,896	2.7%	56,061
24	REPAIRS AND MAINTENANCE	197,570	196,021	0.8%	140,469	390,285	392,042	-0.5%	378,001
25	LEASES AND RENTALS	51,136	65,356	-21.8%	47,659	126,745	130,713	-3.0%	111,076
26	OTHER (RECRUIT, ADVERT, ETC.)	163,490	189,636	-13.8%	171,733	395,239	379,272	4.2%	358,363
27	DEPRECIATION AND AMORTIZATION	587,970	606,750	-3.1%	471,512	1,176,791	1,213,500	-3.0%	899,691
28	TOTAL OPERATING EXPENSES	14,569,842	14,554,920	0.1%	12,888,296	29,370,755	28,630,742	2.6%	26,837,347
29	GAIN (LOSS) FROM OPERATIONS	73,227	4,150,329	-98.2%	(873,038)	(960,309)	5,626,185	-117.1%	(1,107,374)
	NON-OPERATING REVENUE								
30	GENERAL PROPERTY TAXES	368,522	490,341	-24.8%	403,278	1,045,396	1,225,854	-14.7%	1,012,542
31	INVESTMENT INCOME	98,513	105,378	-6.5%	98,505	192,269	210,754	-8.8%	204,511
32	GOVERNMENTAL SUBSIDIES	0	0	0.0%	0	0	0	0.0%	0
33	OTHER NON-OPERATING REVENUE	0	1,522	-100.0%	0	0	3,045	-100.0%	2,043
34	GIFTS AND CONTRIBUTIONS	0	0	0.0%	0	0	0	0.0%	0
35	GAIN LOSS ON DISPOSAL	0	0	0.0%	0	0	0	0.0%	0
36	SPH AUXILIARY	539	799	-32.6%	679	1,292	1,599	-19.2%	1,134
37	TOTAL NON-OPERATING REVENUE	467,574	598,040	-21.8%	502,462	1,238,957	1,441,252	-14.0%	1,220,230
	NON-OPERATING EXPENSES								
38									
39	SERVICE AREA BOARD	0	0	0.0%	0	0	0	0.0%	0
40	OTHER DIRECT EXPENSE	312	9,635	-96.8%	656	428	19,270	-97.8%	1,407
41	ADMINISTRATIVE NON-RECURRING	0	0	0.0%	0	0	0	0.0%	0
42	INTEREST EXPENSE	34,484	72,032	-52.1%	49,627	90,760	144,065	-37.0%	112,928
43	TOTAL NON-OPERATING EXPENSES	34,796	81,667	-57.4%	50,283	91,188	163,335	-44.2%	114,335
47	TOTAL INCOME (LOSS) BEFORE TRANSFERS	506,005	4,666,702	0.0%	(420,859)	187,460	4,868,147	-96.1%	9,639,836
48	OPERATING TRANSFERS	0	0	0.0%	0	0	0	0.0%	0
49	**NET INCOME**	**506,005**	**4,666,702**	**-89.2%**	**(420,859)**	**187,460**	**6,904,102**	**-97.3%**	**0**

Operating EBITDA Disclosure (Non-GAAP)							
GAIN (LOSS) FROM OPERATIONS	**73,227**	**4,150,329**		**(873,038)**	**(960,309)**	**5,626,185**	**(1,107,374)**
DEPRECIATION AND AMORTIZATION	587,970	606,750		471,512	1,176,791	1,213,500	899,691
OPERATING EBITDA	**661,197**	**4,757,079**		**(401,526)**	**216,482**	**6,839,685**	**(207,683)**

