

Kenai Peninsula Borough, Alaska Quarterly Portfolio Review

February 14, 2017

Scott Cabalka

VP, Institutional Portfolio Manager

Proposed Agenda

- RBC GAM Firm Overview
- Market Review and Economic Discussion
- Portfolio Review and Forecast for 2017



RBC GAM-US Firm Overview



RBC Global Asset Management

We are single-mindedly focused on our clients

- Service mindset pervades our organization
- Different clients, unique needs, relevant solutions

Our investment teams are specialized and strengthened by global infrastructure

- Disciplined approach and accountable for delivering client performance
- · Shared philosophy and a long-term focus on generating alpha

Our ownership enhances our business

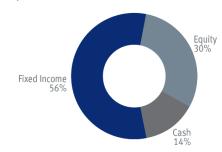
- One of the highest rated and largest banks in the world*
- Investment in our business has allowed for funding new product development, capital for key hires and strategic acquisitions

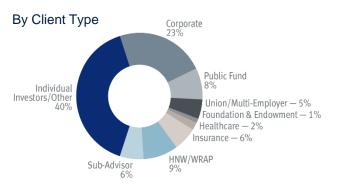
*Ratings: S&P: AA-, Moody's: Aa3 (Bloomberg, 9.30.16). Ranked 5th largest bank in North America and 11th globally based on market capitalization (Bloomberg, 9.30.16). All other data in U.S. dollars as of 9.30.16.

**By client location

RBC Global Asset Management ("RBC GAM") is the asset management division of Royal Bank of Canada ("RBC") which includes RBC Global Asset Management (U.S.) Inc. ("RBC GAM-US") and several separate, but affiliated corporate entities. Refer to Disclosures page for more information on RBC GAM and its affiliates.

Over \$300 billion in AUM By Asset Class









Our Global Presence

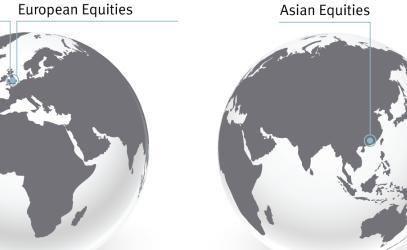
RBC Global Asset Management



Not all strategies are available in the US

es es/

BlueBay Emerging Market Equities Global Credit Global Equities Alternatives European Equities



- 21 specialist investment teams
- Diverse and global set of investment capabilities
- Strengthened by access to global tools and resources
- Over 300 investment professionals

Hong Kong

52% institutional assets

As of 9.30.16



The Fixed Income Team

Focus and Integration

Investment team empowered to excel through researchfocused, sector-team structure

Institutional Portfolio Managers provide continuous review and client communication

Lead Portfolio Managers and Sector Teams average 20 years of experience

Mike Lee, CFA Chief Executive Officer, President & Chief Investment Officer

Lead Portfolio Managers

Sector Teams

Government & Mortgage

Research

Senior Portfolio Manager

Eric Hathaway, CFA

Portfolio Manager

Valinie Dayaliee

Junior Analyst

Scott Kirby

Brian Svendahl, CFA Co-Head, U.S. Fixed Income

Municipal

Research

Raye Kanzenbach, CFA

Senior Portfolio Manager

Laurie Mount

Analyst

Brandon Swensen, CFA Co-Head, U.S. Fixed Income

Credit Research

Jake Rath, CFA Portfolio Manager

James Weinand, CFA Portfolio Manager

Alexey Baskakov, CFA Senior Analyst

John Northup, CFA Analyst

Matt Mueller, CFA Analyst

Risk Management

Joshua Howard, CFA Director of Investment Risk

Edith Lotterman, CFA Senior Performance Analyst

Tiffany Knutson Senior Performance Analyst

Michael Scheel Performance Analyst

Steven Azar Senior Investment Risk Analyst

Patrick Sonmene Investment Risk Analyst

Sydney Seydel Investment Risk Analyst

> Joe Taffe Operational Risk Analyst

Institutional Portfolio Managers / Client Service

John Utter Head of Institutional Client Service – U.S. Chris Boppre Associate Portfolio Manager

Scott Cabalka

Institutional Portfolio Manager

Amy Carlson Associate Portfolio Manager

Randy Harrison, CFA Institutional Portfolio Manager Stacy Johnson, CFA Institutional Portfolio Manager

Bridget Tompkins Client Service Manager

Investment Policy Compliance

Eric Smith Manager, Operations Garret McConnach Senior Investment Policy Analyst Jennifer Sutton
Senior Investment Policy Analyst

Tracy Hubert Senior Reference Data Analyst

As of 2.1.17



Market Review



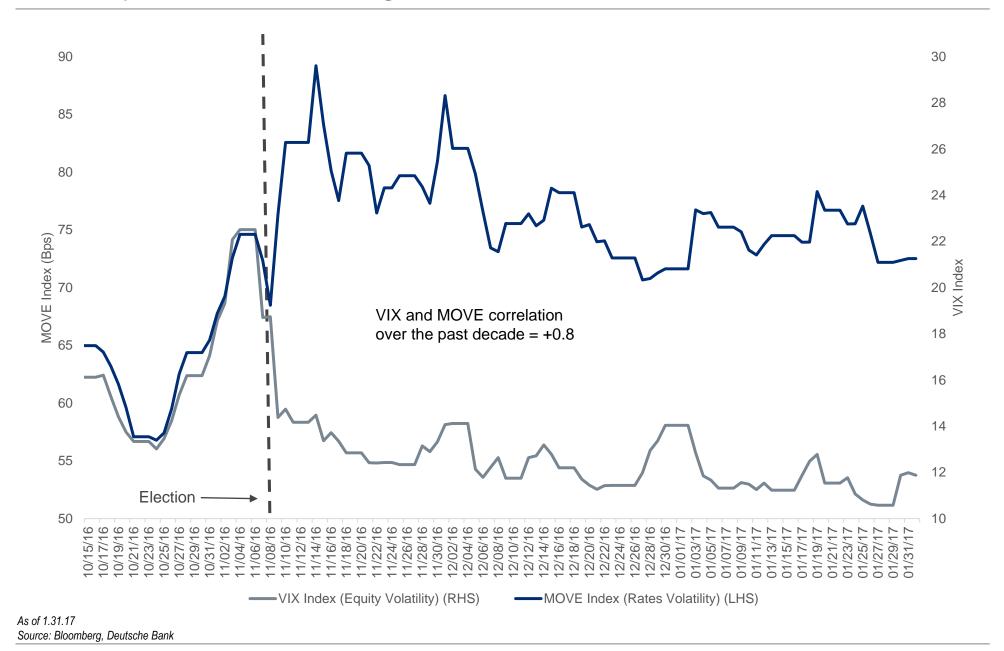
Elevated Volatility & Uncertainty - Post-Election

Issues impacting the bond market

- Lower taxes
- Lower regulations
- Infrastructure and defense spending
- Immigration reform
- Trade reform
- Federal Reserve
- Strong dollar
- Geo-political (European 2017 Elections)

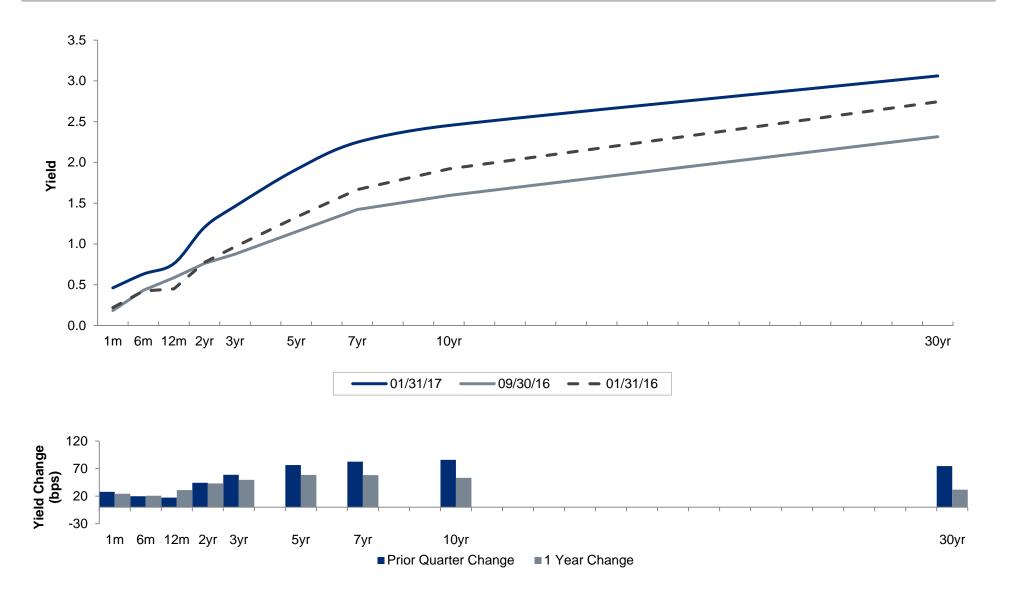


Volatility Indicators Diverged Post-Election





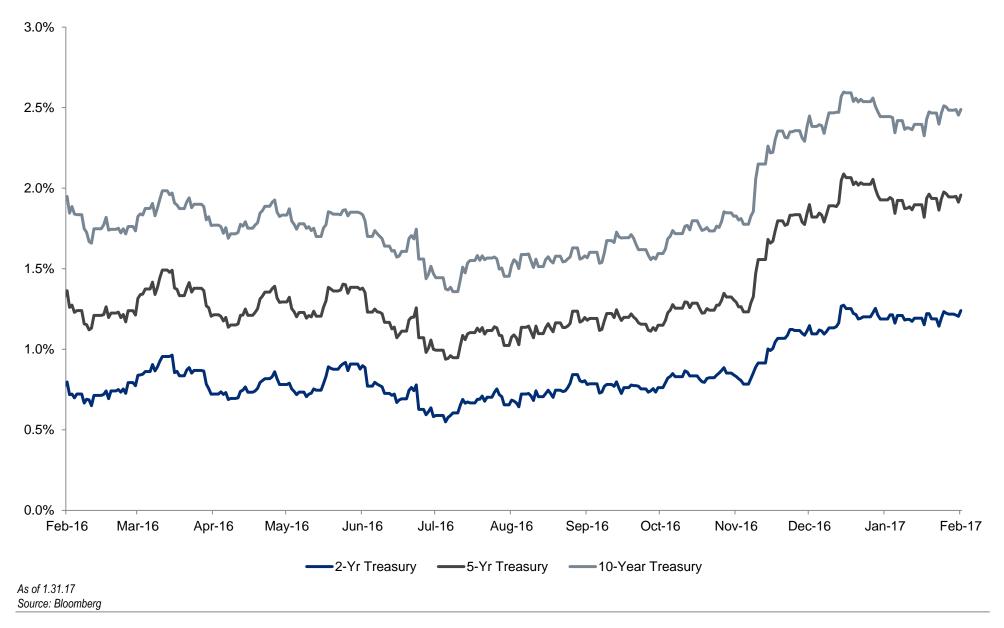
U.S. Treasury Curve Over the Past Year



As of 1.31.17 Source: Bloomberg

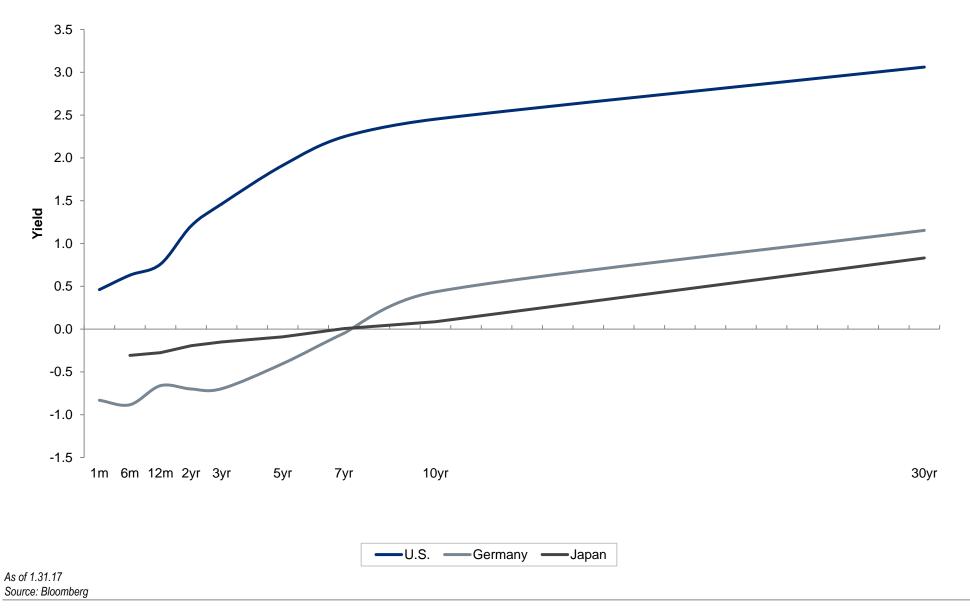


2-Year/5-Year/10-Year Treasury Yields



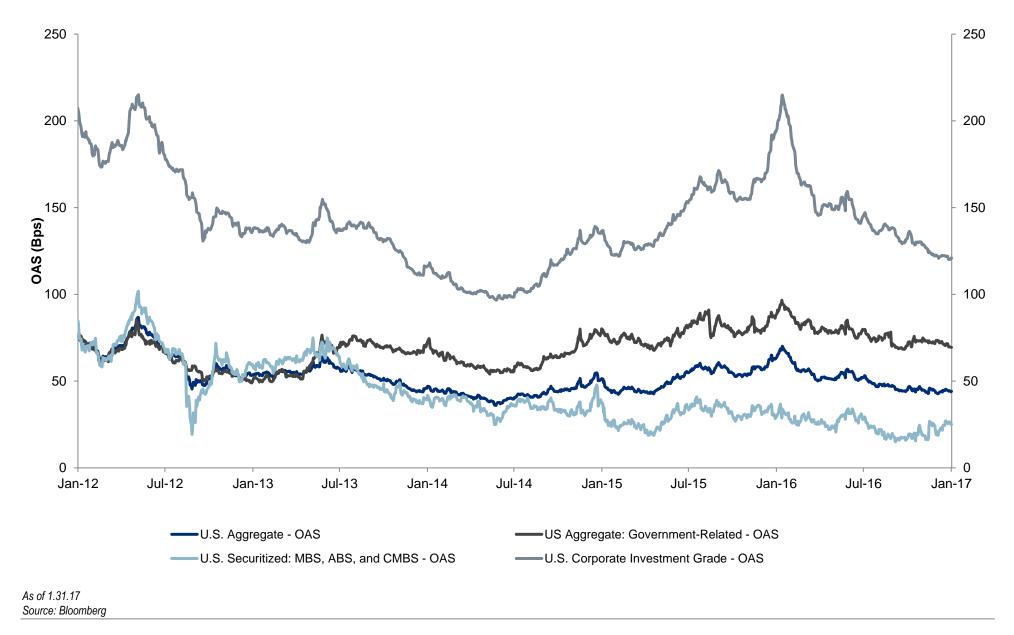


Yield Curves for Debt of the U.S., Germany and Japan



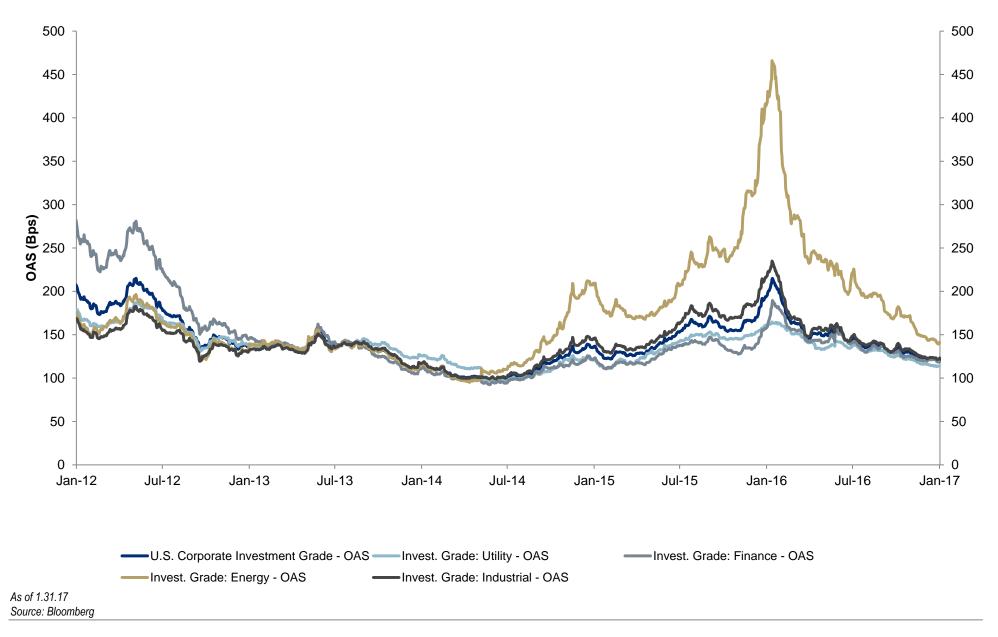


U.S. Aggregate Option Adjusted Spread (bps)





U.S. Corporate Investment Grade OAS (bps)





Outlook for the Year Ahead - Elevated Volatility & Uncertainty

Timing and scale of these two outcomes drives the trajectory of the Fed and the pace of inflation:

Fiscal stimulus – positive for short-term growth

- Strong congressional support to reduce corporate and individual taxes
- Stimulates for growth but negative for the deficit
- Implementing additional fiscal stimulus (infrastructure spending, defense, etc.) is more challenging

Immigration and Trade – negative for growth

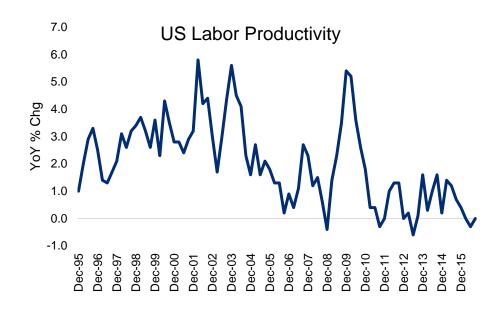
- Reduced supply of labor creates wage pressure
- Removes labor growth as an input to organic growth
- Tariffs or other reductions in free trade are negative to growth

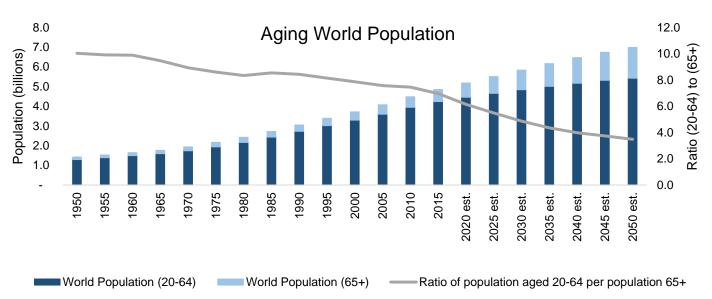


Medium-Term Headwinds for Growth

The most recent increases in rates and shortterm growth prospects reflect anticipated fiscal stimulus and tax reforms which will likely only benefit growth in the near-term.