South Peninsula Hospital

DRAFT-UNAUDITED

BALANCE SHEET
As of August 31, 2026

	Month Ending 08/31/2026	Month Ending 08/31/2025	Month Ending 07/31/2026	Change From Prior Year
CURRENT ASSETS				
CASH				
CASH AND CASH EQUIVALENTS	35,486,924	32,397,421	33,191,704	3,089,503
EQUITY IN CENTRAL TREASURY	8,939,676	9,318,643	9,043,446	(378,967)
TOTAL CASH	44,426,600	41,716,064	42,235,150	2,710,536
NET PATIENT ACCOUNTS RECEIVABLE				
PATIENT RECEIVABLES	60,277,611	44,959,114	61,362,671	15,318,497
LESS ALLOWANCES AND ADJUSTMENTS	(31,579,280)	(20,455,478)	(32,318,123)	(11,123,802)
TOTAL NET PATIENT ACCOUNTS RECEIVABLE	28,698,331	24,503,636	29,044,548	4,194,695
NET PROPERTY TAXES RECEIVABLE - KPB				
PROPERTY TAX RECEIVABLE	3,279,876	3,338,457	3,576,886	(58,581)
LESS ALLOWANCE PROPERTY TAX - KPB	(13,771)	(4,165)	(23,376)	9,605
TOTAL NET PROPERTY TAXES RECEIVABLE - KPB	3,266,105	3,334,292	3,553,510	(68,186)
OTHER RECEIVABLES	720,591	378,214	805,376	342,377
INVENTORY	2,875,474	2,865,777	2,863,870	9,697
NET PENSION ASSET	0	534,985	0	(534,985)
PREPAID EXPENSE	1,839,627	1,154,363	1,771,562	685,264
TOTAL CURRENT ASSETS	81,826,728	74,487,331	80,274,016	7,339,398
ASSETS WHOSE USE IS LIMITED				
PREF UNOBLIGATED	4,941,937	6,297,770	4,648,322	(1,355,834)
PREF OBLIGATED	28,209	982,687	284,550	(954,477)
OTHER RESTRICTED FUNDS	37,554	866,784	37,382	(829,230)
TOTAL ASSETS WHOSE USE IS LIMITED	5,007,700	8,147,241	4,970,254	(3,139,541)
PROPERTY AND EQUIPMENT				
LAND AND IMPROVEMENTS	4,936,411	4,345,607	4,936,411	590,804
BUILDING	70,168,604	68,571,402	70,168,604	1,597,202
EQUIPMENT	25,392,338	33,352,847	25,392,338	(7,960,510)
BUILDINGS INTANGIBLE ASSETS	3,482,362	4,257,905	3,482,362	(775,542)
EQUIPMENT INTANGIBLE ASSETS	1,911,211	1,750,896	1,911,211	160,315
SPH INTANGIBLE SOFTWARE ASSETS	7,969,005	0	7,969,005	7,969,005
SOFTWARE INTANGIBLE ASSETS	3,930,467	890,141	3,930,467	3,040,326
IMPROVEMENTS OTHER THAN BUILDINGS	1,750,003	1,544,012	1,750,003	205,991
CONSTRUCTION IN PROGRESS	2,509,701	3,725,830	2,088,241	(1,216,129)
LESS ACCUMULATED DEPRECIATION FOR FIXED ASSETS	(62,539,081)	(62,792,461)	(62,128,119)	253,379
LESS ACCUMULATED AMORTIZATION FOR LEASED ASSETS	(4,953,483)	(3,023,034)	(4,776,475)	(1,930,448)
NET CAPITAL ASSETS	54,557,538	52,623,145	54,724,048	1,934,393
GOODWILL	0	0	0	0
TOTAL ASSETS	141,391,966	135,257,717	139,968,318	6,134,250
DEFERRED OUTFLOW OF RESOURCES				
PENSION RELATED (GASB 68)	3,192,491	5,315,248	3,336,250	(2,122,757)
UNAMORTIZED DEFERRED CHARGE ON REFUNDING	91,569	152,615	96,656	(61,046)
TOTAL DEFERRED OUTFLOW OF RESOURCES	3,284,060	5,467,863	3,432,906	(2,183,803)
TOTAL ASSETS AND DEFERRED OUTFLOWS OF RESOURCES	**144,676,026**	**140,725,580**	**143,401,224**	**3,950,447**
TOTAL LIABILITIES AND FUND BALANCE				
CURRENT LIABILITIES				
ACCOUNTS AND CONTRACTS PAYABLE	3,436,358	2,208,368	2,971,628	1,227,990
ACCRUED LIABILITIES	10,479,511	13,169,776	10,060,524	(2,690,265)
DEFERRED CREDITS	470,327	841,108	499,509	(370,781)
CURRENT PORTION OF LEASE PAYABLE	980,120	1,014,193	1,022,081	(34,073)
CURRENT PORTION OF SOFTWARE INTANGIBLE PAYABLE	1,172,314	199,887	1,184,904	972,427
CURRENT PORTION OF NOTES DUE	930,043	911,690	930,043	18,353
CURRENT PORTION OF BOND PAYABLE	1,315,000	1,250,000	1,315,000	65,000
BOND INTEREST PAYABLE	21,521	39,848	70,917	(18,327)
DUE TO/FROM THIRD PARTY PAYERS	1,279,746	1,076,864	1,279,746	202,882
COMPENSATED ABSENCES CURRENT	7,124,353	5,331,060	7,122,020	1,793,292
TOTAL CURRENT LIABILITIES	27,209,293	26,042,794	26,456,372	1,166,498
LONG-TERM LIABILITIES				
NOTES PAYABLE	2,949,307	2,932,827	2,949,307	16,480
COMPENSATED ABSENCES NET OF CURRENT	3,493,740	4,315,467	3,355,941	(821,726)
BONDS PAYABLE NET OF CURRENT PORTION	2,855,000	4,170,000	2,855,000	(1,315,000)
PREMIUM ON BONDS PAYABLE	100,684	169,087	103,336	(68,404)
NET PENSION LIABILITY	56,332	0	56,332	56,332
CAPITAL LEASE, NET OF CURRENT PORTION	2,543,781	3,723,275	2,572,255	(1,179,493)
SOFTWARE INTANGIBLE LEASE, NET OF CURRENT PORTION	831,612	4,805	922,409	826,807
TOTAL NONCURRENT LIABILITIES	12,830,456	15,315,461	12,814,580	(2,485,004)
TOTAL LIABILITIES	40,039,749	41,358,255	39,270,952	(1,318,506)
PROPERTY TAXES RECEIVED IN ADVANCE	189,553	0	189,554	189,554
INVESTED IN CAPITAL ASSETS	54,649,107	52,775,760	54,820,704	1,873,347
RESTRICTED	37,554	1,401,769	37,382	(1,364,215)
UNRESTRICTED FUND BALANCE SPH	49,254,058	45,610,655	49,590,733	3,643,402
CHANGE IN FUND BALANCE	506,005	(420,859)	(318,546)	926,864
TOTAL UNRESTRICTED FUND BALANCE SPH	104,636,277	99,367,325	104,130,273	5,079,398
TOTAL LIABILITIES AND FUND BALANCE	**144,676,026**	**140,725,580**	**143,401,224**	**3,950,447**

DRAFT-UNAUDITED

South Peninsula Hospital

Statement of Cash Flows
As of August 31, 2026

		2027
Cash Flows from (for) Operating Activities		
Receipts from patients and users	$	29,740,519
Payments to suppliers	$	(7,354,065)
Payments to employees	$	(18,952,029)
Other receipts	$	67,390
Net cash flows from operating activities	$	3,501,815
Cash Flows from Non-Capital Financing Activities		
Receipts from property taxes	$	(2,148,664)
Grant and other non-operating revenues (expenses)	$	864
Increase in Advances from Govermental Payers	$	-
Net cash flows from non-capital financing activities	$	(2,147,800)
Cash Flows for Capital and Related Financing Activities		
Purchase of capital assets	$	359,469
Bond principal paid	$	-
Payments on leases	$	(912,927)
Payments on subscription IT assets	$	(206,704)
Interest paid on capital debt	$	(113,807)
(Decrease) increase in advances from primary government	$	-
Note proceeds	$	-
Proceeds from sale of capital assets	$	(75,873)
Net cash flows for capital and related financing activities	$	(949,842)
Cash Flows for Investing Activities		
Increase (decrease) in restricted assets - unspent bond proceeds and other	$	-
Increase (decrease) in assets whose use is limited	$	(37,458)
Interest and dividends received	$	192,269
Net cash flows from investing activities	$	154,811
Net increase (decrease) in cash and cash equivalents	$	558,984
Cash, Cash Equivalents and Equity in Central Treasury, beginning of year	$	43,867,616
Cash, Cash Equivalents and Equity in Central Treasury, end of year	$	44,426,600