Over medium-to-long-term aging demographics and decreased labor productivity are potential headwinds that will anchor rates and inhibit economic growth.





As of 12.31.16

Source: United Nations (Department of Economic and Social Affairs), US Bureau of Labor Statistics



Federal Reserve and Rate Expectations

Fed

- More hawkish in tone but it may take more time than they think
- Elevated uncertainty is a reason to be measured

Factors keeping rates low

- Strong US Dollar functions as a monetary tightening
- Demographic headwinds
- Accommodative central banks in Europe and Asia

Factors pushing rates higher

- Growth prospects improving Fiscal stimulus improves Fed Model
- Inflation expectations rising 10-year Breakevens rising



Jan-14 Jul-14

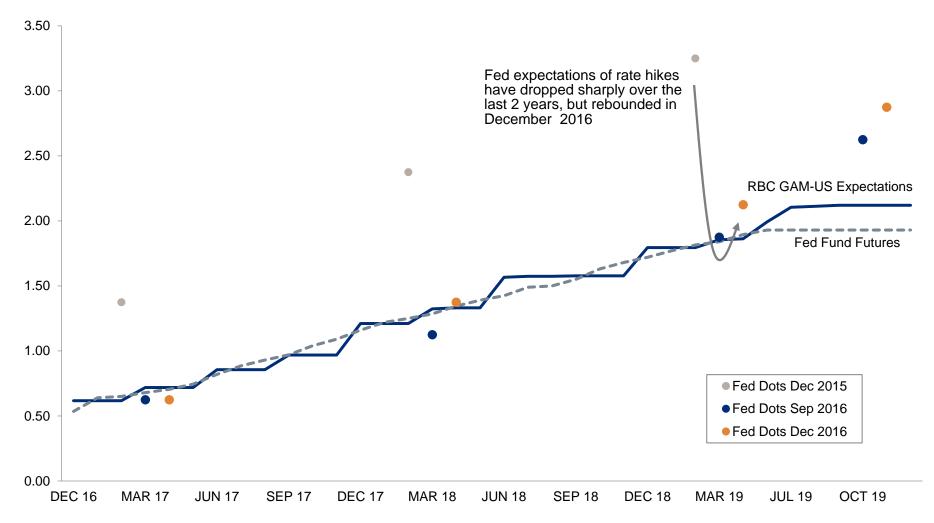
1.5% 1.0%

Slow Fed not off the table with strong USD and Rates headwinds coupled with high uncertainty around timing and impact of changes

As of 1.31.17 Source: RBC GAM, Bloomberg



Expected Path of Fed Funds



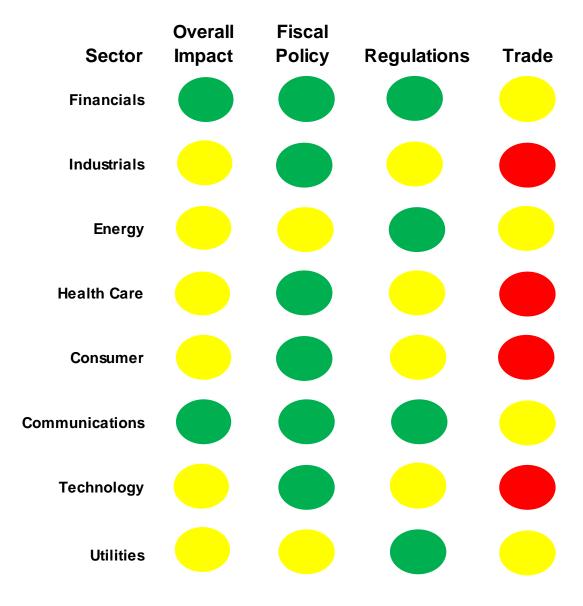
As of 12.31.16 Source: Bloomberg, The Federal Reserve, RBC GAM-US. Past performance is not indicative of future results.

Fed Dots: Each quarter, FOMC participants are asked to assess appropriate monetary policy. Each "blue dot" indicates the average value (rounded to the nearest 1/8 percentage point) for all FOMC participants judgment of the midpoint of the appropriate target range for the federal funds rate at the end of the specified calendar year or over the longer run. Weighted average of FOMC participant responses at the previous FOMC meeting (http://www.federalreserve.gov/monetarypolicy/fomccalendars.htm).

RBC GAM-US Expectations / Model Rates are based on projected economic, geo-political and market conditions. Views of RBC Global Asset Management are as of the date of publication and are subject to change without notice. The information is not a guarantee of future rates and actual results may differ materially from those described as a result of various factors.



Post Election – Credit Market Implications



Fiscal Policy: The majority of the benefit is from lower corporate and individual income taxes.

Regulations: Expectations are for a reduction in business regulations including:

- Rolling back some of the Dodd-Frank rules on the banking sector
- 2) Lower restrictions on domestic energy production and potential for exports
- 3) Reduced oversight in telecommunications
- 4) A weaker EPA; providing more flexibility for utility companies to use coal

Trade: Talk of tariffs and altering trade deals is negative as it increases costs and reduces flexibility

Immigration and Foreign Policy are also potential factors for credit, but there is too much uncertainty to handicap



Economic Outlook

Previous outlook may be revised higher... but is contingent upon stimulus initiatives preceding geo-political or trade war event

Outlook

- Domestic Growth: 2.0% 2.25% Real U.S. GDP in 2017
- Close to Full Employment: Jobs growth has been solid
- *Inflation:* Expectations on the rise is it from domestic growth or a result of trade reform?
- Monetary Policy: USD strength and global economic outlook is limiting the Fed's ability to raise rates
- · Market Volatility: Very high for near future

Risks to Outlook

- Deterioration of geo-political issues Global populism rising
- Monetary policy error by the Fed (should they move too fast)
- Growth accelerates with Trump, Fed is behind and rates spike further

Global Asset Management

Updated as of January 2017

Portfolio Review



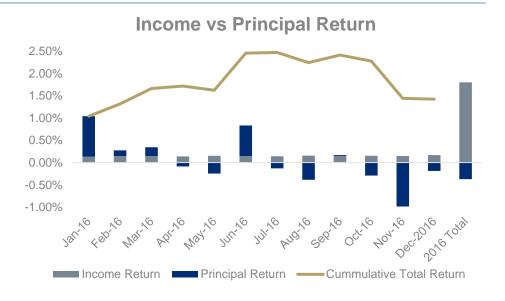
Portfolio Performance

Kenai Peninsula Borough

| | YTD 2016 | 4Q 2016 | 3Q 2016 | 2Q 2016 | 1Q 2016 | 1 Year | 3 Years | 5 Years | Since Inception (1.1.10) |
|--------------------------------------|-------------|------------|------------|------------|------------|-----------|------------|------------|--------------------------------|
| Total Portfolio (Gross of Fees*) | 1.42 | -0.99 | -0.04 | 0.79 | 1.67 | 1.42 | 1.45 | 1.30 | 2.05 |
| Total Portfolio (Net of Fees*) | 1.33 | -1.01 | -0.06 | 0.77 | 1.64 | 1.33 | 1.36 | 1.21 | 1.95 |
| Income Return | 1.80 | 0.47 | 0.45 | 0.44 | 0.43 | 1.80 | 1.65 | 1.76 | 2.01 |
| Principal Return | -0.37 | -1.45 | -0.49 | 0.35 | 1.24 | -0.37 | -0.20 | -0.45 | 0.04 |
| BofAML 1-5 Year AAA-A US Corp/Gov | 1.30 | -1.05 | -0.07 | 0.87 | 1.56 | 1.30 | 1.26 | 1.17 | 1.82 |

* Management Fees:

- 9 basis points on the first \$50 million assets under management
- 7 basis points on the next \$50 million assets under management
- 6 basis points for assets exceeding \$100 million
- Current Term of Investment Agreement: 12.1.2014 through 11.30.2017.



As of 12.31.16

Source: RBC GAM-US, BofA Merrill Lynch

All returns for periods greater than one year are shown on an annualized basis. Past performance is not indicative of future results.