SOUTH KENAI PENINSULA HOSPITAL
SERVICE AREA BOARD

RESOLUTION 2026-06

A RESOLUTION RECOMMENDING THE KENAI PENINSULA BOROUGH ASSEMBLY FORM AN ADVISORY TASK FORCE TO EVALUATE GOVERNANCE OPTIONS RELATED TO SOUTH PENINSULA HOSPITAL

WHEREAS, South Peninsula Hospital and related medical facilities are owned by the Kenai Peninsula Borough (KPB) on behalf of the South Kenai Peninsula Hospital Service Area (SKPHSA)

WHEREAS, KPB, on behalf of the SKPHSA, contracts through an Operating Agreement with South Peninsula Hospital, Inc. (SPHI) for the administration, operation, and management of the South Peninsula Hospital, campus, and other related facilities, and to provide other healthcare programs and services, on a nonprofit basis in order to ensure the continued availability to the South Kenai Peninsula Hospital Service Area residents; and

WHEREAS, over the course of two SKPHSA board meetings, the board listened to input from community members regarding governance of SPHI, specifically community members have requested that KPB require that the SPHI board of directors be elected by residents of the service area and require that SPHI board meetings be subject to the Open Meetings Act; and

WHEREAS, while the community input was not unanimously in support for any single proposal or course of action, there is general interest in developing a task force to evaluate hospital governance options to ensure operational transparency and public confidence in the operation of our publicly-owned health care facilities;

NOW, THEREFORE, BE IT RESOLVED BY THE SOUTH KENAI PENINSULA HOSPITAL SERVICE AREA BOARD:

SECTION 1. That the board respectfully requests and recommends that the KPB Assembly form an advisory task force to evaluate various hospital governance options and study the issues raised by the public concerning the current governance structure of South Peninsula Hospital, including, but not limited to:

- **(i)** whether the operator of South Peninsula Hospital should be governed by a board of directors elected by service area residents versus a self-perpetuating board;
- **(ii)** whether the operator should be an independent private non-profit entity; whether the operating agreement should require term limits for the operator's board of directors;

(iii) whether the operating agreement should prohibit employees of the operator from serving on its board of directors;
(iv) whether the operating agreement should require its operator be subject to Alaska's Open Meetings Act; and,
(v) other public interest scope items as determined by the Assembly.

SECTION 2. That the board further requests that the Assembly reserve one seat on the task force for a South Kenai Peninsula Hospital Service Area Board member; reserve at least one seat on the task force as a community member at-large seat; and at least one seat on the task force for a South Peninsula Hospital Operating Board member.

SECTION 3. That this resolution takes effect immediately.

ADOPTED BY THE SOUTH KENAI PENINSULA HOSPITAL SERVICE AREA BOARD THIS 8TH DAY OF OCTOBER 2026.

ATTEST:

_____
Francie Roberts, Chair
South Kenai Peninsula Hospital Service Area Board

MINUTES
Board of Directors Meeting

6:30 PM - Wednesday, August 26, 2026
Conference Rooms 1&2 and Zoom

The meeting of the Board of Directors of South Peninsula Hospital was called to order on Wednesday, August 26, 2026, at 6:30 PM, in the Conference Rooms 1&2 and via Zoom.

1. CALL TO ORDER

The board went into Executive Session to discuss personnel and financial matters prior to the start of the regular meeting. The board when into Executive Session at 5:30pm. President Aaron Weisser called the regular meeting to order at 6:30pm.

2. ROLL CALL

BOARD PRESENT: **Aaron Weisser, Edson Knapp, Michael Dye, Bernadette Wilson, Beth Wythe, Preston Simmons, Christopher Landess, Kim Frost, Ryan Smith, Jim Anderson, and Ken Ciccoli**

BOARD EXCUSED: **Matthew Bullard**

ALSO PRESENT: **Ryan Smith (CEO), Rachael Kincaid (COO), Amber Gall (CNO), Anna Hermanson (CFO), Storm Hansen (Service Area Board), Maura Gibson (Exec Asst)**

Public Commenters: Chris Story, Tiffanie Story,
Only meeting participants who comment, report or give presentations are noted in the minutes. Others may be present on the room or on the virtual meeting.

A quorum was present.

3. REFLECT ON LIVING OUR VALUES

Dr. Edson Knapp shared a personal story about the compassionate long-term care provided to his father. He highlighted specific staff members, including Katie, Christy, Allicia, Bonnie, Dr. Llenos, and Teresa, for their exceptional care. The reflection emphasized how the facility provided dignity and comfort during his father's final days.

4. WELCOME GUESTS & PUBLIC / INTRODUCTIONS / ANNOUNCEMENTS

Aaron Weisser welcomed members of the public to the meeting. Rules for Participating in the meeting were provided in the online packet, and in the room.

4.1. Rules for Participating in a Public Meeting

5. COMMENTS FROM THE AUDIENCE ON ITEMS APPEARING ON THE AGENDA

Mr. Weisser called for comments from the audience on items appearing on the agenda. There were none.

6. APPROVAL OF THE AGENDA

Preston Simmons made a motion to approve the agenda as presented. Beth Wythe seconded the motion. Motion Carried.

7. APPROVAL OF THE CONSENT CALENDAR

Beth Wythe read the consent calendar into the record.

7.1. Consideration to Approve the South Peninsula Hospital (SPH) Board of Directors meeting minutes for July 29, 2026

7.2. Consideration to Approve July FY2027 Financials, to include the Balance Sheet, Income Statement and Cash Flow Statement

7.3. Consideration to Approve Policies MS-01 Medical Staff Credentialing and Privileges, MS-02 Peer Review and MS-03 Professional Liability Insurance, with minimal or no revisions as recommended by the Medical Staff Office and Governance Committee

Beth Wythe made a motion to approve the consent calendar as read. Preston Simmons seconded the motion. Motion Carried.

8. PRESENTATIONS

There were none.

9. UNFINISHED BUSINESS

There was none.

10. NEW BUSINESS

10.1. Consideration to Approve SPH Resolution 2026-17, A Resolution of the South Peninsula Hospital Board of Directors Authorizing the Obligation of $230,793 from the Plant Replacement and Expansion Fund for the Generator Replacement Project at South Peninsula Hospital

The board considered Resolution 2026-17 to authorize $230,793 from the plant replacement expansion fund for generator replacement projects. Anna Hermanson, CFO, explained that this supplemental funding will ensure modern switchgear and breakers are installed alongside the new generators funded by a HRSA grant. Mr. Dye confirmed this was discussed and passed at the Finance Committee meeting.

Beth Wythe made a motion to approve SPH Resolution 2026-17, A Resolution of the South Peninsula Hospital Board of Directors Authorizing the Obligation of $230,793 from the Plant Replacement and Expansion Fund for the Generator Replacement Project at South Peninsula Hospital. Michael Dye seconded the motion. Motion Carried.