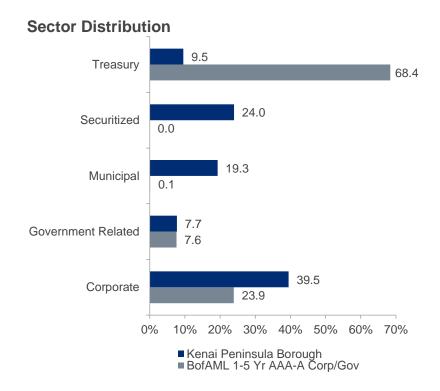


Portfolio Characteristics

Kenai Peninsula Borough

Market Value: \$102,090,509

| Characteristics | Kenai Peninsula Borough | BofAML 1-5 Year AAA-A Corp/Gov |
|--------------------|-------------------------|-----------------------------------|
| Effective Duration | 2.58 years | 2.62 years |
| Market Yield | 1.75% | 1.58% |
| Average Quality | AA+ | AA+ |
| Convexity | 0.08 | 0.09 |
| OAS | 38 | 18 |
| Spread Duration | 2.43 | 0.81 |



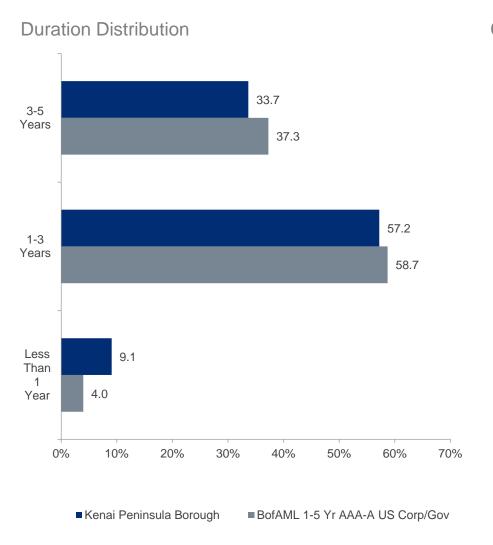
As of 12.31.16

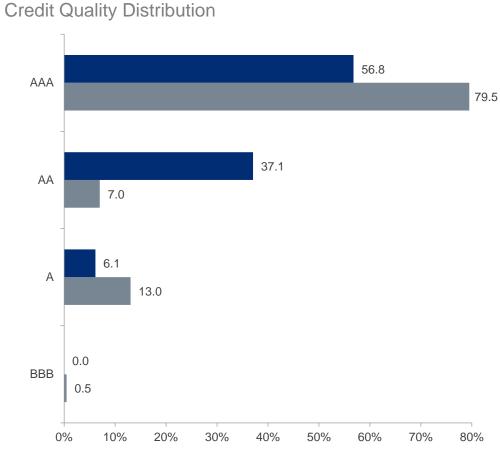
Source: RBC GAM-US, BofA Merrill Lynch, Sector Distribution is presented ex-cash



Portfolio Characteristics

Kenai Peninsula Borough





■ Kenai Peninsula Borough

As of 12.31.16 Source: RBC GAM-US, BofA Merrill Lynch, Maturity and Credit Quality distributions are presented ex-cash



■ BofAML 1-5 Yr AAA-A US Corp/Gov

Appendix



Kenai Peninsula Borough

| Moody's/S&P Fitch | Trade Date | Asset ID | Quantity (Par) Security Description | Cpn | Maturity Date | Amortized Cost | Market Value | Amortized Unrealized Gain/Loss | Accrued Income | Avg Life | Dur | Mkt Yield | Pct Assets |
|--------------------------|---------------|--------------|---|------|------------------|-------------------|-----------------|--------------------------------------|-------------------|-------------|------|--------------|---------------|
| Cash & Equivaler | nts | CASHUSD | 1,645,825 US DOLLARS | | | 1,645,824.87 | 1,645,824.87 | 0.00 | 0.00 | 0.00 | 0.00 | 0.20 | 1.61% |
| Subtotal | | | | | | 1,645,824.87 | 1,645,824.87 | 0.00 | 0.00 | 0.00 | 0.00 | 0.20 | 1.61% |
| Corporate Aa3/A A+ | 08/13/1 | 5 842400GB3 | 845,000 Southern California Edison Co | 1.13 | 3 05/01/17 | 844,927.16 | 845,110.70 | 183.54 | 1,584.38 | 0.33 | 0.33 | 1.07 | 0.83% |
| A1/AA- AA | 09/08/1 | 4 90331HMH3 | 1,000,000 US Bank NA/Cincinnati OH Call 08/11/17 | 1.38 | 3 09/11/17 | 999,868.56 | 1,000,796.00 | 927.44 | 4,201.39 | 0.69 | 0.69 | 1.32 | 0.98% |
| Aa3/AA- A | 01/07/1 | 5 89236TCA1 | 1,175,000 Toyota Motor Credit Corp | 1.45 | 01/12/18 | 1,174,437.84 | 1,175,340.75 | 902.91 | 7,998.16 | 1.02 | 1.01 | 1.47 | 1.15% |
| Aa2/AA A+ | 02/10/1 | 4 084670BH0 | 2,000,000 Berkshire Hathaway Inc | 1.55 | 5 02/09/18 | 2,001,929.66 | 2,004,032.00 | 2,102.34 | 12,227.78 | 1.11 | 1.09 | 1.39 | 1.96% |
| A1/AA- NA | 09/14/1 | 6 17275RAU6 | 3,000,000 Cisco Systems Inc | 1.65 | 06/15/18 | 3,022,681.95 | 3,009,051.00 | -13,630.95 | 2,200.00 | 1.45 | 1.43 | 1.44 | 2.95% |
| Aa3/AA- A | 07/08/1 | 15 89236TCP8 | 1,000,000 Toyota Motor Credit Corp | 1.55 | 5 07/13/18 | 999,560.02 | 999,751.00 | 190.98 | 7,233.33 | 1.53 | 1.50 | 1.57 | 0.98% |
| A1/AA- NA | 09/21/1 | 6 88579YAP6 | 1,210,000 3M Co | 1.38 | 3 08/07/18 | 1,215,671.72 | 1,209,587.39 | -6,084.33 | 6,655.00 | 1.60 | 1.57 | 1.40 | 1.18% |
| Aa3/AA- NR | 10/07/1 | 5 19416QED8 | 2,150,000 Colgate-Palmolive Co | 1.50 | 11/01/18 | 2,161,241.00 | 2,154,693.45 | -6,547.55 | 5,375.00 | 1.84 | 1.80 | 1.38 | 2.11% |
| Aaa/AAA AA+ | 10/29/1 | 5 594918BF0 | 1,000,000 Microsoft Corp | 1.30 | 11/03/18 | 999,382.14 | 999,201.00 | -181.14 | 2,094.44 | 1.84 | 1.81 | 1.33 | 0.98% |
| Aa2/AA- NA | 11/09/1 | 5 166764BA7 | 1,000,000 Chevron Corp | 1.79 | 11/16/18 | 1,000,000.00 | 1,003,804.00 | 3,804.00 | 2,237.50 | 1.88 | 1.84 | 1.53 | 0.98% |
| Aaa/AAA AA+ | 12/06/1 | 3 594918AV6 | 2,000,000 Microsoft Corp | 1.63 | 3 12/06/18 | 1,992,070.13 | 2,011,190.00 | 19,119.87 | 2,256.94 | 1.93 | 1.90 | 1.34 | 1.97% |
| Aa2/AA AA | 02/24/1 | 6 931142CP6 | 2,000,000 Wal-Mart Stores Inc | 4.13 | 3 02/01/19 | 2,114,369.59 | 2,100,800.00 | -13,569.59 | 34,375.00 | 2.09 | 1.97 | 1.69 | 2.06% |
| Aa1/AA+ NA | 02/16/1 | 6 037833BQ2 | 1,000,000 Apple Inc | 1.70 | 02/22/19 | 999,877.59 | 1,001,894.00 | 2,016.41 | 6,044.44 | 2.14 | 2.09 | 1.61 | 0.98% |
| Aaa/AAA AAA | 02/25/1 | 6 478160BR4 | 2,200,000 Johnson & Johnson | 1.13 | 3 03/01/19 | 2,199,808.55 | 2,182,342.80 | -17,465.75 | 8,250.00 | 2.16 | 2.13 | 1.50 | 2.14% |
| | | | | | | | | | | | | | |