10.2. Consideration to Approve SPH Resolution 2026-18, A Resolution of the South Peninsula Hospital Board of Directors Approving Amendments and Cycle 2 Restatements of the South Peninsula Hospital, Inc. 403(b) Union, 403(b) Non-Union, and 403(b) Voluntary Retirement Plans

Ms. Hermanson explained this resolution approves necessary IRS cycle restatements for the hospital's 403b retirement plans, without making any substantive changes to the plans. Mr. Dye confirmed this was discussed and passed at the Finance Committee meeting.

Beth Wythe made a motion to approve SPH Resolution 2026-18, A Resolution of the South Peninsula Hospital Board of Directors Approving Amendments and Cycle 2 Restatements of the South Peninsula Hospital, Inc. 403(b) Union, 403(b) Non Union, and 403(b) Voluntary Retirement Plans Michael Dye seconded the motion. Motion Carried.

11. REPORTS

11.1. Balanced Scorecard

The balanced scorecard was provided in the packet for review.

11.2. Chief Executive Officer

CEO Ryan Smith reported on the quarterly balance scorecard and successful applications for the rural health transformation program. Mr. Smith detailed efforts to rebuild orthopedic services with incoming physicians Dr. Lars Matkin and Dr. Thomas Keller. An interim ENT coverage solution was established in Kenai through collaboration with Central Peninsula Hospital involving Dr. Zirul and Dr. Freeman. Hospital parking improvements are underway at the specialty clinic building and on Hohe Street to accommodate increased urgent care traffic, and the ongoing need for more parking.

11.3. BOD Committee: Finance & Pension

Policy for Initial Review: F-09 Capital Purchases

Chair Mike Dye reported that Q2 2026 investment performance was strong and that no pension contributions will be needed to the defined benefit plan for approximately ten years. Finance committee noted that while gross revenues were up in July, net income saw a slight loss due to Medicare/Medicaid deductions and contract staffing costs.

11.4. BOD Committee: Strategic Planning & Community Relations

Co-chair Kim Frost reported the strategic planning committee completed its information gathering phase involving facilities reports and community health assessments.

11.5. BOD Committee: Governance

Policies for Initial Review: Q-01 & Q-02

Chair Beth Wythe reported the committee reviewed scheduled policies and discussed new policies. Policies Q-01 and Q-02 were provided in the board packet for initial review. The first round of board peer reviews was completed, with follow-ups expected over the next few months. A full-board self-evaluation

is planned for September, with results expected by October to help shape the board's 2027 training plan. The committee also arranged an educational session with the hospital foundation board.

11.6. BOD Committee: Quality

Preston Simmons' Quality Committee report summarized a presentation by Pharmacy Director Gunner Taylor on medication safety, technology improvements, medication stewardship, and pharmacy infrastructure. Highlights included 96.5% barcode medication administration compliance (with a 98% target), work to reduce medication overrides and waste, and plans to expand quality monitoring and board-level pharmacy measures. The hospital also received funding to replace its older Pyxis units with OmniCell.

11.7. Chief of Staff

The Chief of Staff was treating patients, so Dr. Christina Tuomi gave her report. She covered the recent general medical staff meeting. The community health needs assessment was presented, and staff discussed the new Resuscitation Quality Improvement (RQI) program, which will provide quarterly hands-on life-support testing instead of testing every two years. The meeting also covered sharing continuing medical education opportunities and volunteering at the health fair.

Tuomi noted the one-year mark since Epic was implemented. Staff recognized that it has changed workflows and still has challenges, while also hearing reports of improved patient experience and care coordination.

11.8. Board President Report (Executive Committee, Education Sessions & Generative Discussions)

Aaron Weisser reported on the educational session prior to the board meeting. The board met with the Foundation board and learned about their vision for the Foundation.

11.9. Service Area Board Representative

Storm Hansen reported on behalf of the Service Area Board. She said the board had resumed meeting and had a number of members of the public attend. She noted some community confusion about how public comment works and supported explaining the process more clearly. She also said the Service Area Board agreed to discuss a citizens' resolution at its next meeting.

12. DISCUSSION

There were no additional discussion items.

13. COMMENTS FROM THE AUDIENCE ON ITEMS OF ANY MATTER

Sara Young addressed the board regarding the hospital's attendance policy.

Chris Story addressed the board. He finished reading Sara Young's prepared statement regarding the attendance policy and distributed a written document to board members regarding his mother's end-of-life care.

Tiffanie Story addressed the board regarding concerns about her mother-in-law's end-of-life care.

Ashley Story addressed the board regarding concerns about her grandmother's end-of-life care.

Rita Turner addressed the board regarding board behavior during meetings and the hospital's process for responding to concerns.

Rob Downey addressed the board regarding his faith in the hospital's concern/complaint process and the integrity of hospital leadership.

Paul Raymond addressed the board regarding offering exit-interviews to key physicians, managers and employees.

Christy Martinez addressed the board regarding medical staff turnover and her departure from the SPH medical staff.

Storm Hansen addressed the board regarding her departure from SPH as an employee.

14. COMMENTS FROM THE BOARD

(Announcements/Congratulations)

14.1. Chief Executive Officer

Ryan Smith, CEO responded to comments from the July board meeting about the how the hospital handled a patient complaint. He provided a timeline and extended an invitation to the family to speak with them about their concerns.

14.2. Board Members

Michael Dye thanked members of the public for their comments. Beth Wythe explained her philosophy on adhering to rules when they are in place.

Jim Anderson expressed appreciation for the public comments and spoke about his experience during board rounding.

Ken Ciccoli thanked the public for coming.

Dr. Knapp expressed appreciation for people sharing their stories.

Dr. Landess thanked members of the public for coming and sharing their perspective.

Bernie Wilson thanked those who gave public comment. She expressed appreciation for the new medical record system, as a patient, and thanked the staff for working through the implementation.

Preston Simmons thanked everyone for sharing their comments, and expressed his desire to have the best possible healthcare available to the community.

Aaron Weisser explained his personal connection to the hospital and why he joined the board. He apologized that his smiling had come across as condescending, saying that was not his intention. Regarding concerns raised about patient care, he said the hospital had a thorough review process underway and that the board would respect the time needed for due process and protect confidential information. He asked the community for patience, emphasized that the board takes concerns seriously, and encouraged patients to use the hospital's feedback channels.

15. INFORMATIONAL ITEMS

16. ADJOURN TO EXECUTIVE SESSION (IF NEEDED)

The meeting adjourned to executive session at 8:18pm. The board moved back into open session at 9:39pm for announcements.

17. ANNOUNCEMENTS AS A RESULT OF EXECUTIVE SESSION

17.1. Consideration to Approve Resolution 2026-19, Approving the Medical Staff Credentialing for August, 2026

Preston Simmons made a motion to approve Resolution 2026-19, Approving the Medical Staff Credentialing for August, 2026, to include:

the reappointment of the following providers with an effective date of August 31, 2026:

Josiah Brown, MD	*Cardiology*	*TeleCards-AKH&VI*
Blake Charlton, MD	*Cardiology*	*TeleCards-AKH&VI*
Melissa Heiry, MD	*Neurology*	*Active*
Lars Matkin, MD	*Orthopaedics*	*Part-Time Active*
Jessica Panko, MD	*Dx Radiology*	*Part-Time Active-RCI*
Taylor Travers, DO	*Emergency Med*	*Part-Time Active*
Joseph Turner, MD	*Urology*	*Part-Time Active*
Hung Vo, MD	*Cardiology*	*TeleCards-AKH&VI*
James Wang, MD	*Neurology*	*TeleStroke-Prov*

The initial appointment of the following providers with an effective date of August 31, 2026:

Hope Opara, MD	*Neurology*	*TeleStroke-Prov*
Meagan Stead, CNM	*Midwifery*	*Active*
David Tay, MD	*Psychology*	*TelePsych-Prov*
James Zirul, DO	*ENT*	*Active*

And a time extension to the I-FPPE for Jessica Jordan, PA-C.