Kenai Peninsula Borough

| Moody's/S&P Fitch | Trade Date Asset ID | Quantity (Par) Security Description | Maturity Cpn Date | Amortized Cost | Market Value | Amortized Unrealized Gain/Loss | Accrued Income | Avg Life | Dur | Mkt Yield | Pct Assets |
|----------------------|------------------------|---|----------------------|-------------------|-----------------|--------------------------------------|-------------------|-------------|------|--------------|---------------|
| Corporate | 00/00/40 004004004 | 4 000 000 P. Julian Hallana Firms O | 4.70.004544 | 4 500 400 00 | 4 500 500 40 | 540.00 | 0.000.00 | 0.00 | 0.45 | 4.74 | 4.570/ |
| Aa2/AA A+ | 03/08/16 084664CG4 | 1,600,000 Berkshire Hathaway Finance Corp | 1.70 03/15/19 | 1,599,100.60 | 1,598,582.40 | -518.20 | 8,008.89 | 2.20 | 2.15 | 1.71 | 1.57% |
| Aaa/AA+ NA | 03/17/14 30231GAD4 | 2,000,000 Exxon Mobil Corp Call 02/15/19 | 1.82 03/15/19 | 2,000,000.00 | 2,003,282.00 | 3,282.00 | 10,711.89 | 2.20 | 2.13 | 1.70 | 1.96% |
| Aa2/AA- AA | 05/25/16 94988J5D5 | 2,000,000 Wells Fargo Bank NA | 1.75 05/24/19 | 1,999,301.47 | 1,990,330.00 | -8,971.47 | 3,597.22 | 2.39 | 2.34 | 1.92 | 1.95% |
| Aa3/AA- A+ | 05/25/16 191216BV1 | 2,000,000 Coca-Cola Co/The | 1.38 05/30/19 | 1,998,868.83 | 1,986,710.00 | -12,158.83 | 2,291.67 | 2.41 | 2.37 | 1.63 | 1.95% |
| Aa1/AA+ NA | 07/28/16 037833CB4 | 1,000,000 Apple Inc | 1.10 08/02/19 | 999,133.34 | 985,060.00 | -14,073.34 | 4,491.67 | 2.59 | 2.53 | 1.69 | 0.96% |
| Aaa/AAA AA+ | 08/01/16 594918BN3 | 1,000,000 Microsoft Corp | 1.10 08/08/19 | 999,103.37 | 986,553.00 | -12,550.37 | 4,369.44 | 2.60 | 2.55 | 1.65 | 0.97% |
| Aa3/A+ AA- | 09/20/16 48125LRG9 | 3,000,000 JPMorgan Chase Bank NA | 1.65 09/23/19 | 2,997,213.13 | 2,970,159.00 | -27,054.13 | 13,475.00 | 2.73 | 2.65 | 1.96 | 2.91% |
| Aa3/AA- A | 10/13/16 89236TDH5 | 1,000,000 Toyota Motor Credit Corp | 1.55 10/18/19 | 999,533.23 | 987,896.00 | -11,637.23 | 3,143.06 | 2.80 | 2.72 | 2.00 | 0.97% |
| Aa2/AA- AA | 12/01/16 94988J5G8 | 2,500,000 Wells Fargo Bank NA | 2.15 12/06/19 | 2,496,620.64 | 2,498,450.00 | 1,829.36 | 3,434.03 | 2.93 | 2.83 | 2.26 | 2.45% |
| Aaa/AA+ NA | 03/12/15 30231GAG7 | 2,000,000 Exxon Mobil Corp Call 02/06/20 | 1.91 03/06/20 | 2,002,880.12 | 1,997,904.00 | -4,976.12 | 12,215.56 | 3.18 | 3.07 | 1.98 | 1.96% |
| Subtotal | | | | 39,817,580.64 | 39,702,520.49 | -115,060.15 | 168,471.79 | 2.07 | 2.02 | 1.64 | 38.89% |
| Government Rela | ated | | | | | | | | | | |
| Aaa/AA+ AAA | 09/23/16 3137EAEC9 | 3,000,000 Federal Home Loan Mortgage Corp | 1.13 08/12/2 | 2,971,879.43 | 2,888,271.00 | -83,608.43 | 13,031.25 | 4.61 | 4.49 | 1.97 | 2.83% |
| Aaa/AA+ AAA | 09/20/16 3135G0N82 | 5,000,000 Federal National Mortgage Association | 1.25 08/17/2 | 4,978,526.72 | 4,832,350.00 | -146,176.72 | 22,916.67 | 4.63 | 4.49 | 2.01 | 4.73% |
| Subtotal | | | | 7,950,406.15 | 7,720,621.00 | -229,785.15 | 35,947.92 | 4.62 | 4.49 | 2.00 | 7.56% |
| Municipal | | | | | | | | | | | |
| Aa1/AA+ AA+ | 09/06/12 677521HV1 | 500,000 State of Ohio | 3.33 08/01/17 | 506,320.28 | 506,260.00 | -60.28 | 6,933.33 | 0.59 | 0.59 | 0.79 | 0.50% |



Kenai Peninsula Borough

| Moody's/S&P Fitch | Trade Date Asset ID | Quantity (Par) | Security Description | Cpn | Maturity Date | Amortized Cost | Market Value | Amortized Unrealized Gain/Loss | Accrued Income | Avg Life | Dur | Mkt Yield | Pct Assets |
|----------------------|------------------------|-------------------|---|------|------------------|-------------------|-----------------|--------------------------------------|-------------------|-------------|------|--------------|---------------|
| unicipal | | | | | | | | | | | | | |
| A1/A+ NA | 10/23/14 725209K | S8 950,000 | City of Pittsburgh PA | 1.34 | 09/01/17 | 950,000.00 | 951,415.50 | 1,415.50 | 4,252.83 | 0.67 | 0.67 | 1.14 | 0.93% |
| Aa2/AA- NA | 04/23/15 472736U | 54 1,000,000 | Jefferson County School District R-1 | 1.15 | 12/15/17 | 1,000,000.00 | 999,930.00 | -70.00 | 511.11 | 0.96 | 0.95 | 1.16 | 0.98% |
| Aa1/AAA AAA | 11/05/14 64971WI | .Y4 500,000 | New York City Transitional Finance Authority Future Tax Secured Revenue | 1.88 | 08/01/18 | 500,000.00 | 503,540.00 | 3,540.00 | 3,916.67 | 1.58 | 1.55 | 1.43 | 0.49% |
| Aaa/AAA NA | 06/24/16 0418262 | B3 250,000 | Arlington Independent School District/TX | 1.15 | 02/15/19 | 250,000.00 | 248,020.00 | -1,980.00 | 1,240.00 | 2.13 | 2.10 | 1.60 | 0.24% |
| Aa1/AA+ AA+ | 05/21/14 57582P2 | S8 1,600,000 | Commonwealth of Massachusetts | 1.88 | 05/01/19 | 1,600,000.00 | 1,618,096.00 | 18,096.00 | 5,013.33 | 2.33 | 2.28 | 1.39 | 1.58% |
| NA/AAA AAA | 07/22/15 7342603 | Y6 1,000,000 | Port Authority of Houston of Harris County Texas | 5.00 | 10/01/19 | 1,079,110.56 | 1,082,990.00 | 3,879.44 | 12,500.00 | 2.75 | 2.57 | 1.89 | 1.06% |
| Aaa/AAA NA | 07/30/15 172311J | Z6 750,000 | City of Cincinnati OH Water System Revenue | 1.96 | 12/01/19 | 750,000.00 | 755,197.50 | 5,197.50 | 1,221.88 | 2.92 | 2.83 | 1.71 | 0.74% |
| Aa1/AA+ AA+ | 05/17/16 6037900 | E3 1,330,000 | Minneapolis Special School District No 1 | 2.00 | 02/01/20 | 1,352,558.86 | 1,340,985.80 | -11,573.06 | 11,083.33 | 3.09 | 2.99 | 1.76 | 1.31% |
| Aa1/AA+ AA+ | 03/18/15 882806E | M0 1,500,000 | Texas Tech University | 2.10 | 02/15/20 | 1,500,000.00 | 1,510,875.00 | 10,875.00 | 11,922.67 | 3.13 | 3.00 | 1.86 | 1.48% |
| Aaa/AAA NA | 04/24/15 89453PT | Y5 1,000,000 | County of Travis TX | 1.82 | 03/01/20 | 1,000,000.00 | 1,000,830.00 | 830.00 | 6,066.67 | 3.16 | 3.06 | 1.79 | 0.98% |
| Aaa/AAA AAA | 06/29/16 88213AF | V2 1,050,000 | Texas A&M University | 1.25 | 05/15/20 | 1,050,000.00 | 1,023,708.00 | -26,292.00 | 1,677.08 | 3.38 | 3.29 | 2.07 | 1.00% |
| Aa3/AA- NA | 06/03/16 2383880 | Q8 420,000 | City of Davenport IA | 2.00 | 06/01/20 | 424,872.36 | 417,051.60 | -7,820.76 | 700.00 | 3.42 | 3.30 | 2.26 | 0.41% |
| Aa2/NA AA | 07/23/15 438701V | /R1 2,000,000 | City & County Honolulu HI Wastewater System Revenue | 2.26 | 07/01/20 | 2,000,000.00 | 2,019,180.00 | 19,180.00 | 22,610.00 | 3.50 | 3.34 | 1.98 | 1.98% |
| Aa1/AA+ AA | 04/01/16 419792K | D7 1,000,000 | State of Hawaii | 1.51 | 10/01/20 | 1,000,000.00 | 984,180.00 | -15,820.00 | 3,762.50 | 3.75 | 3.64 | 1.94 | 0.96% |
| Aa1/AAA AAA | 06/30/16 64971Q0 | QZ9 860,000 | New York City Transitional Finance Authority Future Tax Secured Revenue | 2.75 | 11/01/20 | 895,000.43 | 870,431.80 | -24,568.63 | 3,941.67 | 3.84 | 3.63 | 2.42 | 0.85% |
| Aa1/AAA AA+ | 07/05/16 650035X | S2 540,000 | New York State Urban Development Corp | 2.79 | 03/15/21 | 563,781.46 | 545,653.80 | -18,127.66 | 4,436.10 | 4.21 | 3.95 | 2.53 | 0.53% |
| Aa3/AA- AA- | 08/03/16 977100C | X2 1,000,000 | State of Wisconsin | 1.62 | 05/01/21 | 1,000,000.00 | 974,730.00 | -25,270.00 | 6,060.00 | 4.34 | 4.16 | 2.23 | 0.95% |