Beth Wythe seconded the motion. Motion Carried.

18. ADJOURNMENT

The meeting adjourned at 9:42pm.

Respectfully Submitted,

Maura Gibson, Executive Assistant

Accepted:

Aaron Weisser, President

Minutes Approved: 9/30/26

Mary E. Wythe, Secretary

KENAI PENINSULA
Borough

NOTICE OF VACANCY
SOUTH KENAI PENINSULA HOSPITAL SERVICE AREA BOARD
SEAT B – TERM TO EXPIRE 10/2027

NOTICE IS HEREBY GIVEN that the seat referenced above is currently vacant on the South Peninsula Hospital Service Area Board. Applications are being sought from those qualified voters who are interested in appointment to the service area board. Any qualified voter who has resided within the service area for one year may apply for appointment for a term to expire as indicated above. Vacancies on the service area board will be filled by appointment by the Mayor and confirmed by the Assembly. Questions regarding eligibility for this office may be directed to the Office of the Borough Clerk, 907-714-2160 or 1-800-478-4441 Extension 2160.

Applications are available online: https://www.kpb.us/apply-sa. The deadline to apply is **5:00 PM, Tuesday, October 13, 2026.**

Michele Turner, MMC
Borough Clerk

KPB 16.24.070

Gmail

Devony Lehner <dlehnerediting@gmail.com>

AHHA Report

1 message

Francie Roberts <francieroberts@gmail.com> Wed, Sep 30, 2026 at 11:11 AM
To: Devony Lehner <dlehnerediting@gmail.com>

I attended the Alaska Hospital and Healthcare Association meeting on September 15–16 in Girdwood, Alaska. The conference provided valuable insight into the current state of healthcare in Alaska and the challenges facing the medical community statewide. Several sessions addressed legislative developments, including the 340B drug pricing program, and a debate among all four gubernatorial candidates focused specifically on medical issues facing the state. Another presenter, Jon Carmichael, delivered an inspiring account of finding opportunity through adversity.

I came away with a deeper understanding of the policy landscape shaping Alaska's healthcare system and look forward to applying this knowledge in my continued work on the Service Area Board.

Francie Roberts

2027 AHA Rural Healthcare Leadership Conference

aha.org/education-events/2027-aha-rural-health-care-leadership-conference

Sun, Jan 31, 2027, 12:00 PM CST – Wed, Feb 03, 2027, 12:00 PM CST

American Hospital Association

The **2027 AHA Rural Healthcare Leadership Conference**, January 31 - February 3, will gather more than 1,000 rural health leaders committed to advancing rural health and providing quality care for patients and communities. The AHA Rural Healthcare Leadership Conference has served as the premier gathering of rural health leaders for four decades — and the work has never been more urgent. The conference will feature top rural practitioners sharing actionable strategies and resources aimed at improving access to care, leveraging unique workforce approaches and implementing digital technologies. We will explore the most significant challenges facing rural healthcare providers and present innovative approaches to transform care delivery and business practices.

The conference will take place at the Signia by Hilton Orlando Bonnet Creek in Orlando.

Interested in receiving complimentary registration? Consider our AHA Hosted Buyer Forum to connect with high-quality solutions providers

The AHA Hosted Buyer Forum offers a showcase for hospital and health system leaders interested in connecting with solution providers addressing key hospital issues. Approved applicants are given complimentary registration to the 2027 AHA Rural Healthcare Leadership Conference.

Additional information on the conference is available on the AHA Rural Healthcare Leadership Conference website.

Interested in Sponsorship

Connect your brand with more than 1,000 rural health leaders and decision-makers through a range of sponsorship opportunities, from thought leadership and high-impact branding to targeted networking through our popular Hosted Buyer Program.

Sponsorship enables you to partner with the most trusted name in healthcare to reach a highly-targeted, senior-level healthcare audience. Learn more about our available opportunities.

Attendance at the AHA Rural Healthcare Leadership Conference by business representatives is limited to Sponsors.