Kenai Peninsula Borough

| Moody's/S&P Fitch | Trade Date Asset ID | Quantity (Par) Security Description | Maturity Cpn Date | Amortized Cost | Market Value | Amortized Unrealized Gain/Loss | Accrued Income | Avg Life | Dur | Mkt Yield | Pct Assets |
|----------------------|------------------------|---|----------------------|-------------------|-----------------|--------------------------------------|-------------------|-------------|------|--------------|---------------|
| Municipal | | | | | | | | | | | |
| Aa1/AA+ NA | 12/14/16 353205BE6 | 500,000 County of Franklin OH | 2.40 12/01/21 | 500,000.00 | 503,180.00 | 3,180.00 | 100.00 | 4.93 | 4.63 | 2.31 | 0.49% |
| Aa2/AA AA | 12/07/16 605581HH3 | 500,000 State of Mississippi | 2.88 12/01/21 | 512,491.76 | 512,750.00 | 258.24 | 359.38 | 4.93 | 4.59 | 2.50 | 0.50% |
| Aa2/AA AA | 04/10/14 91412GEZ4 | 1,000,000 University of California Call 01/23/17 | * 1.12 07/01/41 | 1,000,000.00 | 1,000,020.00 | 20.00 | 930.83 | 24.52 | 0.01 | 1.12 | 0.98% |
| Subtotal | | | | 19,434,135.71 | 19,369,025.00 | -65,110.71 | 109,239.38 | 4.09 | 2.71 | 1.78 | 18.97% |
| Securitized | | | | | | | | | | | |
| Aaa/AA+ AAA | 03/13/13 3136AC3C3 | 453,310 Fannie Mae-Aces (FNA 2013-M4 ASQ2) | 1.45 02/01/18 | 453,520.60 | 453,327.13 | -193.47 | 548.23 | 0.56 | 0.56 | 1.27 | 0.44% |
| Aaa/AA+ AAA | 05/16/13 3136AEGM3 | 423,248 Fannie Mae-Aces (FNA 2013-M7 ASQ2) | 1.23 03/01/18 | 423,493.61 | 420,783.22 | -2,710.39 | 435.04 | 0.68 | 0.67 | 1.98 | 0.41% |
| Aaa/AA+ AAA | 04/15/15 3136ANJY4 | 500,000 Fannie Mae-Aces (FNA 2015-M7 ASQ2) | 1.55 04/01/18 | 500,924.46 | 500,128.25 | -796.21 | 645.83 | 0.62 | 0.62 | 1.34 | 0.49% |
| Aaa/AA+ AAA | 10/29/14 3137AEV77 | 987,827 Freddie Mac Multifamily Structured Pass Through Certificates (FHMS K703 | 2.70 05/01/18 | 993,739.51 | 1,001,758.94 | 8,019.43 | 2,221.79 | 1.12 | 1.10 | 1.28 | 0.98% |
| Aaa/AA+ AAA | 11/25/14 31381SHQ8 | 725,430 Fannie Mae Pool (FN 469239) | 2.69 10/01/18 | 731,438.60 | 735,597.94 | 4,159.34 | 1,626.17 | 1.78 | 1.45 | 1.82 | 0.72% |
| Aaa/AA+ AAA | 01/09/14 3136AHUV0 | 746,330 Fannie Mae-Aces (FNA 2014-M1 ASQ2) | * 2.32 11/01/18 | 747,417.69 | 752,115.21 | 4,697.52 | 1,444.77 | 1.29 | 1.26 | 1.59 | 0.74% |
| Aaa/AA+ AAA | 07/30/15 31381S2P6 | 923,748 Fannie Mae Pool (FN 469782) | 2.49 12/01/18 | 932,695.10 | 934,989.14 | 2,294.04 | 1,916.78 | 1.94 | 1.65 | 1.80 | 0.92% |
| Aaa/AA+ AAA | 07/11/14 3138L5RK8 | 939,650 Fannie Mae Pool (FN AM4989) | 1.83 02/01/19 | 940,203.59 | 939,913.07 | -290.52 | 1,432.97 | 2.10 | 1.94 | 1.79 | 0.92% |
| Aaa/AA+ AAA | 05/09/14 3136AJ6Z4 | 947,307 Fannie Mae-Aces (FNA 2014-M5 ASQ2) | 2.03 03/01/19 | 949,227.43 | 948,222.55 | -1,004.88 | 1,605.69 | 1.34 | 1.31 | 1.86 | 0.93% |
| Aaa/AA+ AAA | 08/27/15 31381UFV4 | 952,207 Fannie Mae Pool (FN 470980) | 2.68 04/01/19 | 966,592.30 | 968,478.43 | 1,886.13 | 2,126.60 | 2.26 | 1.97 | 1.86 | 0.95% |
| Aaa/AA+ AAA | 08/29/14 31381UPS0 | 913,051 Fannie Mae Pool (FN 471233) | 2.19 05/01/19 | 916,205.59 | 919,234.87 | 3,029.28 | 1,666.32 | 2.33 | 2.12 | 1.86 | 0.90% |
| Aaa/AA+ AAA | 06/09/16 3136ASPX8 | 950,000 Fannie Mae-Aces (FNA 2016-M6 ASQ2) | 1.79 06/01/19 | 956,503.87 | 947,368.12 | -9,135.75 | 1,413.13 | 0.87 | 0.85 | 1.97 | 0.93% |
| | | | | | | | | | | | |



Kenai Peninsula Borough

| Moody's/S&P Fitch | Trade Date Asset ID | Quantity (Par) Security Description | Срп | Maturity Date | Amortized Cost | Market Value | Amortized Unrealized Gain/Loss | Accrued Income | Avg Life | Dur | Mkt Yield | Pct Assets |
|----------------------------|------------------------|---|----------------|------------------|-------------------|-----------------|--------------------------------------|-------------------|-------------|------|--------------|---------------|
| Securitized | | | | | | | | | | | | |
| Aaa/AA+ AAA | 08/15/14 3137AVE86 | 1,075,000 Freddie Mac Multifamily Structured Pass Through Certificates (FHMS K711 | 1.73 | 07/01/19 | 1,073,504.02 | 1,073,863.51 | 359.49 | 1,549.79 | 2.06 | 2.05 | 1.76 | 1.05% |
| Aaa/AA+ AAA | 04/15/16 3137BNN26 | 2,000,000 Freddie Mac Multifamily Structured Pass Through Certificates (FHMS KP03 | 1.78 | 07/01/19 | 2,012,328.03 | 1,992,566.80 | -19,761.23 | 2,966.67 | 1.91 | 1.87 | 1.92 | 1.95% |
| Aaa/AA+ AAA | 09/25/15 3138L0C41 | 1,050,024 Fannie Mae Pool (FN AM0090) | 1.99 | 07/01/19 | 1,057,074.33 | 1,051,813.16 | -5,261.17 | 1,741.29 | 2.49 | 2.29 | 1.89 | 1.03% |
| Aaa/AA+ AAA | 08/21/14 3138L6Z50 | 954,007 Fannie Mae Pool (FN AM6163) | 2.28 | 08/01/19 | 958,018.28 | 961,925.47 | 3,907.19 | 1,812.61 | 2.57 | 2.32 | 1.92 | 0.94% |
| Aaa/AA+ AAA | 08/22/14 3138L6Z76 | 937,789 Fannie Mae Pool (FN AM6165) | 2.28 | 08/01/19 | 941,574.73 | 945,572.72 | 3,997.99 | 1,781.80 | 2.57 | 2.32 | 1.92 | 0.93% |
| Aaa/AA+ AAA | 08/21/14 3138L6Z84 | 954,007 Fannie Mae Pool (FN AM6166) | 2.28 | 08/01/19 | 958,019.49 | 961,925.48 | 3,905.99 | 1,812.61 | 2.57 | 2.32 | 1.92 | 0.94% |
| Aaa/AA+ AAA | 10/07/14 3138L6TJ7 | 1,000,000 Fannie Mae Pool (FN AM5952) | 2.27 | 09/01/19 | 1,002,879.52 | 1,007,471.90 | 4,592.38 | 1,891.67 | 2.73 | 2.43 | 1.97 | 0.99% |
| Aaa/AA+ AAA | 06/03/15 3137B2GW4 | 1,125,000 Freddie Mac Multifamily Structured Pass Through Certificates (FHMS K713 | 2.31 | 03/01/20 | 1,133,620.02 | 1,136,418.41 | 2,798.39 | 2,168.44 | 2.71 | 2.61 | 1.88 | 1.11% |
| Aaa/AA+ AAA | 10/14/15 3138L9DF6 | 500,000 Fannie Mae Pool (FN AM8201) | 1.70 | 03/01/20 | 500,407.00 | 494,506.00 | -5,901.00 | 708.33 | 3.19 | 3.04 | 2.05 | 0.48% |
| Aaa/AA+ AAA | 10/07/15 3138L4ML4 | 700,000 Fannie Mae Pool (FN AM3962) | 2.29 | 07/01/20 | 708,051.07 | 703,476.62 | -4,574.45 | 1,335.83 | 3.57 | 3.31 | 2.14 | 0.69% |
| Aaa/AA+ AAA | 01/15/16 3137BMLC8 | 700,000 Freddie Mac Multifamily Structured Pass Through Certificates (FHMS K504 | * 2.57 | 09/01/20 | 713,155.90 | 714,166.95 | 1,011.05 | 1,496.83 | 2.65 | 2.55 | 1.74 | 0.70% |
| Aaa/AA+ AAA | 11/29/16 3136AJ7G5 | 410,000 Fannie Mae-Aces (FNA 2014-M6 A2) | * 2.68 | 05/01/21 | 418,581.11 | 415,220.45 | -3,360.66 | 915.16 | 3.77 | 3.57 | 2.29 | 0.41% |
| Aaa/AA+ AAA | 10/06/16 3138LESB8 | 1,700,000 Fannie Mae Pool (FN AN2313) | 1.62 | 08/01/21 | 1,698,127.77 | 1,651,015.18 | -47,112.59 | 2,295.00 | 4.65 | 4.40 | 2.28 | 1.62% |
| Aaa/AA+ AAA | 12/15/16 3137AJMF8 | 900,000 Freddie Mac Multifamily Structured Pass Through Certificates (FHMS K016 | 2.97 | 10/01/21 | 921,114.04 | 925,432.11 | 4,318.07 | 2,225.70 | 4.34 | 4.07 | 2.25 | 0.91% |
| Aaa/AA+ AAA | 12/20/16 3138L7VA1 | 483,020 Fannie Mae Pool (FN AM6908) | 2.78 | 10/01/21 | 491,877.65 | 492,515.32 | 637.67 | 1,119.00 | 4.60 | 4.18 | 2.33 | 0.48% |
| Subtotal | | | | | 24,100,295.31 | 24,049,806.95 | -50,488.36 | 42,904.05 | 2.40 | 2.24 | 1.89 | 23.56% |
| Treasury Aaa/AA+ AAA | 05/18/16 912828N89 | 2,850,000 United States Treasury Note/Bond | 1.38 | 01/31/21 | 2,855,848.83 | 2,804,465.55 | -51,383.28 | 16,292.63 | 4.08 | 3.95 | 1.78 | 2.75% |
| | | | * Variable Rat | e Coupon | | | | | | | | |



Kenai Peninsula Borough

| Moody's/S&P Fitch | Trade Date Asset ID | Quantity (Par) Security Description | Maturity Cpn Date | Amortized Cost | Market Value | Amortized Unrealized Gain/Loss | Accrued Income | Avg Life | Dur | Mkt Yield | Pct Assets |
|----------------------|------------------------|--|----------------------|-------------------|-----------------|--------------------------------------|-------------------|-------------|------|--------------|---------------|
| Treasury | | | | | | | | | | | |
| Aaa/AA+ AAA | 06/06/16 912828R77 | 1,000,000 United States Treasury Note/Bond | 1.38 05/31/21 | 1,006,152.84 | 980,117.00 | -26,035.84 | 1,171.02 | 4.41 | 4.29 | 1.85 | 0.96% |
| Aaa/AA+ AAA | 11/09/16 912828T67 | 6,000,000 United States Treasury Note/Bond | 1.25 10/31/21 | 5,959,567.90 | 5,818,128.00 | -141,439.90 | 12,638.12 | 4.82 | 4.68 | 1.91 | 5.70% |
| Subtotal | | | | 9,821,569.57 | 9,602,710.55 | -218,859.02 | 30,101.77 | 4.56 | 4.43 | 1.87 | 9.41% |
| Fixed Income To | otal | | | 102,769,812.25 | 102,090,508.86 | -679,303.39 | 386,664.91 | 2.93 | 2.58 | 1.75 | 100.00% |





Glossary of Investment Terms

Total Return The sum of all investment income plus the changes in the capital

valuation in the portfolio.

Market Value The current face amount of the security multiplied by the market price.

Market Yield The portfolio's overall yield, as measured by the market valuations of

the portfolio holdings.

Book Yield The yield to maturity of a security, as calculated at the time of purchase.

Duration The measure of interest rate sensitivity which estimates the price

change of a security (or a portfolio of securities) resulting from a

change in interest rates.

Duration may also be considered to be a measure of the "average maturity" of a stream of payments associated with a bond. It reflects a weighted average of the lengths of time until the remaining payments

are made from a bond (or portfolio).

Convexity A measure of interest rate sensitivity, used along with duration, which

estimates the incremental price change resulting from the change in

interest rates.

OAS Option-Adjusted Spread (OAS) is a measure of a security's extra return

over the return of a comparable risk-free security.

Spread Duration The measure of the sensitivity of a security's price to changes in

spreads, relative to U.S. Treasuries (a risk-free security).

Wider (or more narrow) spreads will cause the price of the securities to

fall (rise).

Amortized Cost The price paid for the security, plus or minus adjustments for any

purchase discounts of premiums associated with the purchase.

Unrealized Gain. The gain/loss that would be recognized from selling an asset, as

Unrealized Loss compared to the reported amortized cost.



Kenai Peninsula Borough

INVESTMENT ADMINISTRATIVE PROCEDURES

These are specific procedures for the investment of Borough funds. Investment procedures are formulated by the Finance Director under the purview of the investment code of ordinances.

| Section | Page |
|---|------|
| Policy | 2 |
| General Requirements Diversification | 2 |
| Safekeeping and custody | 3 |
| Minimum Ratings | 4 |
| Current Agreements/Contracts | 4 |
| Internal Controls | 4 |
| Report Format | 5 |
| Internal Investment Pool Requirements Bid Procedures | 5 |
| Brokers List | 5 |
| Financial Institutions List | 5 |
| Collateralization | 6 |
| Collateralization Type | 5 |
| External Investment Pool Management General Requirements | 6 |
| Benchmark | 7 |

Approved by: Chapma 12/15

nour: I were V favor

Mike Navarre, Kenai Peninsula Borough Mayor

POLICY

It is the policy of the Kenai Peninsula Borough (KPB) to invest public funds in a manner that will best meets the objectives specified in Chapter 5.10.010 of the KPB Code of ordinances. The objectives listed in their relative order of importance are as follows:

- <u>Safety of principal</u>; Investments of the borough shall be undertaken in a manner that seeks to ensure the preservation of capital in the overall portfolio. This objective will be met through diversification of the portfolio.
- Maintaining sufficient liquidity to meet the borough cash flow requirements; The borough's investment portfolio will remain sufficiently liquid to enable the borough to meet all operating requirements that might be reasonably anticipated.
- Achieving a reasonable market rate of return; The borough's investment
 portfolio shall be managed with the objective of attaining a market rate of
 return throughout the budgetary and economic cycles, taking into account
 the borough's investment risk constraints and the cash flow characteristics
 of the portfolio.

I. General Requirements

1. Diversification

The following is the maximum targeted level of investment in different instruments:

| Туре | | lssuer Level | Maturity |
|---|------|-----------------|----------|
| U.S. Treasury securities Other obligations of the U.S. Govt., its Agencies | 100% | 100% | 5 yrs. |
| and Instrumentalities (including mortgage backed), | 100% | 40% | 5 yrs. |
| Corporate Bonds | 50% | 5% | 5 yrs. |
| Municipal Bonds (state or political subdivisions) | 25% | 5% | 5 yrs. |
| Money Market Mutual Funds, | | | |
| subject to limits per KPB 5.10.040 (11) | 20% | 20% | N/A |

-1- -2-



Kenai Peninsula Borough

The following items are only available for purchase by the internal investment pool

| | Sector | Issuer | |
|--|---|--|---|
| rpe | Level | Level | Maturity |
| , , | 20% | 20% | N/A |
| 7-Day Term or shorter Greater than a 7-day term | | | N/A 3 yrs. |
| Bankers Acceptances | 10% | 5% | 180 days |
| Commercial Paper | 25% | 5% | 270 days |
| Alaska Municipal League Investment Pool KPB Special Assessment Districts | | | N/A 10 yrs. |
| | Term Repurchase Agreements and Certificates of Deposit 7-Day Term or shorter Greater than a 7-day term Bankers Acceptances Commercial Paper Alaska Municipal League Investment Pool | Covernight Repurchase Agreements 20% | Overnight Repurchase Agreements 20% 20% Term Repurchase Agreements and Certificates of Deposit 25% 20% 7-Day Term or shorter 25% 20% Greater than a 7-day term 25% 10% Bankers Acceptances 10% 5% Commercial Paper 25% 5% Alaska Municipal League Investment Pool 20% |

^{*} Issuer means counterparty in the case of Repurchase Agreements

The Borough's internally managed portfolio will include maturities of less than 1-year and is expected to be the primary source of liquidity among the Borough's investments. The externally managed portfolio will be allowed to invest in maturities ranging out to 5-years, but will have maturities laddered across that range.

Normally, a minimum of 40% of the portfolio will be invested for one year or less. Cash flow requirements combined with market opportunities may result in actual levels below or above target maturity levels. The total portfolio will be invested based on the following target maturities:

| | One Year or Less | 40% |
|---|---------------------|-----|
| • | One to Three Years | 30% |
| | Three to Five Years | 30% |

2. Safekeeping and Custody

All security transactions, including collateral for repurchase agreements, entered into by the (entity) shall be conducted on a delivery-versus-payment (DVP) basis. Securities will be held by a third party custodian designated by the Finance Director and evidenced by safekeeping receipts and in accordance with KPB 5.10.080.

3. Minimum Ratings for Corporate Bonds and Commercial Paper

Investment grade corporate bonds with the following ratings at the time of purchase may be added to the portfolio:

- 1 year or less, single "A" rated by two major rating agencies
- 1 2 years, double "A" rated by at least one major rating agency
- 2 4 years, double "A" rated by two major rating agencies
- 4 5 years, triple "A" rated by two major rating agencies

Investment grade corporate bonds are defined as those with a rating of triple "B" or higher by a major rating agency. In the event an issuer of corporate bond held in the portfolio having a remaining term to maturity of more than one year is downgraded to less than triple "B" by both Moody's and Standard and Poor's Corporation, the security will be liquidated in an orderly manner.

Commercial paper must be rated "A" or P1 or higher by Moody's Investor's Service, Inc., and "A" or A-1 or higher by Standard and Poor's Corporation at the time of purchase.

Municipal bonds issued by states or political subdivisions must be rated "A" or P1 or higher by Moody's and "A" or A-1 or higher by Standard and Poor's Corporation.

4. Current Agreements and Contracts Listing

Investment Safekeeping: Wells Fargo Collateral Safekeeping: Wells Fargo

Banking Services: First National Bank Alaska

Tri-Party: First National Bank Alaska and Union Bank of

California

Overnight Repurchase: First National Bank Alaska Investment Management: RBC Public Fund Services

5. Internal Controls

The management of borough investments may be accomplished internally or through one or more external investment managers. The Finance Director is responsible for purchasing and selling investments that are managed internally and oversight of any funds being managed by an External Investment Portfolio Manager. In the absence of the Finance director, the Controller is authorized to act on the Borough's behalf. The Controller or Treasury/Budget Analyst is

- 3 -

-4-



Kenai Peninsula Borough

responsible for accounting for investments. Control over securities is achieved through separation of the accounting and safekeeping functions.

Safekeeping Authority:

Finance Director

Treasury/Budget Analyst

6. Report Format

A report will be prepared at least quarterly for the Assembly showing the following information:

- · Name of issuer of each security held in the portfolio
- Type of investment
- · Par value of each security
- · Yield to maturity of each security
- · Annualized yield of the portfolio
- · Average term to maturity of portfolio
- · Market Value of Portfolio Including Net Unrealized Gains or Losses

II. Internal Investment Pool Requirements

1. Bid Procedures

At least two bids will be received from brokers listed on the broker's list for regular investment activities. The bid selected will be based on its overall value to the portfolio. Transactions will be awarded to a broker listed on the broker's list

2. Broker List

Brokers may be placed on the list after obtaining suitable references. No investments may be purchased from a broker not on this list.

- Paul Jarvis, Time Value Investments (877) 707-7787
- Michael Zetameyer, RBC Wealth Management (541) 654-3704
- Greg Hagen, Piper Jaffray (503) 275-3951
- Douglas Chin, Wells Fargo Brokerage Services (800) 756-8260

3. Financial Institution List

A financial institution may appear on this list based on an evaluation of their overall credit-worthiness.

- Wells Fargo
- First National Bank of Alaska

- 5 -

- Key Bank
- Bank of America
- Northrim Bank

4. Collateralization

A. If Borough moneys are invested in certificates of deposit or other deposits, the entire amount of principal and interest which will be payable to the borough upon maturity of the investment must be collateralized by any combination of the following securities, at the following margin requirements and maturities:

COLLATERAL TYPE

MARGIN REQUIREMENT

- 2. Actively traded U.S. Government Agency or Instrumentality Securities, except mortgage pass-through securities with a:
- 4. Obligations of the State of Alaska and its political subdivisions secured by the full faith, credit and taxing power thereof:
- B. A financial institution shall not release, assign, sell, mortgage, lease, transfer, pledge or grant a security interest in, encumber, substitute or otherwise dispose of or abandon all or any part of pledged collateral without prior written authorization of the borough.

III. External Money Management

1. General Requirements

The Finance Director with the approval of the Mayor may choose to enter into contracts with qualified firms for investment management services. The minimum qualifications are as follows:

- Respondents must be registered with the SEC as an investment advisor.
- Respondents must have experience as advisors with portfolios and municipalities of similar size to the Kenai Peninsula Borough.
- Respondents must have greater than \$500 million of government funds under management.

- 6 -



Kenai Peninsula Borough

 Respondents must have a minimum of \$5 million in E&O or professional advisor liability coverage.

The external pool manager shall invest public funds in a manner that will best meets the objectives and authorized investments specified in Chapter 5.10.010 of the KPB Code of ordinances and further defined in items 1-6 of the General Requirements of the above policy.

Normally, a minimum of 40% of the combined internal and external portfolios will be invested for one year or less. Because the internal investment pool managed by the Borough which is mostly invested in investments having maturities of less than two years, and nearly matches the market value of the external portfolio, the recommended targets for the external investment pool are as follows:

One Year or Less

10% to 30%

One to Three Years

30% to 45%

Three to Five Years

Targeted Maximum 35%

Cash flow requirements combined with market opportunities may result in actual levels below or above target maturity levels.

2. Benchmark

The external portfolio's reference benchmark is the Merrill Lynch Corp/Government 1 to 5 year A Rated of higher



Professionals



Scott Cabalka
Vice President, Institutional Portfolio Manager

Scott Cabalka is responsible for client service coverage of the RBC Money Market Funds, local government investment pools, and other short fixed income solutions. Scott provides guidance on investment policy and implementation for all of our short mandates. In addition, he leads our communication with clients invested in our short fixed income strategies and ensures that they receive the most appropriate solutions and service. Before joining RBC GAM-US in 1993, Scott was an account executive at Merrill Lynch, where he focused on short strategies for institutional investors. He has specialized in short fixed income since he began working in the investment industry in 1980. Scott earned a BS and an MBA in Finance from the University of Minnesota Carlson School of Management and holds a FINRA Series 7 license.



Disclosures

This document (the "Presentation") is being provided by RBC Global Asset Management to institutional investors. This Presentation is subject to change without notice and is qualified by these disclosures and the disclosures and definitions contained, may not be reproduced in whole or part, and may not be delivered to any other person without the consent of RBC Global Asset Management. This Presentation is not a solicitation of any offer to buy or sell any security or other financial instrument or to participate in any investment strategy and should not be construed as tax or legal advice.

RBC Global Asset Management is the name used in the United States for certain investment advisory subsidiaries of the Royal Bank of Canada. RBC Global Asset Management (U.S.) Inc. ("RBC Global Asset Management – US" or "RBC GAM-US") is a federally registered investment advisor founded in 1983.

Past performance is not indicative of future results. There can be no guarantee that any investment strategy discussed in this Presentation will achieve its investment objectives. As with all investment strategies, there is a risk of loss of all or a portion of the amount invested. With respect to goals, targets, objectives, expectations and processes discussed in the presentation, there is no guarantee that such goals, targets, objectives or expectations will be achieved or that the processes will succeed. Any risk management processes discussed refer to efforts to monitor and manage risk but should not be confused with and does not imply no or low risk. The use of diversification within an investment portfolio does not assure a profit or guarantee against loss in a declining market. No chart, graph, or formula can by itself determine which securities an investor should buy or sell or which strategies should be pursued.

This Presentation contains the opinions of RBC Global Asset Management as of the date of publication and is not intended to be, and should not be interpreted as, a recommendation of any particular security, strategy or investment product. Not all products, services or investments described herein are available in all jurisdictions and some are available on a limited basis only, due to local regulatory and legal requirements. Unless otherwise indicated, all information and opinions herein are as of January 31, 2017 and are subject to change without notice.

These materials may contain information collected from independent third party sources. For purposes of providing these materials to you, neither RBC nor any of its affiliates, subsidiaries, directors, officers, or employees, has independently verified the accuracy or completeness of the third-party information contained herein.

Although RBC GAM-US is registered as an investment adviser with the SEC, such registration in no way implies that the SEC has reviewed or approved the investment portfolio and does not imply that RBC GAM-US has achieved a certain level of skill or training.

RBC Global Asset Management ("RBC GAM") is the asset management division of Royal Bank of Canada ("RBC") which includes RBC GAM-US, RBC Global Asset Management Inc., RBC Global Asset Management (UK) Limited, BlueBay Asset Management LLP, BlueBay Asset Management USA LLC, and the asset management division of RBC Investment Management (Asia) Limited, which are separate, but affiliated corporate entities. ®/™ Trademark(s) of Royal Bank of Canada. Used under license. © 2016 RBC Global Asset Management (U.S.) Inc.

